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**Fiscal Year 2024  
Municipal Budget**

*Cover Photo Courtesy  
Town Staff*

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# TOWN OF FREEPORT, MAINE

## FISCAL YEAR 2024

### MUNICIPAL BUDGET

#### TOWN COUNCILORS

Council Chair

Daniel Piltch, District 1

Council Vice-Chair

John Egan, Elected At-Large

Councilor

Edward Bradley, District 2

Councilor

Matthew Pillsbury, District 3

Councilor

Darrel Fournier, Elected At-Large

Councilor

Henry Lawrence, District 4

Councilor

Jake Daniele, Elected At-Large

Council Secretary

Christine Wolfe, Town Clerk

#### TOWN OFFICIALS

Interim Town Manager

Caroline Pelletier

Assistant Town Manager

Judy Hawley

Cable Television Director

Thomas Pierce

Codes Enforcement Officer

Nicholas Adams

Finance Director

Jessica Maloy

Fire and Rescue Chief

Paul Conley

Library Director

Courtney Sparks

Planning Director

Caroline Pelletier

Police Chief

Nate Goodman

Town Engineer

Adam Bliss

Town Assessor

Quang Minh Le

Town Clerk and Registrar of Voters

Christine Wolfe

Winslow Park Manager

Neil Lyman



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Town of Freeport  
Maine**

For the Fiscal Year Beginning

**July 01, 2022**

*Christopher P. Morill*

Executive Director



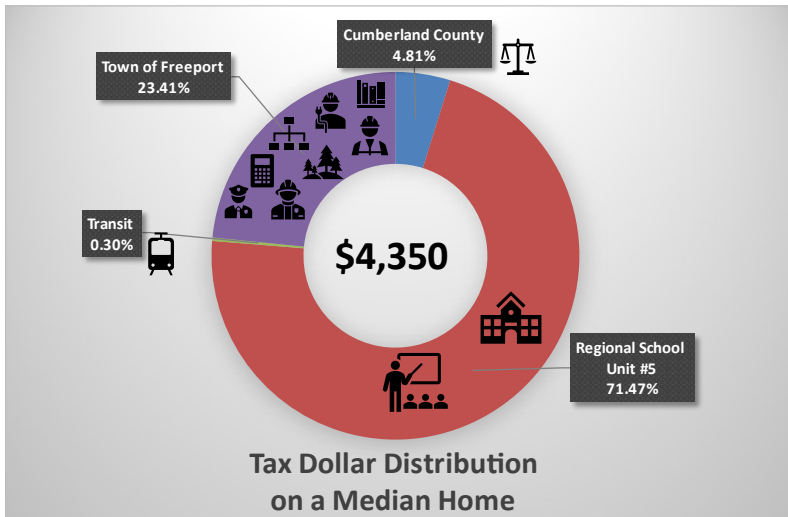
**To:** Honorable Town Councilors  
**From:** Jessica Maloy, Finance Director  
**Re:** FY 2024 Operating Budgets Transmittal Letter  
**Date:** April 25, 2023

I am pleased to present the FY 2023-2024 budgets for the Town of Freeport’s general operating fund, Winslow Park fund, and the Capital and Destination Freeport tax increment financing funds. In FY 2024, we have continued staffing adjustments for Town Hall, Library, and Police Operations that, when combined with inflation and Cost of Living adjustments, have a significant impact to the general fund operating budget.

While we do not have a final valuation report from the Town’s assessor, nor final tax requirement figures from RSU #5 nor is the Town’s budget final, we do have preliminary tax figures from all three taxing bodies:

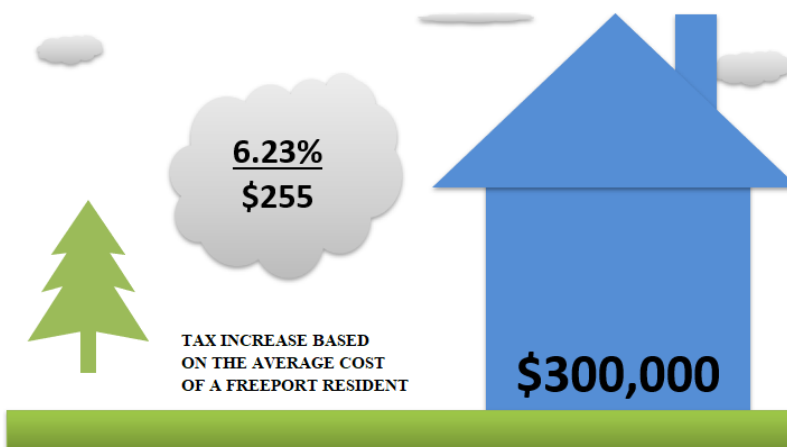
Town of Freeport Proposed Tax Changes FY 2024					
Entity	FY 2023 Tax Amount	FY 2024 Projected Tax Amount	Projected Mil Rate Impact	\$ Levy Increase	% Levy Increase
Cumberland County	\$ 1,288,252	\$ 1,436,042	\$ 0.0681	\$ 147,790	11.47%
RSU #5	\$ 20,513,345	\$ 21,239,560	\$ 0.3345	\$ 726,215	3.54%
Transit	\$ 86,170	\$ 89,100	\$ 0.0013	\$ 2,930	3.40%
Town of Freeport	\$ 5,691,925	\$ 6,662,285	\$ 0.4470	\$ 970,360	17.05%
<b>Total Tax</b>	<b>\$ 27,579,692</b>	<b>\$ 29,426,987</b>	<b>\$ 0.8509</b>	<b>\$ 1,847,295</b>	<b>6.70%</b>
<b>Mil Rate Impact</b>	<b>0.000850943</b>	<b>\$0.85 per \$1,000 of value</b>			

The current millage rate, or property tax rate per \$1,000 of assessed valuation, is \$13.65; the Town is proposing an increase of forty-five cents per thousand dollars of valuation from FY 2023. The RSU #5 Board of Directors is proposing a thirty-three cent-per-thousand dollar of valuation increase, the Cumberland County tax levy (which has been finalized) increase is seven cents-per-thousand dollar of valuation increase, and the Transit Tax for the METRO system (which has been finalized) is less than one cent-per-thousand dollar of valuation increase over FY 2023. While that is a total of eighty-five cents-per-thousand dollars of valuation, the Town’s portion is an increase of forty-five cents from FY 2023.



It is important to include an historic picture of the Town’s tax rate so the reader can see the historic trends in the rate. Please note that during FY 2018, the Town’s assessor recognized that values had inclined due to the real estate market and increased all values for real property. The Town, RSU, and County all had the same service-level needs, and when the valuations inclined, the mil rate decreased to compensate for the higher values. This is the reason the mil rate decreased from \$18.80 to \$14.95 for FY 2018. The mil rate increased from \$14.95 to \$15.05 between FY 2018 and FY 2019 due to greater service-level needs as well as apparent revenue reductions. With further offsets in FY 2021 and FY 2022, bringing the mil rate down to \$13.35, due to increased property valuations and use of one-time revenues. FY 2023 saw a slight increase to the mil rate to \$13.65 due to greater service-level needs and the beginning of inflationary impact.

Ten-Year Mil Rate History		Impact on	
Fiscal Year	Mil Rate	\$300,000 Home	
FY 2014	\$ 15.85	\$	4,755
FY 2015	\$ 15.80	\$	4,740
FY 2016	\$ 16.80	\$	5,040
FY 2017	\$ 15.80	\$	4,740
FY 2018	\$ 14.95	\$	4,485
FY 2019	\$ 15.05	\$	4,515
FY 2020	\$ 14.30	\$	4,290
FY 2021	\$ 14.00	\$	4,200
FY 2022	\$ 13.35	\$	4,005
FY 2023	\$ 13.65	\$	4,095
FY 2024 Projected	\$ 14.50	\$	4,350



While the main focus is on the general fund for budgeting purposes, as it has the only impact on the Town’s tax mil rate, the Town budgets for the general fund, Winslow Park and Destination Freeport Tax Increment Financing District special revenue funds in addition to the capital projects fund. Their summaries are included in this transmittal letter with major factors in the budget process including legislative changes, large expenditures, fund balance projections, and Council priorities.

This has, once again, been a particularly challenging process, specifically for the general fund; the Council opted to set the following budgetary goals for 2023:

- The Council will oversee the Town’s revenues, assets and reserves; and prioritize, evaluate and control expenditures in operating and capital budgets to mitigate the impact on the taxpayers and maintain a stable tax rate, while providing the highest quality services possible within the resources available.
- The Council will implement our Downtown Vision Plan. We will start 4 projects and complete 2 in 2023.

And while past budget years have been difficult, this year was no exception, the FY 2024 budget does reflect a \$1,254,060 increase in operating expenses. This is offset by a \$283,700 increase in Non-Property Tax Revenue, leaving the Town with a \$970,360 property tax increase, or seventeen point zero five percent.

One large challenge for the Town has been the retention and recruitment of personnel. The FY 2024 budget reflects inflationary adjustments to the Town’s Pay Scale, along with the standard step increases and COLA impacts. The FY 2024 budget also includes a new Communications Position at Town Hall, a Patrol Officer/Marine Resource Officer position, and a part-time position at the Library.

In an effort to reduce the dependence on the use of fund balance, in FY 2017 the requested transfer in from fund balance was down to \$550,000 from \$675,000 in FY 2016. It was the intent of management to continue to decrease this over the next few years; however, given the current level of Fund Balance along with the current economic climate, management is recommending to continue using \$675,000 for FY 2024 to help mitigate the tax impact.

The new items and changes in the FY 2024 budget are shown below. Employee wage and step increases, along with three and half additional positions, are the primary reason for the expense increase coming in at \$715,025. Maine Employee Health Trust rates increased 4.6% from CY 2022 and staff is budgeting for an 5% increase for CY 2024. For FY 2024, staff is also budgeting for an increase in Town Council Visioning Grant Money of \$40,000, an increase in paving of \$25,000 as well as an eleven percent increase in dispatch and animal control officer services. These are offset by an increase in State revenue sharing of \$50,000 based on the full share of 5%; excise tax, homestead exemption of \$125,000 and Interest Income increase of \$125,000, along with other smaller revenue impacts in the general fund for FY 2024. The Town has historically taken a conservative approach to budgeting for all Revenues but has adjusted this practice for FY 2024 given the nature of our Fund Balance and the performance of the local economy.

The non-emergency transport fund has historically had a declining fund balance, and during FY 2016, Fire and Rescue Department staff saw the loss of a major supplier of runs. This had a major impact on the NET Fund and its ability to perform at its then current capacity. Staff reviewed the impact and recognized that the fund's net position would continue in the negative. For FY 2024 staff has combined the NET operations into the existing general fund, fire/rescue operations.

Please see the next pages for more details on each of the funds to be appropriated.

## The General Fund

While the FY 2024 tax is budgeted to increase \$986,360 or 17.33 percent, the municipal budget has increased by \$1,254,060 or 10.47% from FY 2023 to FY 2024. Please see the historic Town of Freeport general fund budgets for the past ten fiscal years.

Historic Town of Freeport Municipal Budget Comparison			
Town of Freeport	Budget	\$ Increase	% Increase
FY 2013	\$ 8,758,553	\$ 292,689	3.34%
FY 2014	\$ 8,978,235	\$ 219,682	2.51%
FY 2015	\$ 8,965,659	\$ (12,576)	-0.14%
FY 2016	\$ 9,352,257	\$ 386,598	4.31%
FY 2017	\$ 9,447,391	\$ 95,134	1.02%
FY 2018	\$ 9,730,935	\$ 283,544	3.00%
FY 2019	\$ 10,105,160	\$ 374,225	3.85%
FY 2020	\$ 10,410,637	\$ 305,477	3.02%
FY 2021	\$ 10,481,981	\$ 71,344	0.69%
FY 2022	\$ 10,985,225	\$ 503,244	4.80%
FY 2023	\$ 11,976,225	\$ 991,000	9.02%
FY 2024 Proposed	\$ 13,230,285	\$ 1,254,060	10.47%
Excluding the County Tax, Transit Tax, and RSU #5 Tax			

Though there was no formal general fund budget directive to department heads by Council, the historical practice has been to prioritize, evaluate and control expenditures with responsible budgeting to minimize the impact on taxpayers and to strive to maintain a stable tax rate and that was expected and presented for FY 2024 as well. The impact of the largest budget changes are listed below. Please note that this is not a comprehensive list of all budget changes, but merely a listing of the larger or new items.

Major Budget Changes-FY 2024 General Fund				
Department	Budget Change	Reason	Budget Impact	Mil Rate Impact
Revenue	Homestead Exemption	Increased to reflect current levels	\$ (125,000)	\$ (0.057580)
Revenue	Interest Income	Increased to reflect current levels	\$ (125,000)	\$ (0.057580)
Revenue	Revenue Sharing	Increased projection based on State Legislation	\$ (50,000)	\$ (0.023032)
Revenue	BETE	Decreased to reflect current levels	\$ 50,000	\$ 0.023032
Revenue	Parking Fines	Decreased to reflect current levels	\$ 35,000	\$ 0.016122
Revenue	Building Fees	Decreased to reflect current levels	\$ 20,000	\$ 0.009213
All	Benefits & Wage Step Increases	COLA impact with multiple step increases and new hires	\$ 997,525	\$ 0.459502
Town Council	Grant Matches	Council Visioning Projects	\$ 40,000	\$ 0.018426
Public Works	Paving	Increased to reflect current work and pricing	\$ 25,000	\$ 0.011516
Bustin's Island	Annual Distribution	Increase based on valuation	\$ 23,600	\$ 0.010871
PS Reception	Professional Services	PD Dispatch Services (11% contractual increase)	\$ 17,950	\$ 0.008269
Conservation Commissi	Contracted Services	Increase for Maine Conservation Corp Labor	\$ 17,670	\$ 0.008140
<b>Total Major Budget Impacts</b>			<b>\$ 926,745</b>	<b>\$ 0.426898</b>

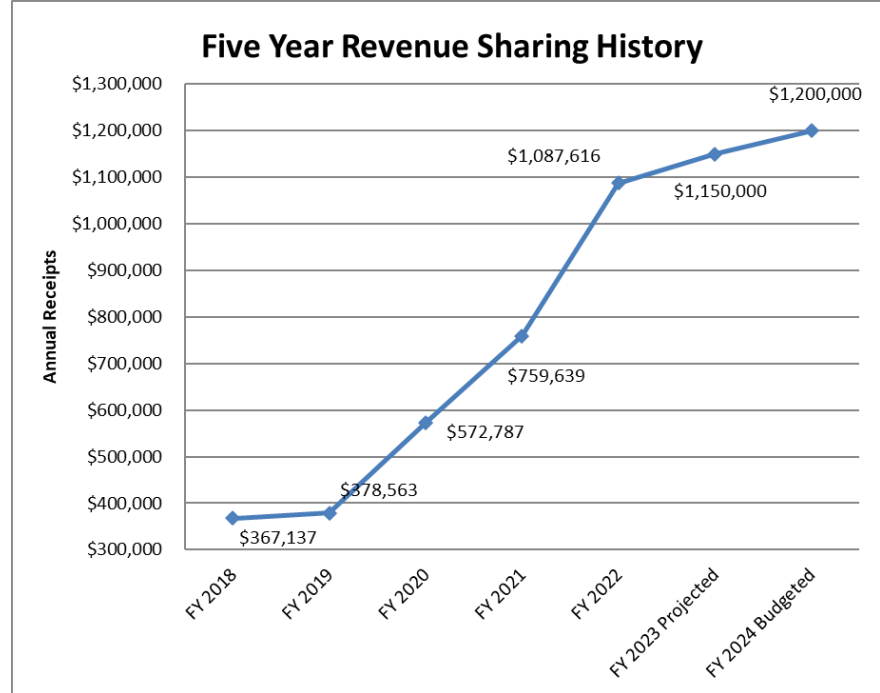
Historically, the Council's annual goals drive the budget message. In the case of the past few years, one of the goals had been to maintain a stable tax rate. The Finance Director has presented a service level increase budget for FY 2024, incorporating the impact of Council initiatives and economic inflation.



# State-Level, Market, and Other Significant Impacts on the FY 2024 Budget

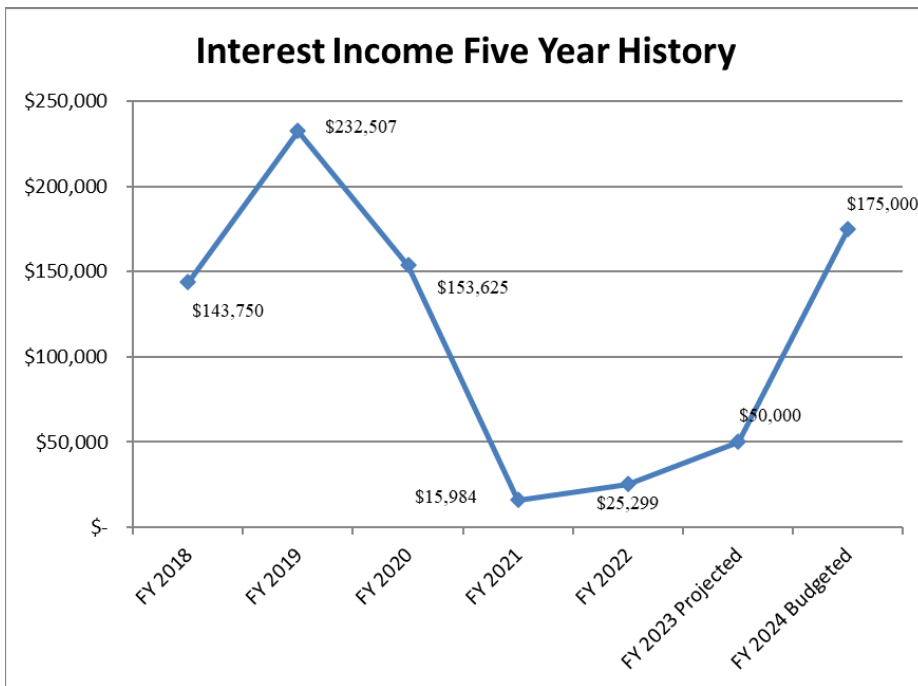
## State Revenue Sharing

A large portion of the Town’s general fund budget is revenue from the State of Maine, including State revenue sharing. Maine State Statute dictates that Towns are to receive five percent of the sales and income taxes received each year. These taxes are to be collected by the State and distributed based upon a valuation and population formula. In FY 2022 the State reinstated the five percent share and for FY 2023 Freeport was projected to receive \$1,150,000, an increase from the FY 2021 budget of \$695,000! For FY 2024 A five-year history of State Revenue Sharing is included here for comparison purposes.



## Market Factors-Interest Income

The Town has seen significant swings in interest income over the last five years. From FY 2017 to FY 2019 we had seen a steady increase with the FY 2019 actuals topping \$232,507 followed by a decline to \$153,625 in FY 2020 and an all-time low of \$15,984 in FY 2021. Management maintained a conservative approach and leveled the FY 2023 budget at \$50,000 given the uptick in rates since the low of the pandemic. For FY 2024



the Town has seen a rebound in interest rates and but is maintaining their conservative approach and increased the budget to \$175,000. The Town’s investment policy states that it invests its money (other than reserve and trust funds) in assets that preserve principal, cash-flow, and finally, give return. The Town’s operating funds are invested in certificates of deposits and a nightly “sweep” account; the CDs are FDIC-insured and the “sweep” account is collateralized, and for the first time since the pandemic, the majority of these investments are returning more than three percent of interest-per-year. A chart of the past five years’ historic interest income receipts is listed here to illustrate the historic decline with gradual increase and the impact on the general fund.

## Summary-the Difference between the Tax Rate and the Budgeted Amount

During budget season each year, staff attempts to differentiate between increases or decreases in budgeted amounts and tax amounts. The table below shows the budget amounts and then tax amounts from each of the four taxing bodies in Freeport (Cumberland County, RSU #5, METRO Transit, and the Town of Freeport) so the readers can understand this difference. Property tax revenue accounts for approximately half of the Town’s general fund revenue, and as expenditures and revenues fluctuate, the property tax requirement to deliver services changes.

<b>Town of Freeport Budget Recap FY 2023 vs FY 2024</b>									
Taxing Body	<b>Budget Amount</b>				<b>Tax Amount</b>				
	FY 2023	FY 2024	\$ Increase	% Increase	FY 2023	FY 2024	\$ Increase	% Increase	
Cumberland County	\$ 1,288,252	\$ 1,436,042	\$ 147,790	11.47%	\$ 1,288,252	\$ 1,436,042	\$ 147,790	11.47%	
Regional School Unit #5	\$ 20,513,345	\$ 21,239,560	\$ 726,215	3.54%	\$ 20,513,345	\$ 21,239,560	\$ 726,215	3.54%	
Transit	\$ 86,170	\$ 89,100	\$ 2,930	3.40%	\$ 86,170	\$ 89,100	\$ 2,930	3.40%	
Town of Freeport	\$ 11,976,225	\$ 13,230,285	\$ 1,254,060	10.47%	\$ 5,691,925	\$ 6,662,285	\$ 970,360	17.05%	
		<b>Total Increase</b>	<b>\$ 2,130,995</b>	<b>6.29%</b>		<b>Total Increase</b>	<b>\$ 1,847,295</b>	<b>6.70%</b>	

## THE CAPITAL PROJECTS FUND

In addition to the general fund’s operating budget, the Town Council adopted the five-year capital program which is a planning document and is expected to make the FY 2024 capital appropriations on June 20<sup>th</sup> at the same time as all other budgets. The FY 2024 capital improvement program is seen in summary here with four years of historic data for comparative purposes. Specific projects and their impact on the operating budget (if applicable) are included in the capital budgeting section of this document.

<b>Capital Improvements Program Five-Year History</b>					
<b>Department</b>	<b>FY2020</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>	<b>Proposed FY 2024</b>
<b>Police</b>	\$ 110,000	\$ 100,000	\$ 62,000	\$ 120,000	\$ 350,000
<b>Fire</b>	\$ -	\$ 908,000	\$ -	\$ 137,000	\$ 35,000
<b>Rescue</b>	\$ 285,000	\$ 63,000	\$ 60,000	\$ 19,000	\$ 446,000
<b>Public Works</b>	\$ 150,000	\$ 80,000	\$ 140,000	\$ 190,000	\$ 336,000
<b>Solid Waste</b>	\$ 17,000	\$ 155,000	\$ 67,500	\$ 70,000	\$ 55,000
<b>Comprehensive Town Improvements</b>	\$ 236,000	\$ 755,000	\$ 630,000	\$ 375,000	\$ 1,050,000
<b>Municipal Facilities</b>	\$ 83,550	\$ 138,900	\$ 88,500	\$ 460,000	\$ 667,000
<b>Cable</b>	\$ 58,600	\$ 24,000	\$ 24,000	\$ 24,000	\$ 29,000
<b>Other</b>	\$ 27,575	\$ 150,000	\$ 175,000	\$ 50,000	\$ 40,000
<b>Destination Freeport TIF District</b>	\$ 239,000	\$ 235,000	\$ 375,000	\$ 210,000	\$ 324,000
<b>Winslow Park</b>	\$ -	\$ 50,000	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$1,206,725</b>	<b>\$2,658,900</b>	<b>\$1,622,000</b>	<b>\$1,655,000</b>	<b>\$ 3,332,000</b>

The five-year capital program is a listing of all intended projects and equipment purchases during the next five fiscal years. It is not an appropriation; the Town’s Charter requires the capital and operating budgets to be adopted at the same time. Those appropriations will occur on June 20<sup>th</sup>, 2023.

One notable item is the method of funding capital projects; this can be confusing in light of discussions above about tax rate impacts. The Town has spent the past 35 years building reserve funds so its capital needs are largely satisfied by using reserves. The reserve funds are invested per the Town’s investment policy in 25 percent equity funds and 75 percent fixed income instruments. Each year, the Council adopts the capital budget for the upcoming fiscal year, and that appropriation directs staff to transfer funds from the reserves into the capital projects fund for these upcoming projects. The Freeport Town Council has historically directed staff to produce “minimal tax increase” budgets, and this is one method of accomplishing that goal. The Town staff uses the balances as of the prior financial statements in order to “benchmark” whether or not there are sufficient funds to complete the upcoming projects, and informal unaudited fund balances to indicate the balances to the Council for budget deliberations. The December 31<sup>st</sup>, 2022 unaudited balances are shown to the right.

<b>Town of Freeport Reserve Funds Draft Reserve Balances 12/31/2022 For Funds Used in the Capital Planning Process</b>		
Police	\$	338,278
Fire	\$	430,516
Rescue	\$	849,404
Public Works	\$	941,642
Solid Waste	\$	38,841
Comprehensive Town Imp.	\$	1,889,755
Municipal Facilities (1)	\$	1,165,411
Cable	\$	217,808
Other (2)	\$	138,824
<p>Note 1: The Municipal Facilities capital improvement plan is taken from both the general administration and building maintenance reserves; these are summed above.</p> <p>Note 2: The "Other" projects are Board and Committee requests and will be taken from the appropriate reserves based upon the project.</p>		

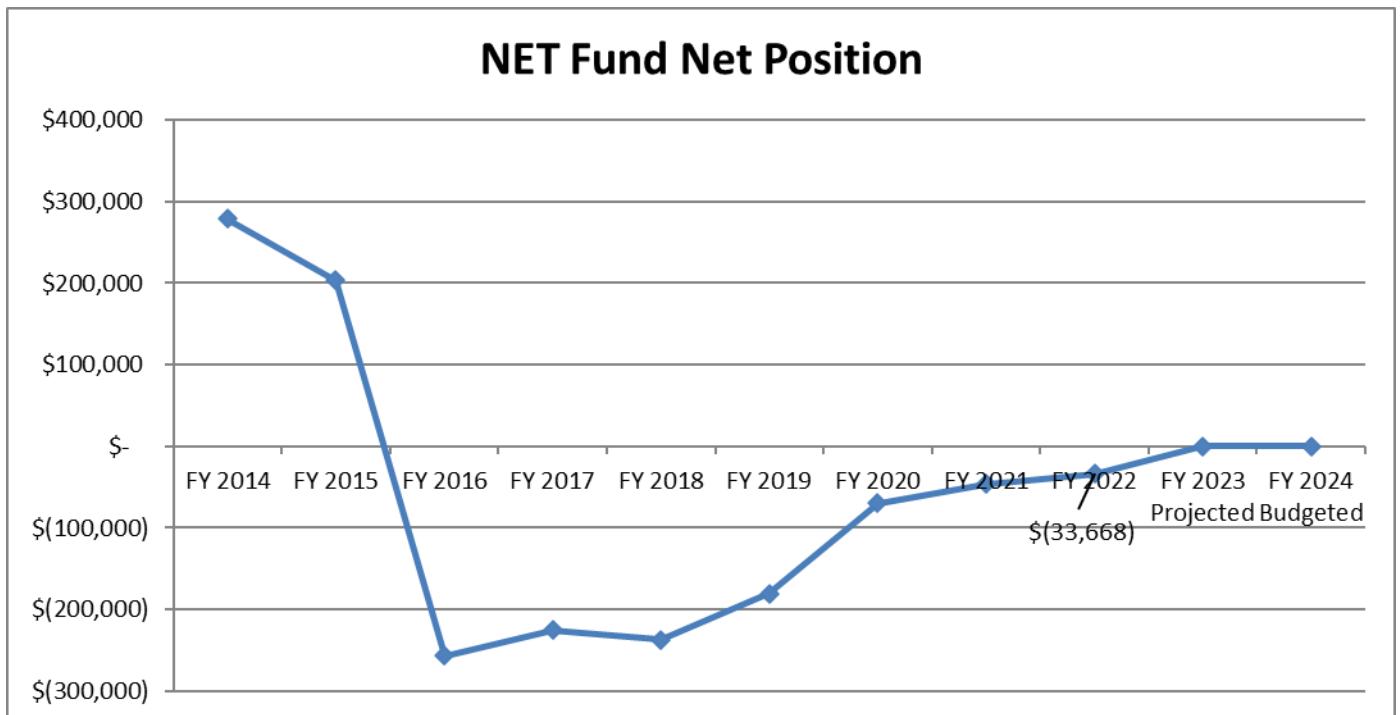
## DESTINATION FREEPORT TIF FUND

The Destination Freeport TIF five-year capital program was adopted on April 25<sup>th</sup>, 2023, and the FY 2024 budget is scheduled to be adopted on June 20<sup>th</sup>, 2023. Maine State Statutes allow for tax-increment financing districts. Currently, the Town has eight active TIF districts, but currently only one has increment available for infrastructure and economic development expenditures. The Town Council amended the Destination Freeport TIF in 2011 to “capture” more value and generate approximately \$25,000 more increment to support the Nordica Theatre development and support economic development efforts through the Freeport Economic Development Corporation (FEDC). In FY 2012, the Council increased the TIF’s “cap”, or value to which the tax rate is applied to generate an additional \$90,000 in increment to support economic development efforts through the Freeport Economic Development Corporation (FEDC). The FY 2024 budget includes sidewalk improvements, sidewalk equipment, and Town Hall site improvements, along with mandatory credit enhancement agreement items, and economic development. These are detailed in the fund’s section of this document.

<b>Destination Freeport Historic Value and Tax Increment</b>			
<b>Fiscal Year</b>	<b>TIF Cap</b>	<b>Mil Rate</b>	<b>TIF Increment</b>
<b>FY 2012</b>	\$ 17,000,000	\$ 15.20	\$ 258,400
<b>FY 2013</b>	\$ 17,000,000	\$ 15.45	\$ 262,650
<b>FY 2014</b>	\$ 17,000,000	\$ 15.85	\$ 269,450
<b>FY 2015</b>	\$ 17,000,000	\$ 15.80	\$ 268,600
<b>FY 2016</b>	\$ 18,332,146	\$ 16.80	\$ 307,980
<b>FY 2017</b>	\$ 19,460,346	\$ 15.80	\$ 307,473
<b>FY 2018</b>	\$ 20,000,000	\$ 14.95	\$ 299,000
<b>FY 2019</b>	\$ 20,000,000	\$ 15.05	\$ 301,000
<b>FY 2020</b>	\$ 20,000,000	\$ 14.30	\$ 286,000
<b>FY 2021</b>	\$ 20,000,000	\$ 14.00	\$ 280,000
<b>FY 2022</b>	\$ 20,000,000	\$ 13.35	\$ 267,000
<b>FY 2023</b>	\$ 20,000,000	\$ 13.65	\$ 267,000
<b>FY 2024 Projected</b>	\$ 20,000,000	\$ 14.50	\$ 290,019

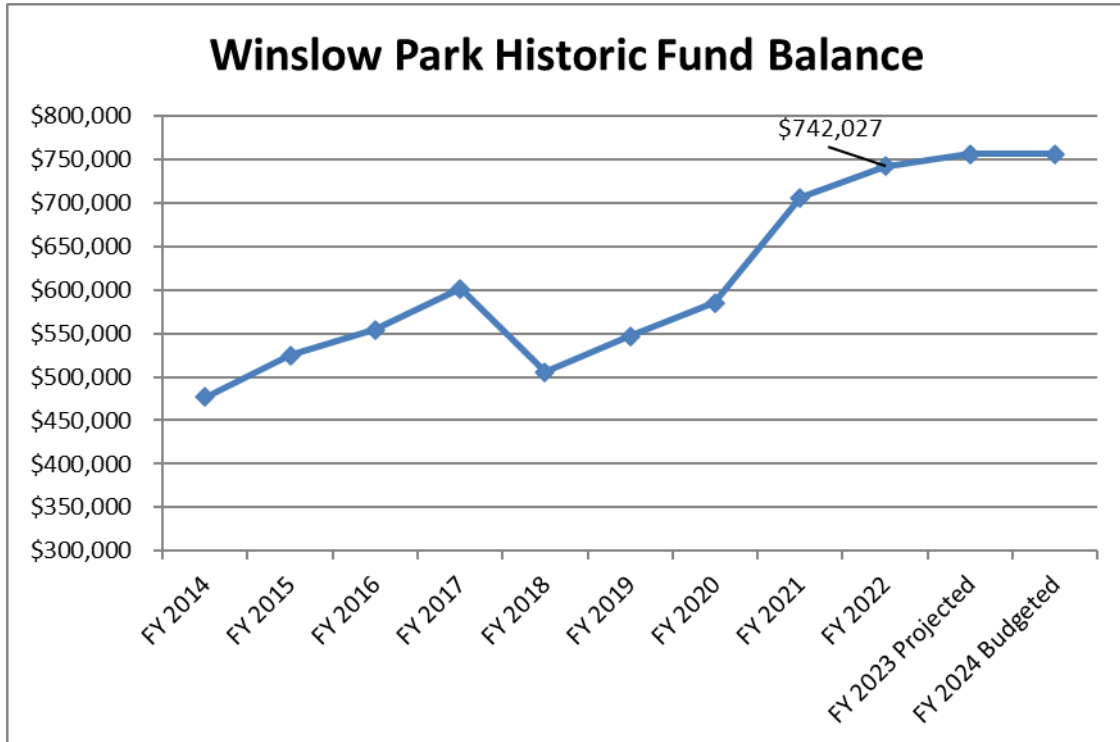
## NON-EMERGENCY TRANSPORT FUND

The Non-Emergency Transport fund was the Town's only enterprise fund; the program had been in operation for over fourteen years but has not been fully operational since 2016 with operations nearly ceasing in FY 2022. The firefighter/paramedics perform non-emergency ambulance runs to the local hospitals for patients who are unable to transport themselves to appointments and procedures. The anticipated June 30<sup>th</sup>, 2023 fund equity is approximately \$0. The NET fund's historic net position is shown below and is no longer being maintained as an enterprise fund in FY 2024. Operations have been consolidated into the general fund fire/rescue departments.



## WINSLOW PARK FUND

The Winslow Park was donated by Adelaide Winslow Harb in 1953; one of the stipulations of the donation was that the revenue generated by the park's rental fees stay in a separate fund for accounting purposes. The Winslow Park generates approximately \$300,000 in revenue from park rentals, concessions, and other revenues. The fund maintains a healthy fund balance between \$500,000 and \$700,000 depending upon the required capital projects. The Winslow Park five-year fund balance trend is shown in the adjoining chart. The Park staff's goals and objectives for FY 2024 are included in that fund's section of this document.



## SUMMARY OF THE FY 2024 BUDGET

The FY 2024 budget was difficult to prepare, despite the State’s sharing increase, the state of the economy, inflation, and service level standards have increased exponentially. As the budget stands as proposed, the tax is likely to increase seventeen point zero five percent on the municipal side. The total budget as proposed by the County, RSU, Transit and Town combined is six point two nine percent up from last year and the projected tax increase for all four entities is six point seven percent, or eighty-five cents per \$1,000 of value.

<b>Town of Freeport Budget Recap FY 2023 vs FY 2024</b>								
Taxing Body	<b>Budget Amount</b>				<b>Tax Amount</b>			
	FY 2023	FY 2024	\$ Increase	% Increase	FY 2023	FY 2024	\$ Increase	% Increase
Cumberland County	\$ 1,288,252	\$ 1,436,042	\$ 147,790	11.47%	\$ 1,288,252	\$ 1,436,042	\$ 147,790	11.47%
Regional School Unit #5	\$ 20,513,345	\$ 21,239,560	\$ 726,215	3.54%	\$ 20,513,345	\$ 21,239,560	\$ 726,215	3.54%
Transit	\$ 86,170	\$ 89,100	\$ 2,930	3.40%	\$ 86,170	\$ 89,100	\$ 2,930	3.40%
Town of Freeport	\$ 11,976,225	\$ 13,230,285	\$ 1,254,060	10.47%	\$ 5,691,925	\$ 6,662,285	\$ 970,360	17.05%
	<b>Total Increase \$ 2,130,995 6.29%</b>				<b>Total Increase \$ 1,847,295 6.70%</b>			

While the upcoming year’s budget is the subject of discussion, it is important to estimate where each budgeted fund will end up on June 30<sup>th</sup>, 2023. Certainly, these figures are subject to change based upon the next two and-a-half months, but the funds’ projections are below.

The FY 2024 budget includes projections from the fiscal year ending June 30<sup>th</sup>, 2023. These projections are as follows:

<b>FY 2023 Fund Balance Projections</b>						
<b>Funds Subject to Appropriation</b>						
	<b>6/30/2022</b>	<b>Projected</b>		<b>6/30/2023</b>	\$ Increase/ (Decrease)	% Increase/ (Decrease)
	Fund Balance	Revenues	Expenditures	Fund Balance		
General Fund-Budgetary Basis	8,524,445	12,667,209	11,652,615	9,539,039	\$ 1,014,594	11.90%
Destination Freeport TIF Fund	544,893	273,000	632,424	185,469	\$ (359,424)	-65.96%
NET Fund	-33,668	33,668	-	-	\$ 33,668	-100.00%
Winslow Park Fund	742,027	332,400	318,169	756,258	\$ 14,231	1.92%

It is notable that the general fund’s fund balance is projected to increase by \$1,014,594 during FY 2023. This is a preliminary estimate, and staff has taken a very conservative approach to department expenditures along with some unanticipated revenues. If departments under-spend their budgets (which they are directed to each year), the fund will show a surplus. Per Town policy, any fund balance above the one and-one-half minimum plus five percent allowed amount is either transferred to reserves if balances warrant funding or can be used to offset taxes or conduct other projects as designated by the Town Council. Staff will report to the Town Council each year on the status of the general fund’s fund balance after the financial statements are completed. During FY 2022, the excess fund balance was transferred to reserves to stabilize the accounts. The next five years of proposed capital budgets have been reviewed and have substantial impact to the reserves despite several of the Town’s reserves containing lower balances than the benchmarks of the sum of the five-year plan or twenty percent of the 20-year capital improvement plan. Staff will continue to fund the reserves in order to achieve the proper levels if possible this year and will report back to the Council on this effort after the financial statements are completed.

The Destination Freeport TIF fund will receive approximately \$273,000 in increment during FY 2023, and the appropriations for the fund is \$632,424. It is expected that the fund balance in the Destination Freeport TIF



will decrease by that difference of approximately \$(359,424) during FY 2023, and the capital program includes \$324,000 in capital improvements in the subsequent year.

The Non-emergency transport (NET) fund is projected to be closed out during FY 2023. Staff will be consolidating the NET fund into the Fire/Rescue operations currently budgeted under the General Fund for FY 2024.

The Winslow Park fund's fund balance is projected to increase \$14,231 during FY 2023, and while the Park's budget is balanced for FY 2024, it is likely that the operations will realize a stable fund balance now that many of the Park's capital projects are complete. This fund has historically generated surpluses each year, but during the past couple of years the Winslow Park Commission has conducted large-scale erosion control and other renovation projects in order to keep the Park beautiful to residents and visitors alike.

We are pleased to begin the official budget process and encourage any Council questions or comments. We look forward to answering them and conducting an efficient and transparent budget process.

## **PUBLIC SESSIONS**

**Each year, department heads assemble in the Town Council chambers to conduct an informal “Q&A” session with any public member who wishes to attend. This is a nice opportunity for residents or business-owners to gain information on the budget in a “low-pressure” setting.**

**May 10<sup>th</sup> from 7:30-8:30 AM: public Q&A with department heads in the Council chambers**

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0100	Town Council								
0100	1001	Prof Salar	5,900.00	5,900.00	5,900.00	6,088.57	5,900.00	5,900.00	.0%
0100	1200	Other wag	1,500.00	.00	.00	.00	.00	.00	.0%
0100	2800	Assoc Dues	12,894.00	13,500.00	13,500.00	13,440.00	13,440.00	14,000.00	3.7%
0100	3300	Emp Train	.00	500.00	500.00	.00	.00	500.00	.0%
0100	3450	Legal Serv	95,090.41	90,000.00	90,000.00	78,077.17	111,502.27	100,000.00	11.1%
0100	3460	Audit Fees	28,900.00	36,200.00	36,200.00	31,100.00	36,271.43	40,200.00	11.0%
0100	5400	Advertisin	6,446.32	6,000.00	6,000.00	2,252.57	4,334.54	6,000.00	.0%
0100	5710	CGrMtch	.00	.00	.00	.00	.00	40,000.00	.0%
0100	6000	Supplies	580.88	1,000.00	1,000.00	34.93	300.00	1,000.00	.0%
0100	7800	Spec Projs	2,922.03	3,000.00	3,000.00	1,168.58	1,873.38	3,000.00	.0%
0100	8104	GPCOG	18,173.00	16,500.00	16,500.00	16,600.00	16,600.00	17,500.00	6.1%
	TOTAL Town Council		172,406.64	172,600.00	172,600.00	148,761.82	190,221.62	228,100.00	32.2%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0101	Town Manager								
0101	1001	Prof Salar	132,517.39	131,505.00	131,505.00	121,234.02	131,504.88	160,600.00	22.1%
0101	2800	Assoc Dues	.00	1,100.00	1,100.00	.00	.00	1,100.00	.0%
0101	3300	Emp Train	45.00	1,200.00	1,200.00	751.08	850.00	2,000.00	66.7%
0101	3302	Empl Trav	.00	.00	.00	.00	.00	1,000.00	.0%
0101	5813	Busin Exp	.00	200.00	200.00	179.65	155.04	200.00	.0%
0101	6000	Supplies	260.51	1,000.00	1,000.00	210.00	240.00	700.00	-30.0%
TOTAL Town Manager			132,822.90	135,005.00	135,005.00	122,374.75	132,749.92	165,600.00	22.7%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0102	Finance								
0102	1001	Prof Salar	267,250.14	334,000.00	334,000.00	247,117.59	323,403.34	369,700.00	10.7%
0102	2800	Assoc Dues	190.00	350.00	350.00	275.00	349.04	320.00	-8.6%
0102	3300	Emp Train	1,154.30	1,750.00	1,750.00	667.00	715.13	1,925.00	10.0%
0102	3302	Empl Trav	2,280.13	2,500.00	2,500.00	1,146.46	3,602.70	2,750.00	10.0%
0102	3400	Con Servic	345.00	250.00	250.00	.00	.00	250.00	.0%
0102	3470	Registry	4,207.00	5,500.00	5,500.00	3,835.00	3,987.00	5,500.00	.0%
0102	3480	Comp Maint	39,256.49	45,000.00	45,000.00	41,420.57	41,420.57	50,000.00	11.1%
0102	4320	Tech Repai	951.00	1,100.00	1,100.00	.00	.00	1,100.00	.0%
0102	6000	Supplies	1,371.31	2,420.00	2,420.00	606.85	1,334.06	2,200.00	-9.1%
0102	6002	Printing	1,732.58	1,500.00	1,500.00	3,813.47	3,970.85	1,500.00	.0%
0102	6003	Tax Bills	480.50	1,750.00	1,750.00	.00	.00	1,750.00	.0%
0102	7800	winxnet	105,448.25	135,000.00	135,000.00	95,406.53	134,509.91	141,000.00	4.4%
	TOTAL Finance		424,666.70	531,120.00	531,120.00	394,288.47	513,292.60	577,995.00	8.8%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0103	Assessing								
0103	1001	Prof Salar	172,139.09	156,160.00	156,160.00	117,156.66	149,056.26	167,900.00	7.5%
0103	2800	Assoc Dues	70.00	590.00	590.00	620.00	797.00	620.00	5.1%
0103	3300	Emp Train	1,930.72	2,895.00	2,895.00	2,606.63	3,144.84	2,895.00	.0%
0103	3302	Empl Trav	490.09	2,500.00	2,500.00	528.58	1,018.67	2,500.00	.0%
0103	3400	Con Servic	3,417.52	8,700.00	8,700.00	700.00	2,918.52	11,200.00	28.7%
0103	3470	Registry	962.00	1,100.00	1,100.00	462.00	669.00	1,100.00	.0%
0103	3480	Comp Maint	15,934.31	21,160.00	21,160.00	17,568.54	17,568.54	23,310.00	10.2%
0103	4320	Tech Repai	.00	500.00	500.00	500.00	500.00	500.00	.0%
0103	5320	Telephone	100.00	360.00	360.00	.00	.00	360.00	.0%
0103	5400	Advertisin	208.32	600.00	600.00	.00	249.98	600.00	.0%
0103	6000	Supplies	980.21	1,500.00	1,500.00	591.35	926.55	1,500.00	.0%
0103	6002	Printing	460.00	750.00	750.00	250.00	250.00	750.00	.0%
0103	6008	Mapping	3,392.07	3,200.00	3,200.00	.00	192.07	3,200.00	.0%
	TOTAL Assessing		200,084.33	200,015.00	200,015.00	140,983.76	177,291.43	216,435.00	8.2%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0104	Codes Enforcement								
0104	1001	Prof Salar	115,111.51	123,260.00	123,260.00	89,541.62	123,302.45	136,800.00	11.0%
0104	2605	Clothing	.00	100.00	100.00	.00	.00	100.00	.0%
0104	2800	Assoc Dues	330.00	465.00	465.00	330.00	330.00	465.00	.0%
0104	3300	Emp Train	400.66	850.00	850.00	319.00	199.00	850.00	.0%
0104	3302	Empl Trav	4,042.60	4,000.00	4,000.00	3,376.14	4,861.50	4,000.00	.0%
0104	3480	Comp Maint	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	.0%
0104	6000	Supplies	780.57	1,200.00	1,200.00	859.87	1,076.66	1,200.00	.0%
	TOTAL Codes Enforcement		122,665.34	131,875.00	131,875.00	96,426.63	131,769.61	145,415.00	10.3%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0105	Town Clerk And Elections								
0105	1001	Prof Salar	113,392.23	128,160.00	128,160.00	97,691.34	127,023.85	137,600.00	7.4%
0105	1005	Ballot Clk	3,989.29	6,000.00	6,000.00	3,330.09	5,183.69	6,000.00	.0%
0105	2800	Assoc Dues	460.00	550.00	550.00	465.00	559.29	550.00	.0%
0105	3300	Emp Train	1,145.71	2,000.00	2,000.00	1,034.75	1,768.08	2,000.00	.0%
0105	3302	Empl Trav	.00	700.00	700.00	899.08	899.08	1,050.00	50.0%
0105	3426	Elect Serv	5,027.99	8,500.00	8,500.00	4,421.25	5,438.66	8,500.00	.0%
0105	4301	Equip Rpr	.00	.00	.00	.00	.00	.00	.0%
0105	5400	Advertisin	1,333.02	3,000.00	3,000.00	946.60	1,115.82	3,000.00	.0%
0105	6000	Supplies	775.09	1,000.00	1,000.00	401.27	812.27	1,000.00	.0%
0105	6095	Doc Preser	3,335.00	4,200.00	4,200.00	.00	.00	4,200.00	.0%
	TOTAL Town Clerk And Electio		129,458.33	154,110.00	154,110.00	109,189.38	142,800.74	163,900.00	6.4%



# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0106	General Administration								
0106	1001	Prof Salar	90,412.98	99,260.00	99,260.00	76,059.20	90,533.65	192,200.00	93.6%
0106	3302	Empl Trav	255.01	250.00	250.00	205.00	375.00	250.00	.0%
0106	3425	Purch/Bid	.00	500.00	500.00	.00	.00	500.00	.0%
0106	3427	TwN Report	3,912.50	6,000.00	6,000.00	2,719.00	7,414.00	6,000.00	.0%
0106	4301	Equip Rpr	2,941.41	2,800.00	2,800.00	4,330.62	5,227.29	3,500.00	25.0%
0106	4350	Web Maint	2,646.00	3,000.00	3,000.00	2,778.30	2,778.30	3,000.00	.0%
0106	4455	Equip Rntl	1,623.24	2,200.00	2,200.00	1,623.24	1,623.24	2,200.00	.0%
0106	5310	Postage	3,734.59	20,000.00	20,000.00	24,094.65	24,000.00	22,000.00	10.0%
0106	5320	Telephone	14,210.27	16,600.00	16,600.00	10,404.22	13,363.09	16,600.00	.0%
0106	6000	Supplies	5,185.25	5,000.00	5,000.00	3,715.19	5,603.81	5,000.00	.0%
0106	6002	Printing	2,978.12	3,780.00	3,780.00	510.54	1,328.27	3,780.00	.0%
0106	7300	WAN	16,919.05	18,600.00	18,600.00	17,948.21	21,828.10	19,800.00	6.5%
	TOTAL General Administration		144,818.42	177,990.00	177,990.00	144,388.17	174,074.75	274,830.00	54.4%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0107	Building & Grounds Maintenance								
0107	1001	Prof Salar	95,047.29	152,400.00	152,400.00	80,035.09	104,367.76	150,150.00	-1.5%
0107	1300	OT Wages	7,015.90	8,400.00	8,400.00	6,944.96	7,636.80	6,000.00	-28.6%
0107	2605	clothing	1,647.32	2,100.00	2,100.00	372.74	947.74	2,100.00	.0%
0107	3300	Emp Train	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
0107	3400	Con Servic	4,800.00	19,200.00	19,200.00	4,800.00	.00	19,200.00	.0%
0107	3485	Cemetery	18,625.00	30,000.00	30,000.00	5,150.59	30,548.32	30,000.00	.0%
0107	3490	Grounds	25,254.00	24,000.00	24,000.00	12,978.00	16,578.00	24,000.00	.0%
0107	4010	Bldg Maite	82,357.96	55,000.00	55,000.00	59,949.15	75,334.11	65,000.00	18.2%
0107	4021	Rubbish	14,659.70	15,300.00	15,300.00	12,352.49	18,201.62	15,300.00	.0%
0107	4033	Fire Prev	1,520.65	3,100.00	3,100.00	1,966.50	1,966.50	3,100.00	.0%
0107	4038	Veh Maint	3,904.55	5,000.00	5,000.00	8,938.63	8,906.10	8,000.00	60.0%
0107	4040	Grnds Main	5,123.89	7,500.00	7,500.00	5,021.02	5,708.23	7,500.00	.0%
0107	6005	Clean Supp	8,044.33	10,500.00	10,500.00	6,597.19	8,744.76	10,500.00	.0%
0107	6202	Elect T	7,540.99	8,300.00	8,300.00	5,074.20	6,495.98	5,900.00	-28.9%
0107	6203	Elect PW	9,426.59	10,200.00	10,200.00	5,040.86	6,815.79	7,800.00	-23.5%
0107	6204	Elect PS	17,797.55	18,600.00	18,600.00	8,464.18	11,646.42	15,000.00	-19.4%
0107	6212	Water TH	1,484.13	1,750.00	1,750.00	4,746.86	5,059.85	1,800.00	2.9%
0107	6213	Water PW	2,858.75	4,200.00	4,200.00	2,393.76	2,996.43	4,500.00	7.1%
0107	6214	Water-PS	2,734.61	2,600.00	2,600.00	1,573.09	2,016.51	2,750.00	5.8%
0107	6222	Sewer TH	641.69	1,200.00	1,200.00	1,013.18	1,293.02	1,400.00	16.7%
0107	6223	Sewer PW	3,840.07	3,600.00	3,600.00	2,638.58	3,828.73	4,100.00	13.9%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget			FOR PERIOD 99						
ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General	Fund		ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0107	6224	Sewer PS	2,694.59	3,900.00	3,900.00	1,759.62	3,043.02	4,500.00	15.4%
0107	6242	Heat TH	4,240.40	4,500.00	4,500.00	3,938.82	4,759.37	4,500.00	.0%
0107	6243	Heat PW	9,010.65	11,000.00	11,000.00	9,939.36	11,858.16	10,000.00	-9.1%
0107	6244	Heat PS	25,326.37	26,500.00	26,500.00	28,356.44	28,663.81	26,500.00	.0%
0107	6245	Heat-PS AX	2,552.58	3,500.00	3,500.00	6,170.78	6,619.07	4,500.00	28.6%
0107	6260	Veh Fuel	2,958.04	5,200.00	5,200.00	3,438.39	4,450.34	5,500.00	5.8%
0107	6360	Comm Ctr	50,553.16	53,560.00	53,560.00	40,368.83	53,557.02	58,560.00	9.3%
0107	7500	Flags	1,534.37	1,300.00	1,300.00	876.59	1,515.72	1,300.00	.0%
TOTAL Building & Grounds Mai			413,195.13	493,410.00	493,410.00	330,899.90	433,559.18	500,460.00	1.4%

**NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:		2022	2023	2023	2023	2023	2024	PCT
General Fund		ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0108	Employee Benefits							
0108	2303 Ret ICMA	76,084.05	88,500.00	88,500.00	75,721.49	78,869.24	83,700.00	-5.4%
0108	2305 Retir MSRS	425,261.06	465,800.00	465,800.00	370,497.09	470,188.34	540,500.00	16.0%
0108	2407 FICA & Med	382,278.96	417,500.00	417,500.00	329,864.54	392,390.62	485,100.00	16.2%
0108	2409 Healt Ins	713,650.72	963,000.00	963,000.00	670,954.39	832,830.15	1,108,000.00	15.1%
0108	2410 Wkrs Comp	159,698.86	195,000.00	195,000.00	182,000.00	180,000.00	195,000.00	.0%
0108	2412 Life Ins	2,230.50	3,000.00	3,000.00	1,623.60	2,228.70	3,000.00	.0%
0108	2413 Med Reim	1,874.93	2,000.00	2,000.00	1,180.33	1,624.93	2,000.00	.0%
0108	2415 Wellnss	7,695.06	18,000.00	18,000.00	10,493.33	10,493.33	18,000.00	.0%
0108	2416 Denta	30,480.28	38,500.00	38,500.00	27,281.53	33,631.01	40,500.00	5.2%
0108	2419 Med Exams	1,147.00	1,000.00	1,000.00	395.00	807.00	1,000.00	.0%
0108	2420 Drug Test	642.00	1,000.00	1,000.00	918.00	1,064.00	1,000.00	.0%
0108	2421 Vac Sick P	.00	25,000.00	25,000.00	.00	.00	25,000.00	.0%
	<b>TOTAL Employee Benefits</b>	<b>1,801,043.42</b>	<b>2,218,300.00</b>	<b>2,218,300.00</b>	<b>1,670,929.30</b>	<b>2,004,127.32</b>	<b>2,502,800.00</b>	<b>12.8%</b>

# TOWN OF FREEPORT

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0109	Transit								
0109	1001	Prof Salar	3,146.42	24,700.00	24,700.00	1,535.25	.00	.00	.0%
0109	1200	Other wag	42,000.11	39,200.00	39,200.00	34,727.12	47,523.68	64,000.00	63.3%
0109	3300	Emp Train	3.38	800.00	800.00	4.52	4.52	200.00	-75.0%
0109	3302	Empl Trav	.00	50.00	50.00	.00	.00	.00	-100.0%
0109	3400	Con Servic	2,045.83	6,800.00	6,800.00	5,341.74	5,799.23	3,000.00	-55.9%
0109	4040	Grnds Main	.00	500.00	500.00	.00	.00	500.00	.0%
0109	4301	Equip Rpr	.00	600.00	600.00	.00	.00	600.00	.0%
0109	5320	Telephone	1,120.80	1,300.00	1,300.00	761.20	954.75	700.00	-46.2%
0109	6000	Supplies	369.37	800.00	800.00	806.82	823.44	400.00	-50.0%
0109	6205	Elect-Tr S	2,003.52	5,000.00	5,000.00	1,180.01	1,745.42	2,475.00	-50.5%
0109	6215	Water-Tr S	376.97	550.00	550.00	276.78	370.51	275.00	-50.0%
0109	6225	Sewer Tr S	439.61	620.00	620.00	340.69	445.95	310.00	-50.0%
0109	6241	Heat-Tr S	2,627.93	2,450.00	2,450.00	2,044.94	2,834.31	1,200.00	-51.0%
0109	6713	Sm Equip	.00	400.00	400.00	.00	.00	400.00	.0%
	TOTAL Transit		54,133.94	83,770.00	83,770.00	47,019.07	60,501.81	74,060.00	-11.6%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0110	Insurances								
0110	5200	Insurance	101,160.00	108,000.00	108,000.00	104,913.00	102,827.06	110,000.00	1.9%
	TOTAL Insurances		101,160.00	108,000.00	108,000.00	104,913.00	102,827.06	110,000.00	1.9%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0200	Police								
0200	1001	Prof Salar	1,116,179.45	1,229,700.00	1,229,700.00	858,911.67	1,159,080.21	1,330,900.00	8.2%
0200	1200	Other wag	6,034.14	30,000.00	30,000.00	15,751.40	12,486.95	32,000.00	6.7%
0200	1300	OT Wages	169,924.88	140,000.00	140,000.00	142,171.80	189,211.65	160,000.00	14.3%
0200	2441	Recruitmt	1,150.14	1,500.00	1,500.00	435.00	1,585.14	2,000.00	33.3%
0200	2605	Clothing	13,757.78	15,000.00	15,000.00	8,495.88	24,303.86	16,000.00	6.7%
0200	2638	Unif clean	10,503.90	10,800.00	10,800.00	8,060.00	10,580.00	12,240.00	13.3%
0200	2800	Assoc Dues	880.00	1,050.00	1,050.00	780.00	780.00	1,200.00	14.3%
0200	3300	Emp Train	7,150.95	9,500.00	9,500.00	5,961.52	9,242.66	10,000.00	5.3%
0200	3302	Empl Trav	1,402.10	2,500.00	2,500.00	3,148.95	3,706.05	3,000.00	20.0%
0200	3430	Animal	39,031.77	35,900.00	35,900.00	34,786.03	40,288.27	39,700.00	10.6%
0200	4036	Radio Main	2,695.28	1,500.00	1,500.00	956.20	2,429.23	2,500.00	66.7%
0200	4038	Veh Maint	28,840.13	25,000.00	25,000.00	22,164.47	25,018.66	25,000.00	.0%
0200	4048	Radar Main	1,081.87	1,500.00	1,500.00	1,709.37	1,789.37	1,800.00	20.0%
0200	4301	Equip Rpr	1,450.95	4,600.00	4,600.00	556.88	658.20	4,600.00	.0%
0200	4320	Tech Repai	33,294.15	15,950.00	15,950.00	16,615.83	38,907.68	16,700.00	4.7%
0200	6000	Supplies	3,502.04	3,600.00	3,600.00	2,863.51	4,666.75	3,600.00	.0%
0200	6002	Printing	1,485.64	2,500.00	2,500.00	1,443.67	1,403.67	2,500.00	.0%
0200	6007	Ammunition	8,147.04	11,000.00	11,000.00	5,910.00	14,871.74	15,000.00	36.4%
0200	6033	Drug Prog	.00	550.00	550.00	51.00	51.00	550.00	.0%
0200	6260	Veh Fuel	29,329.22	44,000.00	44,000.00	29,578.47	41,360.45	42,500.00	-3.4%
TOTAL Police			1,475,841.43	1,586,150.00	1,586,150.00	1,160,351.65	1,582,421.54	1,721,790.00	8.6%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0201	Marine Resource/Harbor Patrol								
0201	1001	Prof Salar	68,815.15	74,200.00	74,200.00	66,565.09	80,515.27	143,100.00	92.9%
0201	1200	Other wag	150.00	.00	.00	.00	.00	.00	.0%
0201	1300	OT Wages	246.58	2,000.00	2,000.00	1,056.82	1,330.80	2,000.00	.0%
0201	2605	Clothing	619.87	2,500.00	2,500.00	469.00	554.00	2,500.00	.0%
0201	2638	Unif Clean	720.00	1,440.00	1,440.00	540.00	720.00	1,440.00	.0%
0201	3300	Emp Train	705.00	1,325.00	1,325.00	820.00	820.00	1,325.00	.0%
0201	3302	Empl Trav	3.00	100.00	100.00	100.87	100.87	100.00	.0%
0201	4010	Bldg Maint	181.55	700.00	700.00	143.26	143.26	700.00	.0%
0201	4038	Veh Maint	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
0201	4045	Boat Maint	3,169.65	4,500.00	4,500.00	1,212.08	3,554.80	4,500.00	.0%
0201	4060	Floats	9,687.00	4,500.00	4,500.00	2,190.00	10,492.88	8,000.00	77.8%
0201	4062	Hoist	4,050.00	4,000.00	4,000.00	.00	.00	4,000.00	.0%
0201	4065	Channel	650.00	650.00	650.00	1,800.00	.00	650.00	.0%
0201	5320	Telephone	296.99	350.00	350.00	198.00	272.25	350.00	.0%
0201	6000	Supplies	1,107.68	1,250.00	1,250.00	522.24	971.67	1,250.00	.0%
0201	6045	Protec Eq	550.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
0201	6200	Elect	558.10	750.00	750.00	246.23	350.79	750.00	.0%
0201	6210	Water	372.02	350.00	350.00	350.96	263.22	350.00	.0%
0201	6260	Veh Fuel	998.30	3,000.00	3,000.00	1,493.04	1,985.59	3,000.00	.0%
0201	7650	Ramp&wharf	195.00	1,100.00	1,100.00	195.00	.00	1,100.00	.0%
	TOTAL Marine Resource/Harbor		93,075.89	104,715.00	104,715.00	77,902.59	102,075.40	177,115.00	69.1%



# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0202	Fire								
0202	1001	Prof Salar	272,066.79	391,000.00	391,000.00	375,394.82	417,053.47	440,900.00	12.8%
0202	1190	Call Pay	327,881.82	266,000.00	266,000.00	261,888.02	302,276.20	296,000.00	11.3%
0202	1300	OT Wages	39,003.46	64,500.00	64,500.00	70,261.75	70,436.56	64,500.00	.0%
0202	2419	Med Exams	840.00	900.00	900.00	189.72	248.72	900.00	.0%
0202	2485	Vac & Immu	.00	500.00	500.00	.00	.00	500.00	.0%
0202	2605	clothing	1,982.43	4,500.00	4,500.00	2,824.54	3,767.35	5,000.00	11.1%
0202	2800	Assoc Dues	734.95	1,000.00	1,000.00	425.00	425.00	1,200.00	20.0%
0202	3300	Emp Train	6,299.31	10,000.00	10,000.00	5,838.15	6,202.26	10,000.00	.0%
0202	3400	Con Servic	14,989.87	25,000.00	25,000.00	17,489.02	23,509.04	36,000.00	44.0%
0202	4036	Radio Main	4,697.79	2,000.00	2,000.00	1,978.66	6,259.69	2,000.00	.0%
0202	4038	Veh Maint	33,333.33	35,000.00	35,000.00	47,826.47	48,282.28	40,000.00	14.3%
0202	4049	Alarm Main	1,438.60	1,500.00	1,500.00	.00	.00	1,500.00	.0%
0202	4301	Equip Rpr	6,127.23	10,000.00	10,000.00	3,094.48	4,709.68	10,000.00	.0%
0202	4320	Tech Repai	3,684.49	7,500.00	7,500.00	4,299.04	4,303.33	7,500.00	.0%
0202	5320	Telephone	3,682.38	4,500.00	4,500.00	2,885.52	4,003.62	5,500.00	22.2%
0202	5420	Pub Educ	355.10	1,000.00	1,000.00	660.40	588.85	1,000.00	.0%
0202	6000	Supplies	5,566.68	4,000.00	4,000.00	2,516.04	2,712.72	5,000.00	25.0%
0202	6005	clean Supp	174.66	200.00	200.00	149.92	261.92	200.00	.0%
0202	6010	Fire Supl	31,790.99	25,200.00	25,200.00	6,196.93	49,327.09	10,200.00	-59.5%
0202	6045	Protec Eq	.00	.00	.00	.00	.00	15,000.00	.0%
0202	6260	Veh Fuel	5,676.75	9,400.00	9,400.00	7,947.92	10,073.31	9,900.00	5.3%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget							FOR PERIOD 99
ACCOUNTS FOR:	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2023 ACTUAL	2023 PROJECTION	2024 Manager	PCT CHANGE
General Fund							
TOTAL Fire	760,326.63	863,700.00	863,700.00	811,866.40	954,441.09	962,800.00	11.5%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0203	Rescue								
0203	1001	Prof Salar	106,279.89	237,200.00	237,200.00	14,985.55	96,934.17	276,600.00	16.6%
0203	1190	Call Pay	137,414.39	125,000.00	125,000.00	79,580.48	130,014.74	125,000.00	.0%
0203	1300	OT Wages	59,181.27	30,000.00	30,000.00	62,907.50	62,486.59	30,000.00	.0%
0203	2419	Med Exams	.00	720.00	720.00	.00	.00	720.00	.0%
0203	2485	Vac & Immu	.00	450.00	450.00	.00	.00	450.00	.0%
0203	2605	clothing	2,376.70	4,500.00	4,500.00	1,583.94	2,492.64	5,000.00	11.1%
0203	2800	Assoc Dues	593.32	4,100.00	4,100.00	2,960.00	2,960.00	4,100.00	.0%
0203	3300	Emp Train	6,563.01	8,000.00	8,000.00	1,579.76	2,227.58	10,000.00	25.0%
0203	4036	Radio Main	2,911.56	2,000.00	2,000.00	690.78	2,901.42	2,000.00	.0%
0203	4038	Veh Maint	13,612.78	8,000.00	8,000.00	7,728.79	9,967.99	8,000.00	.0%
0203	4301	Equip Rpr	5,518.27	7,000.00	7,000.00	6,084.41	5,081.07	7,000.00	.0%
0203	4320	Tech Repai	175.00	7,500.00	7,500.00	72.64	237.65	8,000.00	6.7%
0203	5320	Telephone	6,748.22	12,420.00	12,420.00	4,949.00	5,906.50	12,200.00	-1.8%
0203	6000	Supplies	2,394.03	3,000.00	3,000.00	1,937.88	2,682.97	3,000.00	.0%
0203	6005	clean Supp	29.45	300.00	300.00	21.42	21.42	400.00	33.3%
0203	6009	Med Suppl	32,533.98	30,000.00	30,000.00	19,703.80	27,484.96	30,000.00	.0%
0203	6045	Protec Eq	1,706.83	6,000.00	6,000.00	.00	946.84	6,000.00	.0%
0203	6260	Veh Fuel	9,986.31	15,200.00	15,200.00	12,514.90	18,070.33	16,000.00	5.3%
0203	6712	Tools	663.71	3,500.00	3,500.00	1,664.38	1,283.05	3,500.00	.0%
	TOTAL Rescue		388,688.72	504,890.00	504,890.00	218,965.23	371,699.92	547,970.00	8.5%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0204	Public Safety Reception								
0204	1001	Prof Salar	40,879.80	43,100.00	43,100.00	33,140.42	43,114.77	46,300.00	7.4%
0204	1200	Other wag	.00	.00	.00	.00	.00	.00	.0%
0204	1300	OT Wages	.00	500.00	500.00	.00	.00	500.00	.0%
0204	4301	Equip Rpr	.00	2,500.00	2,500.00	.00	.00	.00	-100.0%
0204	5320	Telephone	17,141.43	18,000.00	18,000.00	12,398.67	17,270.42	18,000.00	.0%
0204	6000	Supplies	.00	250.00	250.00	.00	.00	250.00	.0%
0204	7800	Dispatch	159,984.00	165,000.00	165,000.00	123,588.00	123,588.00	182,950.00	10.9%
	TOTAL	Public Safety Receptio	218,005.23	229,350.00	229,350.00	169,127.09	183,973.19	248,000.00	8.1%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0206	Public Utilities								
0206	6208	Elect-St L	17,625.70	17,000.00	17,000.00	12,472.75	16,454.16	19,000.00	11.8%
0206	6218	Hydrants	187,344.68	190,000.00	190,000.00	156,942.99	178,083.77	200,500.00	5.5%
0206	6785	Light Mnt	6,433.84	5,000.00	5,000.00	3,994.12	5,624.12	5,000.00	.0%
	TOTAL Public Utilities		211,404.22	212,000.00	212,000.00	173,409.86	200,162.05	224,500.00	5.9%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0300	Human Services Agencies								
0300	8602	Aging	1,000.00	.00	.00	.00	.00	.00	.0%
0300	8604	Oasis Free	750.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
0300	8606	FCS	21,000.00	31,000.00	31,000.00	23,250.00	31,000.00	31,000.00	.0%
0300	8607	ThruDoors	500.00	500.00	500.00	500.00	500.00	500.00	.0%
0300	8608	F Dental	.00	1,800.00	1,800.00	.00	.00	.00	-100.0%
0300	8613	Elders	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	.0%
	TOTAL Human Services Agencie		29,750.00	40,800.00	40,800.00	31,250.00	39,000.00	39,000.00	-4.4%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:		2022	2023	2023	2023	2023	2024	PCT
General Fund		ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0301	General Assistance							
0301	3400 Con Servic	10,041.65	12,000.00	12,000.00	10,000.00	12,000.00	24,000.00	100.0%
0301	6350 Assis-Free	24,766.23	30,000.00	30,000.00	199,411.79	204,242.01	30,000.00	.0%
	TOTAL General Assistance	34,807.88	42,000.00	42,000.00	209,411.79	216,242.01	54,000.00	28.6%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0400	Public works	General							
0400	1001	Prof Salar	621,169.13	744,380.00	744,380.00	509,262.35	671,816.99	816,200.00	9.6%
0400	1300	OT Wages	66,811.30	85,000.00	85,000.00	68,692.42	75,419.06	85,000.00	.0%
0400	2605	clothing	8,556.59	9,250.00	9,250.00	5,794.02	6,930.07	9,850.00	6.5%
0400	3300	Emp Train	3,986.61	4,000.00	4,000.00	5,862.36	7,089.34	6,000.00	50.0%
0400	3435	Engineering	4,303.54	5,700.00	5,700.00	7,729.00	10,979.78	5,700.00	.0%
0400	4036	Radio Main	1,200.00	1,200.00	1,200.00	477.72	477.72	1,200.00	.0%
0400	4038	Veh Maint	81,666.35	85,000.00	85,000.00	64,977.39	97,558.31	90,000.00	5.9%
0400	4455	Equip Rntl	2,155.70	5,000.00	5,000.00	255.17	2,170.87	5,000.00	.0%
0400	5320	Telephone	2,604.13	3,000.00	3,000.00	1,359.36	1,875.37	3,100.00	3.3%
0400	6000	Supplies	1,916.27	2,000.00	2,000.00	1,089.67	1,674.23	2,000.00	.0%
0400	6260	Veh Fuel	47,087.51	85,300.00	85,300.00	79,107.22	68,035.02	85,500.00	.2%
0400	6708	Tires	11,000.00	11,000.00	11,000.00	8,244.54	14,201.27	12,000.00	9.1%
0400	6712	Tools	1,114.40	1,000.00	1,000.00	1,100.48	1,100.48	1,500.00	50.0%
0400	6713	Sm Equip	5,000.00	5,000.00	5,000.00	3,520.47	2,056.49	5,000.00	.0%
0400	6714	Signs	7,735.15	8,000.00	8,000.00	3,220.49	2,633.70	8,000.00	.0%
0400	6717	Str Mark	9,600.00	9,600.00	9,600.00	9,600.00	12,062.83	9,600.00	.0%
TOTAL Public Works General			875,906.68	1,064,430.00	1,064,430.00	770,292.66	976,081.53	1,145,650.00	7.6%



# TOWN OF FREEPORT

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0401	Public Works	Summer Roads							
0401	6713	Sm Equip	2,500.00	2,500.00	2,500.00	1,286.22	1,286.22	2,500.00	.0%
0401	6740	Rd Stripng	35,116.92	38,000.00	38,000.00	86.19	35,101.18	38,000.00	.0%
0401	6750	Pav Matr's	34,900.00	34,900.00	34,900.00	18,508.92	47,730.26	36,000.00	3.2%
0401	6755	Culverts	3,752.75	5,000.00	5,000.00	2,747.48	3,477.48	5,000.00	.0%
0401	6760	Gravel	30,000.00	30,000.00	30,000.00	20,788.06	31,908.66	35,000.00	16.7%
0401	6780	Guard Rail	303.71	5,000.00	5,000.00	269.62	450.58	5,000.00	.0%
0401	6785	Traf light	8,604.00	8,000.00	8,000.00	6,033.86	6,033.86	8,000.00	.0%
0401	7200	Hot Top Rd	78,141.04	250,000.00	250,000.00	41,457.77	225,000.00	275,000.00	10.0%
0401	7210	Drainage P	9,056.17	10,000.00	10,000.00	268.48	8,197.58	10,000.00	.0%
0401	7220	Ledge	438.99	3,000.00	3,000.00	.00	438.99	3,000.00	.0%
0401	7230	Catch Basi	14,000.00	14,000.00	14,000.00	.00	14,000.00	14,000.00	.0%
0401	7240	Sidewalks	4,000.00	4,000.00	4,000.00	3,975.00	4,995.00	4,000.00	.0%
0401	7250	Hot Top St	30,100.00	30,100.00	30,100.00	30,100.00	30,100.00	30,100.00	.0%
TOTAL Public Works Summer Ro			250,913.58	434,500.00	434,500.00	125,521.60	408,719.81	465,600.00	7.2%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget			FOR PERIOD 99						
ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0402	Public works	Winter Roads							
0402	6760	Gravel	7,000.00	9,000.00	9,000.00	9,000.00	11,615.14	11,000.00	22.2%
0402	6765	Salt	133,745.46	140,000.00	140,000.00	124,069.71	131,014.16	145,000.00	3.6%
0402	6770	Surface Tr	18,000.00	18,000.00	18,000.00	17,983.14	22,711.26	20,000.00	11.1%
0402	6775	Chains Bla	12,500.00	14,000.00	14,000.00	14,756.54	14,756.54	20,000.00	42.9%
	TOTAL Public Works	Winter Ro	171,245.46	181,000.00	181,000.00	165,809.39	180,097.10	196,000.00	8.3%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0403	Public Works	Tree & Park							
0403	4070	Tree Prun	4,654.27	8,000.00	8,000.00	654.45	3,306.59	8,000.00	.0%
0403	6370	Bow St Pk	610.00	2,000.00	2,000.00	.00	310.00	2,000.00	.0%
0403	6910	Trees	1,732.45	10,000.00	10,000.00	6,071.88	6,862.53	10,000.00	.0%
TOTAL Public Works Tree & Pa			6,996.72	20,000.00	20,000.00	6,726.33	10,479.12	20,000.00	.0%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0404	Solid waste/Recycling								
0404	1001	Prof Salar	125,506.77	137,800.00	137,800.00	106,648.38	138,016.28	146,700.00	6.5%
0404	1200	Other wag	5,084.84	10,000.00	10,000.00	3,341.11	3,933.63	10,000.00	.0%
0404	1300	OT Wages	3,634.84	5,000.00	5,000.00	2,571.11	4,764.29	5,000.00	.0%
0404	2605	Clothing	606.56	900.00	900.00	707.87	707.87	900.00	.0%
0404	3300	Emp Train	400.00	900.00	900.00	.00	.00	900.00	.0%
0404	3302	Empl Trav	155.03	250.00	250.00	116.04	189.87	250.00	.0%
0404	3465	Water Test	8,021.00	7,100.00	7,100.00	.00	9,491.52	7,100.00	.0%
0404	3475	Leachate	43,234.52	45,000.00	45,000.00	40,237.50	52,003.13	45,000.00	.0%
0404	3480	Comp Maint	3,274.13	4,000.00	4,000.00	3,568.80	3,568.80	4,000.00	.0%
0404	3500	Tipping Fe	134,764.37	128,000.00	128,000.00	92,903.96	138,670.68	143,500.00	12.1%
0404	3505	Hauling	96,516.62	100,000.00	100,000.00	79,817.07	117,503.44	100,000.00	.0%
0404	3530	Demo Tip	72,161.96	70,000.00	70,000.00	48,894.21	73,946.38	70,000.00	.0%
0404	3532	Recy Tip	26,851.77	27,000.00	27,000.00	15,466.15	23,968.82	28,000.00	3.7%
0404	3535	Clean week	14,308.08	17,000.00	17,000.00	.00	16,026.36	17,000.00	.0%
0404	3545	Rej. Recy	.00	2,750.00	2,750.00	.00	329.23	2,750.00	.0%
0404	4038	Veh Maint	3,632.87	5,000.00	5,000.00	5,143.15	6,940.28	5,000.00	.0%
0404	4050	Litter Con	7,178.05	8,000.00	8,000.00	4,107.50	11,078.55	8,000.00	.0%
0404	5320	Telephone	761.40	1,000.00	1,000.00	557.60	717.95	1,000.00	.0%
0404	6000	Supplies	10,635.69	12,000.00	12,000.00	14,795.73	16,954.37	12,000.00	.0%
0404	6200	Elect	1,790.18	4,000.00	4,000.00	1,451.88	1,769.91	4,000.00	.0%
0404	6240	Heat Fuel	4,102.13	3,500.00	3,500.00	3,746.09	3,711.00	3,500.00	.0%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget								FOR PERIOD 99	
ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0404	6260	Veh Fuel	1,444.21	2,000.00	2,000.00	1,396.92	2,005.06	2,000.00	.0%
0404	6900	Other Supp	1,400.00	1,800.00	1,800.00	1,600.00	1,600.00	1,800.00	.0%
TOTAL Solid Waste/Recycling			565,465.02	593,000.00	593,000.00	427,071.07	627,897.42	618,400.00	4.3%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0405	Town Engineer								
0405	1001	Prof Salar	110,973.94	115,300.00	115,300.00	88,646.02	115,713.08	130,600.00	13.3%
0405	3300	Emp Train	4,879.75	4,500.00	4,500.00	200.00	2,435.00	4,500.00	.0%
0405	3302	Empl Trav	1,038.12	1,500.00	1,500.00	2,167.31	1,175.57	1,500.00	.0%
0405	3400	Con Servic	.00	.00	.00	.00	.00	.00	.0%
0405	3480	Comp Maint	2,415.58	4,000.00	4,000.00	2,790.90	2,899.29	4,750.00	18.8%
0405	6000	Supplies	327.73	300.00	300.00	218.80	448.42	400.00	33.3%
0405	6720	Stormwater	29,513.70	35,000.00	35,000.00	11,756.00	27,993.74	35,000.00	.0%
	TOTAL Town Engineer		149,148.82	160,600.00	160,600.00	105,779.03	150,665.10	176,750.00	10.1%

**NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0406	HRF Fields Maintenance								
0406	3490	Grounds	98,835.00	100,815.00	100,815.00	100,811.00	199,517.10	102,850.00	2.0%
0406	6200	Elect	861.58	1,700.00	1,700.00	857.43	1,250.13	1,700.00	.0%
0406	6210	Water	18,332.55	16,000.00	16,000.00	12,479.30	19,218.60	16,000.00	.0%
0406	6240	Heat Fuel	261.65	600.00	600.00	314.04	314.04	600.00	.0%
0406	6741	Striping	.00	.00	.00	.00	.00	.00	.0%
0406	7680	Pest Contl	.00	2,000.00	2,000.00	.00	.00	2,000.00	.0%
0406	9200	Contingncy	4,424.36	5,000.00	5,000.00	2,470.06	6,744.42	5,000.00	.0%
	TOTAL HRF Fields Maintenance		122,715.14	126,115.00	126,115.00	116,931.83	227,044.29	128,150.00	1.6%

# TOWN OF FREEPORT

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0500	Freeport Community Library								
0500	1001	Prof Salar	382,504.34	406,200.00	406,200.00	305,815.42	401,128.29	481,400.00	18.5%
0500	2800	Assoc Dues	285.00	620.00	620.00	255.00	290.00	620.00	.0%
0500	3300	Emp Train	755.00	1,000.00	1,000.00	727.50	1,392.50	1,000.00	.0%
0500	3302	Empl Trav	164.09	550.00	550.00	138.75	302.84	550.00	.0%
0500	3480	Comp Maint	6,564.17	8,000.00	8,000.00	4,673.65	4,673.65	8,000.00	.0%
0500	4301	Equip Rpr	4,166.43	3,000.00	3,000.00	1,730.71	3,460.41	3,000.00	.0%
0500	4320	Tech Repai	1,735.40	3,000.00	3,000.00	467.50	215.00	3,000.00	.0%
0500	5320	Telephone	3,289.68	4,000.00	4,000.00	2,178.09	3,035.51	4,000.00	.0%
0500	6000	Supplies	7,538.54	8,000.00	8,000.00	7,261.88	9,522.85	9,000.00	12.5%
0500	6200	Elect	7,614.75	14,500.00	14,500.00	3,438.51	4,611.32	14,500.00	.0%
0500	6210	Water	2,381.00	2,750.00	2,750.00	1,804.82	2,240.85	2,950.00	7.3%
0500	6220	Sewer	572.41	1,500.00	1,500.00	793.84	793.84	1,700.00	13.3%
0500	6240	Heat Fuel	15,041.02	17,000.00	17,000.00	13,670.66	16,172.79	17,000.00	.0%
0500	6400	Books	40,714.75	40,000.00	40,000.00	21,303.36	32,855.78	40,000.00	.0%
0500	6450	Nonprint	15,178.80	15,500.00	15,500.00	10,275.77	12,703.00	25,500.00	64.5%
	TOTAL Freeport Community Lib		488,505.38	525,620.00	525,620.00	374,535.46	493,398.63	612,220.00	16.5%



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:		2022	2023	2023	2023	2023	2024	PCT
General Fund		ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0600	Bustins Island							
0600	8250 Bustins Is	243,721.48	277,000.00	277,000.00	277,225.57	277,225.57	300,600.00	8.5%
	TOTAL Bustins Island	243,721.48	277,000.00	277,000.00	277,225.57	277,225.57	300,600.00	8.5%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0601	Promotions								
0601	8200	Memorial	510.00	500.00	500.00	.00	260.00	500.00	.0%
0601	8204	July 4th	1,246.92	2,000.00	2,000.00	-400.00	2,000.00	2,000.00	.0%
0601	8206	Recognitio	2,322.32	5,000.00	5,000.00	1,798.04	1,608.44	5,000.00	.0%
0601	8210	Mis/Oth	1,369.90	2,000.00	2,000.00	1,260.00	2,185.00	2,000.00	.0%
0601	8215	Chamber	1,500.00	3,000.00	3,000.00	6,000.00	6,000.00	2,500.00	-16.7%
0601	8216	Hist. Dues	5,000.00	10,000.00	10,000.00	10,000.00	10,000.00	.00	-100.0%
0601	8225	H Decor	.00	200.00	200.00	55.72	55.72	200.00	.0%
	TOTAL Promotions		11,949.14	22,700.00	22,700.00	18,713.76	22,109.16	12,200.00	-46.3%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0602	Planning								
0602	1001	Prof Salar	141,685.86	237,700.00	237,700.00	115,348.75	175,878.89	265,000.00	11.5%
0602	1200	Other wag	2,100.00	1,700.00	1,700.00	1,350.00	1,800.00	3,800.00	123.5%
0602	2800	Assoc Dues	416.00	600.00	600.00	600.00	600.00	1,065.00	77.5%
0602	3000	Prof Servi	4,389.07	4,000.00	4,000.00	921.30	921.30	4,000.00	.0%
0602	3300	Emp Train	205.00	550.00	550.00	372.00	372.00	1,400.00	154.5%
0602	3302	Empl Trav	.00	400.00	400.00	.00	.00	800.00	100.0%
0602	4301	Equip Rpr	.00	800.00	800.00	105.40	105.40	800.00	.0%
0602	4360	Bd Studies	.00	.00	.00	.00	.00	.00	.0%
0602	6000	Supplies	1,086.51	1,500.00	1,500.00	311.58	320.70	1,500.00	.0%
TOTAL Planning			149,882.44	247,250.00	247,250.00	119,009.03	179,998.29	278,365.00	12.6%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:		2022	2023	2023	2023	2023	2024	PCT
General Fund		ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0604	Board of Appeals							
0604	1200 Other wag	720.00	850.00	850.00	90.00	270.00	850.00	.0%
0604	6000 Supplies	.00	.00	.00	.00	.00	.00	.0%
	TOTAL Board of Appeals	720.00	850.00	850.00	90.00	270.00	850.00	.0%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0606	Conservation Commission	3400	922.00	3,000.00	3,000.00	2,910.92	3,582.92	18,000.00	500.0%
0606	Pub Educ	5420	.00	2,500.00	2,500.00	.00	.00	.00	-100.0%
0606	Supplies	6000	3,242.58	3,000.00	3,000.00	942.02	6,057.76	8,170.00	172.3%
TOTAL Conservation Commission			4,164.58	8,500.00	8,500.00	3,852.94	9,640.68	26,170.00	207.9%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:		2022	2023	2023	2023	2023	2024	PCT
General Fund		ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0607	Shellfish Commission							
0607	6000 Supplies	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
0607	7670 Survy Flat	.00	2,500.00	2,500.00	.00	.00	2,500.00	.0%
	TOTAL Shellfish Commission	.00	3,500.00	3,500.00	.00	.00	3,500.00	.0%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0608	Misc. & Contingency								
0608	5710	GrantMatch	.00	.00	.00	.00	.00	.00	.0%
0608	6045	Protec Eq	.00	.00	.00	.00	.00	.00	.0%
0608	7680	Pest Contl	163.50	3,000.00	3,000.00	.00	5,000.00	5,000.00	66.7%
0608	7700	Energy Res	.00	.00	.00	.00	.00	.00	.0%
0608	8260	Snowmob cl	1,050.00	1,050.00	1,050.00	1,050.00	1,050.00	1,050.00	.0%
0608	9100	Transfer	600,000.00	.00	.00	.00	.00	.00	.0%
0608	9200	Contingncy	21,839.89	25,000.00	25,000.00	2,523.48	16,228.23	25,000.00	.0%
	TOTAL Misc. & Contingency		623,053.39	29,050.00	29,050.00	3,573.48	22,278.23	31,050.00	6.9%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0609	Cable TV								
0609	1001	Prof Salar	81,566.25	83,900.00	83,900.00	61,979.01	91,540.46	95,300.00	13.6%
0609	1200	Other wag	11,124.87	45,000.00	45,000.00	22,675.32	24,289.74	58,900.00	30.9%
0609	3300	Emp Train	.00	1,400.00	1,400.00	720.58	720.58	1,400.00	.0%
0609	3302	Empl Trav	.00	650.00	650.00	.00	.00	650.00	.0%
0609	4038	Veh Maint	412.08	300.00	300.00	328.43	328.43	1,000.00	233.3%
0609	4301	Equip Rpr	336.74	1,000.00	1,000.00	.41	.41	1,000.00	.0%
0609	5320	Telephone	64.90	360.00	360.00	22.28	22.28	360.00	.0%
0609	6000	Supplies	2,652.03	3,000.00	3,000.00	517.06	2,163.39	3,000.00	.0%
0609	6260	Veh Fuel	.00	600.00	600.00	328.25	328.25	1,200.00	100.0%
0609	7300	Equip	6,745.55	3,000.00	3,000.00	.00	.00	3,000.00	.0%
0609	7800	Stream	.00	5,500.00	5,500.00	4,000.00	4,000.00	6,000.00	9.1%
	TOTAL Cable TV		102,902.42	144,710.00	144,710.00	90,571.34	123,393.54	171,810.00	18.7%



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0612	Traffic And Parking								
0612	1001	Prof Salar	.00	.00	.00	.00	.00	.00	.0%
0612	3400	Con Servic	1,184.57	4,400.00	4,400.00	461.69	688.49	4,400.00	.0%
0612	6000	Supplies	314.32	.00	.00	.00	.00	.00	.0%
0612	6714	Signs	.00	.00	.00	.00	.00	.00	.0%
	TOTAL Traffic And Parking		1,498.89	4,400.00	4,400.00	461.69	688.49	4,400.00	.0%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0615	Sustainability Committee								
0615	3400	Con Servic	4,271.00	44,500.00	44,500.00	3,315.84	11,369.35	5,500.00	-87.6%
0615	5420	Pub Educ	3,849.15	3,000.00	3,000.00	.00	3,049.15	3,000.00	.0%
	TOTAL Sustainability Committ		8,120.15	47,500.00	47,500.00	3,315.84	14,418.50	8,500.00	-82.1%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0800	Debt Service								
0800	8310	Principal	33,750.00	63,400.00	63,400.00	63,400.00	63,400.00	63,400.00	.0%
0800	8320	Interest	4,518.89	7,300.00	7,300.00	7,281.49	7,281.49	6,900.00	-5.5%
	TOTAL Debt Service		38,268.89	70,700.00	70,700.00	70,681.49	70,681.49	70,300.00	-.6%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0900	County Tax								
0900	3424	METRO Tax	82,939.00	86,170.00	86,170.00	86,170.00	86,170.00	89,100.00	3.4%
0900	8300	County Tax	1,286,019.00	1,288,252.00	1,288,252.00	1,288,252.00	1,288,252.00	1,436,042.00	11.5%
	TOTAL	County Tax	1,368,958.00	1,374,422.00	1,374,422.00	1,374,422.00	1,374,422.00	1,525,142.00	11.0%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0950	Abatements								
0950	9050	Abatements	17,874.44	25,000.00	25,000.00	.00	17,874.44	25,000.00	.0%
	TOTAL	Abatements	17,874.44	25,000.00	25,000.00	.00	17,874.44	25,000.00	.0%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
REV	Revenues	Town General Fund							
REV	1200	Prop Tax	-7,248,088.69	-7,066,347.00	-7,066,347.00	-7,524,227.40	-7,601,244.24	-8,187,427.00	15.9%
REV	2502	Excise Tax	-2,168,837.01	-2,000,000.00	-2,000,000.00	-1,702,922.81	-2,093,341.22	-2,000,000.00	.0%
REV	2503	MV Agent	-39,056.00	-30,000.00	-30,000.00	-29,075.00	-39,863.00	-37,500.00	25.0%
REV	2504	Boat Excis	-25,808.00	-20,000.00	-20,000.00	-9,540.90	-27,875.10	-24,000.00	20.0%
REV	2505	Boat Reg T	-1,290.00	-1,000.00	-1,000.00	-566.00	-1,241.00	-1,000.00	.0%
REV	2506	Lieu Taxes	.00	.00	.00	.00	.00	.00	.0%
REV	2507	Penl & Int	-46,537.09	-25,000.00	-25,000.00	-27,645.50	-39,014.32	-25,000.00	.0%
REV	3005	State Gran	.00	.00	.00	.00	.00	.00	.0%
REV	3110	State Rev	-1,087,616.10	-1,150,000.00	-1,150,000.00	-931,317.26	-1,448,302.74	-1,200,000.00	4.3%
REV	3111	Homestead	-339,938.00	-350,000.00	-350,000.00	-473,200.00	-473,200.00	-475,000.00	35.7%
REV	3112	BETE	-603,841.00	-550,000.00	-550,000.00	-535,919.00	-536,019.83	-500,000.00	-9.1%
REV	3115	Veterans	.00	-4,000.00	-4,000.00	-3,460.00	-3,460.00	-4,000.00	.0%
REV	3116	Tree Growt	-61,422.20	-50,000.00	-50,000.00	-61,723.91	-61,723.91	-50,000.00	.0%
REV	3117	GA Freept	-5,843.76	-5,000.00	-5,000.00	-40,673.89	-43,021.16	-21,000.00	320.0%
REV	3118	GA Yarm	.00	.00	.00	.00	.00	.00	.0%
REV	3120	State Park	-9,920.40	-9,000.00	-9,000.00	-17,206.24	-17,206.24	-9,000.00	.0%
REV	3150	St Snowmob	-1,390.20	-1,000.00	-1,000.00	-1,330.62	-1,330.62	-1,000.00	.0%
REV	3160	Road Assis	-136,192.00	-125,000.00	-125,000.00	-135,444.00	-135,444.00	-125,000.00	.0%
REV	3163	Rescue P&D	-29,050.00	-29,000.00	-29,000.00	-29,500.00	-89,675.00	-29,500.00	1.7%
REV	3164	SR Officer	-32,666.40	-34,000.00	-34,000.00	-34,000.00	-67,353.08	-34,500.00	1.5%
REV	3165	Sch Lease	-12,500.00	-12,500.00	-12,500.00	-12,500.00	-25,000.00	-12,500.00	.0%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
REV	3170	FEMA/MEMA	-31,410.83	.00	.00	.00	.00	.00	.0%
REV	3210	Copies PD	-1,770.00	-1,000.00	-1,000.00	-460.00	-800.00	-1,000.00	.0%
REV	3211	Copies Twn	-68.50	-100.00	-100.00	-80.75	-90.25	-100.00	.0%
REV	3212	Veh Maint	.00	.00	.00	.00	.00	.00	.0%
REV	3213	Engineerin	-13,835.00	-15,000.00	-15,000.00	-7,377.50	-11,787.50	-10,000.00	-33.3%
REV	3215	Cert Copy	-5,027.83	-3,000.00	-3,000.00	-3,724.98	-5,114.14	-3,000.00	.0%
REV	3218	Notary Fee	-1,917.00	-1,200.00	-1,200.00	-1,701.00	-2,217.00	-1,200.00	.0%
REV	3242	Ordinance	.00	.00	.00	.00	.00	.00	.0%
REV	3244	PB Adm Fee	-7,574.34	-10,000.00	-10,000.00	-657.50	-857.50	-5,000.00	-50.0%
REV	3245	PB General	-11,851.00	-10,000.00	-10,000.00	-19,460.00	-26,215.50	-10,000.00	.0%
REV	3246	PB Other	.00	.00	.00	-55.00	.00	.00	.0%
REV	3250	Appeals Bd	-165.00	-500.00	-500.00	-132.00	-132.00	-200.00	-60.0%
REV	3251	Des Rev	.00	.00	.00	.00	.00	.00	.0%
REV	3255	CATV Fees	-120,000.00	-150,000.00	-150,000.00	.00	-120,000.00	-150,000.00	.0%
REV	3256	TIF_ADMIN	-5,000.00	-5,000.00	-5,000.00	.00	-5,000.00	-5,000.00	.0%
REV	3260	Rescue Chg	-200,927.85	-200,000.00	-200,000.00	.00	-200,927.85	-200,000.00	.0%
REV	3261	HRF Fees	-1,300.00	-5,000.00	-5,000.00	-5,950.00	-4,750.00	-2,500.00	-50.0%
REV	3262	Lease Rev	-25,000.00	-25,000.00	-25,000.00	.00	-25,149.08	-25,000.00	.0%
REV	3265	MuPkg Lot	-10,147.50	.00	.00	.00	.00	.00	.0%
REV	3266	Rent-TS	-500.00	.00	.00	.00	.00	.00	.0%
REV	3267	FD Ins Fee	.00	.00	.00	.00	.00	.00	.0%
REV	3268	Police Evt	.00	.00	.00	.00	.00	.00	.0%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
REV	3269	Bartol Lse	-45,669.05	-30,000.00	-30,000.00	-43,540.00	-47,894.00	-30,000.00	.0%
REV	3301	Moorings	-81,304.75	-75,000.00	-75,000.00	-78,980.75	-81,830.75	-75,000.00	.0%
REV	3303	Wharf Fees	-100.00	.00	.00	.00	.00	.00	.0%
REV	3304	Victualers	-42.50	-10,000.00	-10,000.00	.00	3,077.50	-10,000.00	.0%
REV	3305	St Opening	-10,760.00	-5,000.00	-5,000.00	-3,360.00	-6,820.00	-5,000.00	.0%
REV	3306	Agent Fee	-422.75	-300.00	-300.00	-240.50	-353.25	-300.00	.0%
REV	3307	Dog Lic	-8,715.00	-5,000.00	-5,000.00	-9,135.00	-10,176.00	-5,000.00	.0%
REV	3308	Marriage L	-2,280.00	-1,600.00	-1,600.00	-1,880.00	-2,440.00	-1,600.00	.0%
REV	3309	Peddler Lic	-165.00	-500.00	-500.00	.00	-55.00	-500.00	.0%
REV	3310	Food Truck	-4,240.00	-1,000.00	-1,000.00	-750.00	.00	-1,000.00	.0%
REV	3311	Burial	-200.00	.00	.00	.00	.00	.00	.0%
REV	3312	Clerk Oth	-5,754.00	-2,500.00	-2,500.00	-4,198.50	-4,436.50	-2,500.00	.0%
REV	3313	Vault Perm	.00	.00	.00	.00	.00	.00	.0%
REV	3314	Comm Boats	-400.00	.00	.00	.00	.00	.00	.0%
REV	3316	Alarm Perm	-17,642.50	-32,000.00	-32,000.00	-15,862.00	-23,028.00	-25,000.00	-21.9%
REV	3320	Bldg Fees	-154,361.55	-150,000.00	-150,000.00	-91,323.80	-174,139.98	-130,000.00	-13.3%
REV	3321	Plumb Fees	-30,710.00	-25,000.00	-25,000.00	-23,260.00	-32,362.50	-25,000.00	.0%
REV	3322	Sign Perm	-3,584.00	-3,000.00	-3,000.00	-1,825.00	-3,975.00	-3,000.00	.0%
REV	3323	Elect Perm	-24,743.30	-30,000.00	-30,000.00	-24,336.30	-32,403.48	-25,000.00	-16.7%
REV	3324	Contct Lic	-2,160.00	-1,500.00	-1,500.00	-1,800.00	-2,700.00	-1,500.00	.0%
REV	3325	Temp Activ	-455.00	.00	.00	-300.00	.00	.00	.0%
REV	3328	STR Fees	-9,300.00	-6,000.00	-6,000.00	-8,700.00	.00	-7,000.00	16.7%



**NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**

PROJECTION: 24010 FY2024 General Fund Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
General Fund			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
REV	3330	Sfish Lic	-11,780.58	-10,000.00	-10,000.00	-4,169.00	-11,332.00	-10,000.00	.0%
REV	3335	Shellf Fee	.00	.00	.00	.00	.00	.00	.0%
REV	3340	Gun Perm	-246.00	.00	.00	-65.00	.00	.00	.0%
REV	3342	Brush	-174.00	.00	.00	.00	.00	.00	.0%
REV	3345	SWResident	-206,273.61	-160,000.00	-160,000.00	-144,554.20	-207,374.13	-175,000.00	9.4%
REV	3346	Hauler Per	-1,375.00	-1,300.00	-1,300.00	.00	-1,375.00	-1,300.00	.0%
REV	3347	SW Recy Co	-31,708.09	-23,000.00	-23,000.00	-21,311.90	-29,159.99	-23,000.00	.0%
REV	3350	Towing Lic	.00	.00	.00	.00	.00	.00	.0%
REV	3354	Garb Cards	-1,244.00	-1,000.00	-1,000.00	-933.00	-1,253.00	-1,000.00	.0%
REV	3355	LF Compost	.00	.00	.00	.00	.00	.00	.0%
REV	3405	Pkg Fines	-2,190.00	-40,000.00	-40,000.00	-705.00	-835.00	-5,000.00	-87.5%
REV	3411	CO Fines	-15,600.00	.00	.00	-607.00	.00	.00	.0%
REV	3420	Lib Fines	-7,915.81	-6,000.00	-6,000.00	-8,150.99	-9,791.38	-6,000.00	.0%
REV	3434	Animal Fee	-665.00	-300.00	-300.00	-150.00	-175.00	-300.00	.0%
REV	3445	Fls Alarm	-1,692.00	-2,000.00	-2,000.00	-1,485.00	-1,607.86	-2,000.00	.0%
REV	3506	TS Utility	2,549.69	-3,000.00	-3,000.00	.00	.00	.00	-100.0%
REV	3507	TS Advert	-900.00	-500.00	-500.00	.00	.00	.00	-100.0%
REV	3508	Equip Sale	.00	.00	.00	.00	.00	.00	.0%
REV	3510	Unant Misc	-20,163.02	-7,500.00	-7,500.00	-45,463.64	-44,905.67	-10,000.00	33.3%
REV	3515	Hbr Other	-401.00	.00	.00	.00	.00	.00	.0%
REV	3520	Asses Misc	.00	.00	.00	.00	.00	.00	.0%
REV	3550	Int Invest	-25,299.26	-50,000.00	-50,000.00	-20,224.69	-45,986.22	-175,000.00	250.0%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24010 FY2024 General Fund Original Budget										FOR PERIOD 99
ACCOUNTS FOR:										
General Fund			2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2023 ACTUAL	2023 PROJECTION	2024 Manager	PCT CHANGE	
REV	9900	Use FB	.00	-675,000.00	-675,000.00	.00	.00	-675,000.00	.0%	
REV	9995	Tranf Oth	-100,000.00	-105,000.00	-105,000.00	.00	-105,000.00	-175,000.00	66.7%	
TOTAL Revenues Town General			-13,114,578.78	-13,350,647.00	-13,350,647.00	-12,167,162.53	-13,985,688.49	-14,755,427.00	10.5%	
TOTAL General Fund			-1,004,213.01	.00	.00	-1,950,119.16	-1,085,073.86	.00	.0%	
TOTAL REVENUE			-13,114,578.78	-13,350,647.00	-13,350,647.00	-12,167,162.53	-13,985,688.49	-14,755,427.00	.0%	
TOTAL EXPENSE			12,110,365.77	13,350,647.00	13,350,647.00	10,217,043.37	12,900,614.63	14,755,427.00	.0%	
GRAND TOTAL			-1,004,213.01	.00	.00	-1,950,119.16	-1,085,073.86	.00	.0%	

\*\* END OF REPORT - Generated by Jessica Maloy \*\*

**Budget Considerations List -FY 2024**  
**Items requested but not included in the FY 2024 Budget**

<b>Department</b>	<b>Consideration</b>	<b>Budget Impact</b>	<b>Mil Rate Impact</b>
Fire/Rescue	Medic Position (Wages & Benefits)	\$ 95,700	\$ 0.044083
Buildings & Grounds Maint.	Library Cleaning Service	\$ 60,000	\$ 0.027639
Engineer	Downtown Visioning Contracted Engineer	\$ 30,000	\$ 0.013819
Library	PT Staff	\$ 16,500	\$ 0.007601
Human Services	Tri-Town Little League Support	\$ 26,750	\$ 0.012322
Human Services	Meeting House Arts Support	\$ 20,000	\$ 0.009213
Human Services	Grange Hall Support	\$ 13,000	\$ 0.005988
Human Services	Port Teen Center Support	\$ 8,600	\$ 0.003962
Human Services	Farmer's Market Support	\$ 2,000	\$ 0.000921
	<b>Total Major Budget Impacts</b>	<b>\$ 272,550</b>	<b>\$ 0.125548</b>

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24025 FY2024 Winslow Park Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
Winslow Park			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0550	Winslow Park								
0550	1001	Prof Salar	83,853.89	65,600.00	65,600.00	72,538.48	71,600.00	69,500.00	5.9%
0550	1200	Other wag	33,135.27	78,000.00	78,000.00	17,560.55	36,200.00	78,000.00	.0%
0550	2303	Ret ICMA	8,434.56	7,700.00	7,700.00	.00	6,100.00	7,700.00	.0%
0550	2407	FICA & Med	8,963.32	11,500.00	11,500.00	.00	11,000.00	11,500.00	.0%
0550	2409	Healt Ins	9,810.84	10,100.00	10,100.00	.00	9,600.00	10,600.00	5.0%
0550	2410	wkrs Comp	4,780.44	5,300.00	5,300.00	.00	5,100.00	5,300.00	.0%
0550	2411	Unemp Comp	.00	.00	.00	.00	.00	.00	.0%
0550	2416	Dental	525.48	540.00	540.00	.00	520.00	545.00	.9%
0550	2910	Admin fees	1,151.80	2,000.00	2,000.00	434.80	2,000.00	2,000.00	.0%
0550	3302	Empl Trav	.00	100.00	100.00	.00	.00	100.00	.0%
0550	3400	Con Servic	.00	6,000.00	6,000.00	1,675.00	.00	6,000.00	.0%
0550	4010	Bldg Maite	8,095.40	8,000.00	8,000.00	7,607.00	6,600.00	10,000.00	25.0%
0550	4021	Rubbish	4,749.95	5,000.00	5,000.00	3,630.95	5,000.00	5,000.00	.0%
0550	4038	Veh Maint	1,967.30	3,000.00	3,000.00	81.70	2,800.00	3,000.00	.0%
0550	5200	Insurance	2,500.00	2,500.00	2,500.00	.00	2,500.00	2,500.00	.0%
0550	5310	Postage	36.58	500.00	500.00	.00	300.00	500.00	.0%
0550	5320	Telephone	4,232.30	4,500.00	4,500.00	3,894.36	4,000.00	4,500.00	.0%
0550	5400	Advertisin	7,897.48	8,120.00	8,120.00	4,493.14	7,000.00	8,120.00	.0%
0550	6000	Supplies	6,458.44	1,500.00	1,500.00	2,209.25	5,000.00	1,500.00	.0%
0550	6005	Clean Supp	5,836.28	8,500.00	8,500.00	3,392.63	7,800.00	8,500.00	.0%
0550	6200	Elect	6,337.46	6,000.00	6,000.00	4,484.19	5,200.00	6,500.00	8.3%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24025 FY2024 Winslow Park Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
Winslow Park			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0550	6220	Sewer	4,960.00	6,000.00	6,000.00	1,600.00	5,000.00	6,000.00	.0%
0550	6250	Propane	2,007.29	4,000.00	4,000.00	3,745.73	3,800.00	4,000.00	.0%
0550	6260	Veh Fuel	3,740.07	6,000.00	6,000.00	3,268.24	4,800.00	6,000.00	.0%
0550	6712	Tools	570.97	1,000.00	1,000.00	.00	900.00	1,000.00	.0%
0550	6760	Gravel	1,937.30	2,000.00	2,000.00	.00	1,900.00	2,000.00	.0%
0550	6900	Other Supp	9,882.18	12,000.00	12,000.00	5,617.50	10,000.00	12,000.00	.0%
0550	7600	Farm House	334.96	4,000.00	4,000.00	2,374.93	4,000.00	4,000.00	.0%
0550	7610	Plyg Trail	2,181.98	3,000.00	3,000.00	.00	2,800.00	3,000.00	.0%
0550	7620	Lawn Mower	5,217.00	10,000.00	10,000.00	567.19	3,800.00	10,000.00	.0%
0550	7630	Table Can	3,719.99	3,000.00	3,000.00	.00	4,000.00	3,000.00	.0%
0550	7640	Gate House	624.18	1,500.00	1,500.00	.00	1,200.00	1,500.00	.0%
0550	7650	Ramp&wharf	2,402.20	2,000.00	2,000.00	1,100.00	2,000.00	2,000.00	.0%
0550	7800	Spec Projs	7,963.12	7,000.00	7,000.00	5,751.18	8,500.00	7,000.00	.0%
0550	7900	Cap Projs	78,874.28	100,000.00	100,000.00	31,540.51	45,000.00	100,000.00	.0%
0550	9000	Misc	.00	1,000.00	1,000.00	.00	1,000.00	1,000.00	.0%
0550	9200	Contingncy	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
TOTAL Winslow Park			323,182.31	397,960.00	397,960.00	177,567.33	287,020.00	404,865.00	1.7%

# TOWN OF FREEPORT



## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24025 FY2024 Winslow Park Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
Winslow Park			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
0551	Harb Cottage								
0551	4010	Bldg Maite	2,670.80	3,000.00	3,000.00	2,499.60	3,000.00	3,000.00	.0%
0551	4040	Grnds Main	.00	1,000.00	1,000.00	800.00	800.00	1,000.00	.0%
0551	5200	Insurance	.00	500.00	500.00	.00	500.00	500.00	.0%
0551	5320	Telephone	909.84	1,000.00	1,000.00	802.50	1,200.00	1,000.00	.0%
0551	5400	Advertisin	.00	200.00	200.00	.00	.00	200.00	.0%
0551	6050	Equip	997.50	1,000.00	1,000.00	.00	1,000.00	1,000.00	.0%
0551	6200	Elect	1,757.29	1,000.00	1,000.00	1,812.91	1,400.00	1,000.00	.0%
0551	6260	Veh Fuel	4,895.20	2,300.00	2,300.00	2,005.45	3,200.00	2,300.00	.0%
0551	6910	Trees	.00	500.00	500.00	.00	300.00	500.00	.0%
0551	7650	Ramp&wharf	1,399.00	1,500.00	1,500.00	.00	1,500.00	1,500.00	.0%
0551	7660	Cottage	10,258.07	10,000.00	10,000.00	4,763.81	10,800.00	10,000.00	.0%
0551	9000	Misc	986.13	1,000.00	1,000.00	.00	500.00	1,000.00	.0%
0551	9200	Contingncy	.00	.00	.00	.00	.00	.00	.0%
TOTAL Harb Cottage			23,873.83	23,000.00	23,000.00	12,684.27	24,200.00	23,000.00	.0%

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 24025 FY2024 Winslow Park Original Budget FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2023	2023	2024	PCT
Winslow Park			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	Manager	CHANGE
REV25	Winslow Park								
REV25	1920	Donations	.00	.00	.00	.00	.00	.00	.0%
REV25	3262	Winslow Pk	-377,560.71	-414,960.00	-414,960.00	6,827.57	-325,000.00	-414,960.00	.0%
REV25	3510	Unant Misc	-3,873.76	-1,000.00	-1,000.00	495.00	-4,200.00	-1,000.00	.0%
REV25	3550	Int Invest	-1,409.17	-5,000.00	-5,000.00	.00	-3,200.00	-11,905.00	138.1%
TOTAL Winslow Park			-382,843.64	-420,960.00	-420,960.00	7,322.57	-332,400.00	-427,865.00	1.6%
TOTAL Winslow Park			-35,787.50	.00	.00	197,574.17	-21,180.00	.00	.0%
TOTAL REVENUE			-382,843.64	-420,960.00	-420,960.00	7,322.57	-332,400.00	-427,865.00	.0%
TOTAL EXPENSE			347,056.14	420,960.00	420,960.00	190,251.60	311,220.00	427,865.00	.0%
GRAND TOTAL			-35,787.50	.00	.00	197,574.17	-21,180.00	.00	.0%

\*\* END OF REPORT - Generated by Jessica Maloy \*\*

*Adoption 4/25/2023*  
*Public Hearing 4/4/2023*  
*Workshop 3/21/2023*  
*Proposed 2/23/2023*

**PROPOSED  
CAPITAL IMPROVEMENTS  
PROGRAM**

**FY 2024-FY 2028**

**FREEPORT, MAINE**



**Town of Freeport  
Summary of Funding Sources  
FY 2024 Capital Program**

	FY 2023	FY 2024			Funding Source				
	<u>Council Approved</u>	<u>Manager Proposed</u>	<u>Council Deliberation</u>	<u>Council Appropriated</u>	<u>Reserve</u>	<u>Bond</u>	<u>Fund Balance</u>	<u>TIF</u>	<u>Other</u>
Police	120,000	350,000	350,000	-	350,000				
Fire	137,000	35,000	35,000	-	35,000				
Rescue	19,000	430,000	466,000	-	466,000				
Public Works	190,000	336,000	336,000	-	336,000				
Solid Waste	70,000	55,000	55,000	-	55,000				
Comprehensive Town Imp.	375,000	1,050,000	1,110,000	-	1,110,000				
Municipal Facilities	460,000	657,000	667,000	-	667,000				
Cable	24,000	29,000	29,000	-	29,000				
Other	50,000	-	40,000	-	40,000				
Destination Freeport TIF	210,000	324,000	324,000	-	-		324,000		
Concord Gully Brook TIF	-	-	-	-	-				
<b>Total</b>	<b>1,655,000</b>	<b>3,266,000</b>	<b>3,412,000</b>	<b>-</b>	<b>3,088,000</b>	<b>-</b>	<b>-</b>	<b>324,000</b>	<b>-</b>

324,000

**Town Legal Debt Limit**

2020 State Valuation      \$ 2,170,880,702

Limitation %                      15%

Debt Limit                      325,632,105

**Town Debt Outstanding**

	<u>6/30/2023</u>	<u>6/30/2022</u>	<u>6/30/2021</u>	<u>6/30/2020</u>	<u>6/30/2019</u>	<u>6/30/2018</u>	<u>6/30/2017</u>	<u>6/30/2016</u>
Town and School	570,600	849,000	480,000	950,000	1,425,000	1,930,000	2,490,000	3,200,000

Note 1: The Municipal Facilities CIP is taken from both the general administration and building maintenance reserves; these are summed above.

Note 2: The "Other" projects are Board and Committee requests, and will be taken from the appropriate reserves based upon the project.

Unaudited 12/31/2022 Reserve Balances	Benchmarks	
	Low Benchmark	High Benchmark
588,278	483,400	1,046,000
930,516	591,600	1,285,000
849,404	648,600	1,060,000
1,041,642	940,600	1,148,000
88,841	63,000	130,000
2,900,196	2,962,000	5,610,000
1,165,411	719,900	1,506,000
217,808	71,000	115,000
138,824	0	100,600
185,469	Not Benchmarked	
0	Not Benchmarked	

**POLICE DEPARTMENT  
ARTICLE I**

Department      Manager      Council  
Proposed      Proposed      Adopted

**FY 2023 Adopted**

<u>FY 2023</u>				
1	New Patrol SUV and Changeover Equipment (2)	100,000	100,000	120,000
Total FY 2023		100,000	100,000	120,000

**FY 2024-2028 Proposed**

FY23      Manager      Council      Council  
Projection      Proposed      Deliberation      Appropriated

<u>FY 2024</u>					
1	New Patrol SUV and Changeover Equipment (2)	50,000	120,000	120,000	
2	Taser Replacement	15,000	50,000	50,000	
3	HarborMaster Boat	150,000	180,000	180,000	
Total FY 2024		215,000	350,000	350,000	-

FY 2025

1	Audio Recording Equipment	24,000			
2	Body Cameras	180,000			
3	Bullet Proof Vests (5 Year Replacement Plan)	25,000			
4	Audio/Video Car Cameras	30,000			
5	New Patrol SUV and Changeover Equipment	60,000			
Total FY 2025		319,000	-	-	

FY 2026

1	Firearm Replacement	50,000			
2	New Patrol SUV and Changeover Equipment	60,000			
Total FY 2026		110,000	-	-	

FY 2027

1	New Patrol SUV and Changeover Equipment (2)	120,000			
Total FY 2027		120,000	-	-	

FY 2028

1	Radar units/Speed Enforcement Systems	37,000			
2	Communications Upgrade	50,000			
3	New Patrol SUV and Changeover Equipment	60,000			
Total FY 2028		147,000	-	-	

12/31/2022 Reserve Balances	588,278
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## FIRE DEPARTMENT ARTICLE II

### FY 2023 Adopted

	Department <u>Proposed</u>	Manager <u>Proposed</u>	Council <u>Adopted</u>
<u>FY 2023</u>			
1 SCBA Bottle Replacement	77,000	77,000	77,000
2 SCBA Fill Station	60,000	60,000	60,000
Total FY 2023	137,000	137,000	137,000

### FY 2024-2028 Proposed

	<u>FY23</u> <u>Projection</u>	<u>Manager</u> <u>Proposed</u>	<u>Council</u> <u>Deliberation</u>	<u>Council</u> <u>Appropriated</u>
<u>FY 2024</u>				
1 Positive Pressure Fans	12,000	20,000	20,000	
2 Brush Truck Refurb	-	15,000	15,000	
Total FY 2024	12,000	35,000	35,000	-
<u>FY 2025</u>				
1 No Capital Purchases Requested At This Time		-	-	-
Total FY 2025		-	-	-
<u>FY 2026</u>				
1 Ladder 1 Replacement		1,250,000	-	-
Total FY 2026		1,250,000	-	-
<u>FY 2027</u>				
1 No Capital Purchases Requested At This Time		-	-	-
Total FY 2027		-	-	-
<u>FY 2028</u>				
1 No Capital Purchases Requested At This Time		-	-	-
Total FY 2028		-	-	-
<u>12/31/2022 Reserve Balances</u>		930,516		

**RESCUE UNIT  
ARTICLE III**

<b>FY 2023 Adopted</b>	Department <u>Proposed</u>	Manager <u>Proposed</u>	Council <u>Adopted</u>
<u>FY 2023</u>			
1 Computer Aided Dispatch Units for Apparatus	19,000	19,000	19,000
Total FY 2023	19,000	19,000	19,000

**FY 2024-2028 Proposed**

	<u>FY23 Projection</u>	<u>Manager Proposed</u>	<u>Council Deliberation</u>	<u>Council Appropriated</u>
<u>FY 2024</u>				
1 Rescue Replacement (2014) - Rescue 3	325,000	400,000	450,000	-
2 A/V Equipment for Training (FD/Rescue/PD)	30,000	30,000	-	-
3 Public Safety Security	-	-	16,000	-
Total FY 2024	355,000	430,000	466,000	-

<u>FY 2025</u>				
1 Rescue Equipment - Patient Training Simulator Mannequins		30,000	-	-
FY 2025		30,000	-	-

<u>FY 2026</u>				
1 Rescue Replacement (2016) - Rescue 1		425,000	-	-
FY 2026		425,000	-	-

<u>FY 2027</u>				
1 Rescue Equipment - Cardiac Monitor Replacement		175,000	-	-
FY 2027		175,000	-	-

<u>FY 2028</u>				
1 No Capital Purchases Requested At This Time		-	-	-
FY 2028		-	-	-

12/31/2022 Reserve Balances	849,404
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**PUBLIC WORKS  
ARTICLE IV**

**FY 2023 Adopted**

	Department <u>Proposed</u>	Manager <u>Proposed</u>	Council <u>Adopted</u>
<u>FY 2023</u>			
1 Truck Chassis Replacement (Single Axle), Plow & Wing (Truck 6)	190,000	190,000	190,000
Total FY 2023	190,000	190,000	190,000

**FY 2024-2028 Proposed**

	<u>FY23 Projection</u>	<u>Manager Proposed</u>	<u>Council Deliberation</u>	<u>Council Appropriated</u>
<u>FY 2024</u>				
1 Truck Chassis Replacement (Dual Axle), Plow & Wing (Truck 4)	225,000	250,000	250,000	
2 Forklift Replacement <b>Moved to FY 2025</b>	25,000	-	-	
3 Snowblower Replacement (Shared with TIF - 50%) <b>Moved from FY 2026</b>		86,000	86,000	
Total FY 2024	250,000	336,000	336,000	-

FY 2025

1 Truck Chassis Replacement (Single Axle), Plow & Wing (Truck 7)	230,000			
2 Forklift Replacement	25,000			
3 Pickup Crew Cab & Plow Replacement (Truck 1)	60,000			
Total FY 2025	315,000	-	-	-

FY 2026

1 No Capital Purchases Requested At This Time	-			
Total FY 2026	-	-	-	-

FY 2027

1 Pickup Crew Cab & Plow Replacement (Truck 8)	62,000			
2 One Ton Dump Truck & Plow Replacement (Truck 12)	65,000			
3 Sidewalk Plow #2 - Shared with TIF	100,000			
Total FY 2027	227,000	-	-	-

FY 2028

1 Truck Chassis Replacement (Dual Axle), Plow & Wing (Truck 3)	270,000			
Total FY 2028	270,000	-	-	-

12/31/2022 Reserve Balances	1,041,642			
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**SOLID WASTE/RECYCLING  
ARTICLE V**

<b>FY 2023 Adopted</b>		Department	Manager	Council
		<u>Proposed</u>	<u>Proposed</u>	<u>Adopted</u>
<u>FY 2023</u>				
1	Skid Steer	70,000	70,000	70,000
Total FY 2023		70,000	70,000	70,000

**FY 2024-2028 Proposed**

		<u>FY23 Projection</u>	<u>Manager Proposed</u>	<u>Council Deliberation</u>	<u>Council Appropriated</u>
<u>FY 2024</u>					
1	Scales <b>Moved from FY 2026</b>	-	25,000	25,000	
2	Loader Tires	-	20,000	20,000	
3	Electrical Supply/Generator	-	10,000	10,000	-
4	One-Ton Pickup Truck <b>Moved to FY 2025</b>	45,000	-	-	-
Total FY 2024		45,000	55,000	55,000	-

<u>FY 2025</u>					
1	One-Ton Pickup Truck <b>Moved from FY 2024</b>		50,000	-	-
Total FY 2025			50,000	-	-

<u>FY 2026</u>					
1	Forklift Replacement		25,000	-	-
Total FY 2026			25,000	-	-

<u>FY 2027</u>					
1	No Capital Purchases Requested At This Time		-	-	-
Total FY 2027			-	-	-

<u>FY 2028</u>					
1	No Capital Purchases Requested At This Time		-	-	-
Total FY 2028			-	-	-

12/31/2022 Reserve Balances	88,841
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**COMPREHENSIVE TOWN IMPROVEMENTS  
ARTICLE VI**

**FY 2023 Adopted**

Department                      Manager                      Council  
Proposed                      Proposed                      Adopted

FY 2023

1	Arnold Road Rebuild	250,000	250,000	250,000
2	ADA Compliance Work	75,000	75,000	75,000
3	Road Condition Survey - Asset Management Planning	25,000	25,000	25,000
4	Concord Gully Brook Watershed Restoration	25,000	25,000	25,000
Total FY 2023		375,000	375,000	375,000

**FY 2024-2028 Proposed**

FY23                      Manager                      Council                      Council  
Projection                      Proposed                      Deliberation                      Appropriated

<u>FY 2024</u>				
1	Mallett Drive/Durham Road Reconstruction	1,700,000	450,000	450,000
2	Desert Road Sidewalk Extension <b>Moved to FY 2026</b>	150,000	-	-
3	Recycling Parking Lot Paving <b>Moved to FY 2026</b>	100,000	-	-
4	Mallett Drive Boulevard Study	-	50,000	50,000
5	EV Chargers	-	100,000	100,000
6	Wayfinder Signs	-	25,000	25,000
7	Flying Point Road Rehabilitation	-	400,000	400,000
8	Concord Gully Brook Watershed Restoration	25,000	25,000	25,000
9	Sewer Dist. Matches	-	-	60,000
Total FY 2024		1,975,000	1,050,000	1,110,000

FY 2025

1	Complete Street Improvement Work	300,000		
2	Mallett Drive Shared Use Path	750,000		
3	Lower Main Street Railroad Overpass Widening	300,000		
4	Wayfinder Signs	25,000		
5	Concord Gully Brook Watershed Restoration	25,000		
Total FY 2025		1,400,000	-	-

FY 2026

1	Desert Road Sidewalk Extension <b>Moved from FY 2024</b>	125,000		
2	Recycling Parking Lot Paving <b>Moved from FY 2024</b>	145,000		
3	Cove Road Rebuild	300,000		
4	Library Parking Lot Paving	60,000		
5	Wayfinder Signs	25,000		
6	Concord Gully Brook Watershed Restoration	25,000		
Total FY 2026		680,000	-	-

FY 2027

1	Pine Street - S Freeport Rd end for 4200 Feet	420,000		
2	Mallett Drive to Pine Tree Academy Bike/Ped Connection	660,000		
3	Concord Gully Brook Watershed Restoration	25,000		
Total FY 2027		1,105,000	-	-

FY 2028

1	Leon Gorman Park Paving	25,000		
2	Lambert Road Rebuild	350,000		
3	Quiet Zone Compliance Improvements	1,000,000		
Total FY 2028		1,375,000	-	-

12/31/2022 Reserve Balances	2,900,196		
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**MUNICIPAL FACILITIES  
ARTICLE VII**

<b>FY 2023 Adopted</b>	Department	Manager	Council
	<u>Proposed</u>	<u>Proposed</u>	<u>Adopted</u>
<u>FY 2023</u>			
1 Computer Upgrades -Townwide	125,000	125,000	125,000
2 Town Wharf - Repairs	7,500	7,500	7,500
3 Town Hall Bathroom Upgrades	25,000	25,000	25,000
4 Library Door Replacements	30,000	30,000	30,000
5 Town Wharf - Steel Piling	100,000	100,000	100,000
6 PW Equipment Lift	100,000	100,000	100,000
7 File Digitization	15,000	15,000	15,000
8 Red Light Upgrade	30,000	30,000	30,000
9 Library Fencing	-	20,000	20,000
10 Revaluation Reserve Fund	7,500	7,500	7,500
<b>Total FY 2023</b>	<b>440,000</b>	<b>460,000</b>	<b>460,000</b>

**FY 2024-2028 Proposed**

	<u>FY23 Projection</u>	<u>Manager Proposed</u>	<u>Council Deliberation</u>	<u>Council Appropriated</u>
<u>FY 2024</u>				
1 Computer Upgrades -Townwide	100,000	100,000	100,000	
2 Harbormaster Building Upgrade	30,000	30,000	30,000	
3 Furniture	15,000	20,000	20,000	
4 Security Cameras - Townwide	-	50,000	-	
5 Gazebo/Bandstand at Memorial Park	25,000	100,000	100,000	
6 Public Works Expansion Project	125,000	200,000	200,000	
7 Public Works Building Repairs	-	112,000	112,000	
8 Red Light Upgrade_Year Two	30,000	30,000	30,000	
9 Town Wharf - Float Replacement	7,500	7,500	7,500	
10 Public Safety Building Planning	-	-	45,000	
11 File Digitization	-	-	15,000	
12 Revaluation Reserve Fund	7,500	7,500	7,500	
<b>Total FY 2024</b>	<b>340,000</b>	<b>657,000</b>	<b>667,000</b>	<b>-</b>

<u>FY 2025</u>				
1 Computer Upgrades -Townwide		30,000		
2 Town Wide Flooring Upgrade		15,000		
3 Furniture		15,000		
4 Heating & Cooling Upgrades to Town Buildings		120,000		
5 PW Air Compressor System		30,000		
6 Library Public Computers		12,000		
7 Red Light Upgrade_Year Three_Final		30,000		
8 Town Wharf - Float Replacement		7,500		
9 Revaluation Reserve Fund		7,500		
<b>Total FY 2025</b>		<b>267,000</b>	<b>-</b>	<b>-</b>

<u>FY 2026</u>				
1 Computer Upgrades -Townwide		30,000		
2 Copiers		15,000		
3 Mechanical Heat Pumps_Town Hall		12,000		
4 Revaluation Reserve Fund		7,500		
<b>Total FY 2026</b>		<b>64,500</b>	<b>-</b>	<b>-</b>

<u>FY 2027</u>				
1 Computer Upgrades -Townwide		30,000		
2 Dunning Boat Yard		10,000		
3 Exterior - West St Barn		15,000		
4 B&G Pickup Truck & Plow Replacement		55,000		
5 Revaluation Reserve Fund		7,500		
<b>Total FY 2027</b>		<b>117,500</b>	<b>-</b>	<b>-</b>

<u>FY 2028</u>				
1 Computer Upgrades -Townwide		30,000		
2 Furniture		15,000		
3 Library Expansion		300,000		
4 Library Roof Replacement		30,000		
5 Town Wide Flooring Upgrade		20,000		
6 Revaluation Reserve Fund		5,000		
<b>Total FY 2028</b>		<b>400,000</b>	<b>-</b>	<b>-</b>

12/31/2022 Reserve Balances	1,165,411
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**CABLE  
ARTICLE VIII**

**FY 2023 Adopted**

Committee    Manager    Council    Council  
Proposed    Proposed    Approved CIP    Appropriated

FY 2023

1 Equipment Replacement (Channel 3)	-	20,000	20,000	20,000
2 Equipment and other improvements (Channel 14)	-	4,000	4,000	4,000
Total FY 2023	-	24,000	24,000	24,000

**FY 2024-2028 Proposed**

FY23    Committee    Manager    Council    Council  
Projection    Proposed    Proposed    Deliberation    Appropriated

FY 2024

1 Equipment Replacement (Channel 3)	20,000	-	25,000	25,000	
1 Equipment and other improvements (Channel 14)	4,000	-	4,000	4,000	
Total FY 2024	24,000	-	29,000	29,000	-

FY 2025

1 HD Equipment Replacement (Channel 3)	-	20,000		
2 Equipment and other improvements (Channel 14)	-	4,000		
Total FY 2025	-	24,000	-	-

FY 2026

1 HD Equipment Replacement (Channel 3)	-	20,000		
2 Equipment and other improvements (Channel 14)	-	4,000		
Total FY 2026	-	24,000	-	-

FY 2027

1 HD Equipment Replacement (Channel 3)	-	20,000		
2 Equipment and other improvements (Channel 14)	-	4,000		
Total FY 2027	-	24,000	-	-

FY 2028

1 HD Equipment Replacement (Channel 3)	-	10,000		
2 Equipment and other improvements (Channel 14)	-	4,000		
Total FY 2028	-	14,000	-	-

12/31/2022 Reserve Balances	217,808
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**BOARDS, COMMITTEES,  
COMMUNITY GROUPS AND OTHER REQUESTS  
ARTICLE IX**

**FY 2023 Adopted**

	<u>Committee</u> <u>Proposed</u>	<u>Manager</u> <u>Proposed</u>	<u>Council</u> <u>Approved CIP</u>	<u>Council</u> <u>Appropriated</u>
<u>FY 2023</u>				
1 Comprehensive Plan Update (Boards & Commissions)	-	50,000	50,000	50,000
Total FY 2023	-	50,000	50,000	50,000

**FY 2024-2028 Proposed**

	<u>FY23</u> <u>Projected</u>	<u>Committee</u> <u>Proposed</u>	<u>Manager</u> <u>Proposed</u>	<u>Council</u> <u>Deliberation</u>	<u>Council</u> <u>Appropriated</u>
<u>FY 2024</u>					
1 Ordinance Work	-	-	-	40,000	-
Total FY 2024	-	-	-	40,000	-

<u>FY 2025</u>					
1 No Capital Purchases Requested At This Time	-	-	-	-	-
Total FY 2025	-	-	-	-	-

<u>FY 2026</u>					
1 No Capital Purchases Requested At This Time	-	-	-	-	-
Total FY 2026	-	-	-	-	-

<u>FY 2027</u>					
1 No Capital Purchases Requested At This Time	-	-	-	-	-
Total FY 2027	-	-	-	-	-

<u>FY 2028</u>					
1 No Capital Purchases Requested At This Time	-	-	-	-	-
Total FY 2028	-	-	-	-	-

12/31/2022 Reserve Balances	138,824
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**DESTINATION TIF VILLAGE IMPROVEMENTS  
FY 2023 BUDGET and FIVE-YEAR CAPITAL PROGRAM**

<b>FY 2023 Adopted</b>	<u>Manager</u> <u>Proposed</u>	<u>Council</u> <u>Approved CIP</u>	<u>Council</u> <u>Appropriated</u>	
<u>FY 2023</u>				
1 Sidewalk - Main St East Side Depot St to Grove St.. (4500 sq.ft)	45,000	45,000	45,000	
3 ACAF Performing Arts Center		25,000	25,000	
4 Freeport Economic Development Corporation	115,000	140,000	140,000	
<b>Total FY 2023</b>	<b>160,000</b>	<b>210,000</b>	<b>210,000</b>	
 <b>FY 2024-2028 Proposed</b>				
	<u>FY23</u> <u>Projected</u>	<u>Manager</u> <u>Proposed</u>	<u>Council</u> <u>Deliberation</u>	<u>Council</u> <u>Appropriated</u>
<u>FY 2024</u>				
1 Sidewalk - Park St. from Bow St. to Hilton (4500 sq.ft)	45,000	45,000	45,000	
2 Town Hall Site Improvements - Phase 2	-	50,000	50,000	
3 Snowblower Replacement (Shared with PWR - 50%) <b>Moved from FY 2026</b>	-	86,000	86,000	
4 Freeport Economic Development Corporation	147,888	143,000	143,000	
<b>Total FY 2024</b>	<b>192,888</b>	<b>324,000</b>	<b>324,000</b>	<b>-</b>
 <u>FY 2025</u>				
1 Sidewalk - Bow St. North Side Park St. to Rail Road Track (4500 sq.ft)		45,000		
2 Freeport Economic Development Corporation		152,325		
<b>Total FY 2025</b>		<b>197,325</b>	<b>-</b>	<b>-</b>
 <u>FY 2026</u>				
1 Sidewalk - South St. from Main. to Middle (4500 sq.ft)		45,000		
2 Freeport Economic Development Corporation		156,895		
<b>Total FY 2026</b>		<b>201,895</b>	<b>-</b>	<b>-</b>
 <u>FY 2027</u>				
1 Sidewalk - Memorial Park Sidewalk repair (9000 sq.ft)		100,000		
2 Sidewalk Plow #2 - Shared with PWR		100,000		
3 Freeport Economic Development Corporation		161,602		
<b>Total FY 2027</b>		<b>361,602</b>	<b>-</b>	<b>-</b>
 <u>FY 2028</u>				
1 Sidewalk Improvement Reserve		100,000		
2 Freeport Economic Development Corporation		<b>166,450</b>		
<b>Total FY 2028</b>		<b>266,450</b>	<b>-</b>	<b>-</b>
 <u>TIF Funds Available:</u>				
Unobligated Balance 6/30/22		\$ 544,893		
Property Taxes Raised FY23		\$ 273,000		
Outstanding Projects		\$ (492,424)		
Economic Development		\$ (140,000)		
<b>Available 07/01/2023</b>		<b>\$ 185,469</b>		

(138,531) After FY24 Projects

**CONCORD GULLY BROOK TIF  
FY 2023 BUDGET and FIVE-YEAR CAPITAL PROGRAM**

<b>FY 2023 Adopted</b>	<u>Manager</u>	<u>Council</u>	<u>Council</u>
	<u>Proposed</u>	<u>Approved CIP</u>	<u>Appropriated</u>
<u>FY 2023</u>			
1 No Capital Purchases Requested At This Time	-	-	-
Total FY 2023	-	-	-
 <b>FY 2024-2028 Proposed</b>			
	<u>FY23</u>	<u>Manager</u>	<u>Council</u>
	<u>Projected</u>	<u>Proposed</u>	<u>Deliberation</u>
		<u>Council</u>	<u>Appropriated</u>
<u>FY 2024</u>			
1 No Capital Purchases Requested At This Time	-	-	-
Total FY 2024	-	-	-
<u>FY 2025</u>			
1 Lower Main Street Study		35,000	-
Total FY 2025		35,000	-
<u>FY 2026</u>			
1 No Capital Purchases Requested At This Time		-	-
Total FY 2026		-	-
<u>FY 2027</u>			
1 No Capital Purchases Requested At This Time		-	-
Total FY 2027		-	-
<u>FY 2028</u>			
1 Lower Main Street Improvements		750,000	-
Total FY 2028		750,000	-
 <u>TIF Funds Available:</u>			
Unobligated Balance 6/30/21		\$ -	
Property Taxes Raised FY22		\$ -	
Outstanding Projects		\$ -	
Available 07/01/2022		\$ -	

**List of Proposed Changes to the FY 2024-2028 Capital Program**

Item	Reserve	Net Change to Five-Year Plan	Impact to Current Year	Reason	Requested	Changes Applied
Ordinance Work	BCR	40,000.00	40,000.00	Re-write of Ordinances	Council	x
Public Safety Security	AMBR	16,000.00	16,000.00	Funding to install door access controls in Public Safety	Staff	x
Public Safety Building Planning	BMR	45,000.00	45,000.00	Funding to plan police building options	Staff	x
File Digitization	GAR	30,000.00	15,000.00	Funding to continue with the File digitization process	Staff	x
Sewer Dist. Matches	PIR	60,000.00	60,000.00	Still in Planning Phase	Sewer Task Force/Council	x
Security Cameras (Mun Fac)	BMR	(50,000.00)	(50,000.00)	Exploring alternative options	Staff	x
A/V Training Facility	AMBR	(30,000.00)	(30,000.00)	Using alternative funding sources	Staff	x
Ambulance Replacement	AMBR	50,000.00	50,000.00	Increase based on new quotes	Staff	x

<b>Total Impact</b>	<u>161,000.00</u>	<u>146,000.00</u>	
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Note that there is no change noted if the items is simply moved from one year to another as this does not change the Town's long-term planning.

**OUTSIDE AGENCY ANALYSIS  
FY 2024**

<b>Agency</b>	<b>FY23 Operating Appropriation</b>	<b>FY24 Request</b>	<b>Change</b>
Oasis Free Clinics	1,000.00	1,750.00	750.00
FCS - Operating Contract	21,000.00	21,000.00	-
- Summer Camp Scholarships	5,000.00	5,000.00	-
- Capital Reserve Funding	5,000.00	5,000.00	-
Through These Doors	500.00	500.00	-
Freeport Dental Care	1,800.00	-	(1,800.00)
Freeport Elders Assoc	6,500.00	6,500.00	-
Chamber of Commerce	3,000.00	2,500.00	(500.00)
Historical Society Dues	10,000.00	-	(10,000.00)
Grange	-	13,000.00	13,000.00
Farmer's Market	-	2,000.00	2,000.00
Tri-Town Little League	-	26,750.00	26,750.00
Port Teen Center	-	8,600.00	8,600.00
Meetinghouse Arts	-	20,000.00	20,000.00
Androscoggin Home Healthcare & Hospice	-	1,000.00	1,000.00
<b>Total Funding Request</b>	<b>53,800.00</b>	<b>113,600.00</b>	<b>59,800.00</b>

**Town of Freeport  
Human Service Agency Request for Funding  
Fiscal Year 2024**

*Please complete the following survey. Attach additional pages if necessary.*

**All surveys must be completed and received by 3/23/23 in order to be eligible for  
consideration for the Fiscal Year 2024 Freeport Budget**

Agency Name: Oasis Free Clinics Date: March 17, 2023  
Address: 66 Baribeau Drive, Box 1, Brunswick, ME 04011  
Telephone: 207-721-9277 Fax: 207-729-1368  
Email: aruff@oasisfreeclinics.org  
Executive Director: Anita Ruff Agency Fiscal Year: July 1 – June 30

***Funding Request Summary:***

Total Amount of Request: \$1,750  
Funds received from Freeport in FY2023: \$1,000  
Total Agency Budget (most recent fiscal year) \$515,400  
% of Budget Spent on Client Services: 69%  
% of Budget Spent on Administrative Costs: 31%

***Revenue Sources:***

Federal Funds: \$0  
State Funds: \$0  
United Way: \$30,000  
Cumberland County: \$0  
Client Fees - Public: \$0  
Client Fees – Private: \$0  
Municipalities (List):

- Harpwell -- \$1,500
- Georgetown - \$500

- Phippsburg -- \$750

Fundraising: \$483,902

Other: \$0

***Client Composition:***

**Number of Freeport Residents served annually:**

In our last fiscal year, we provided medical care to 150 Freeport residents in 720 visits. This includes primary care, mental health counseling, and help with applying for MaineCare. The majority of that care was provided at the Casco Bay Inn and the Best Western to newcomers who are living there. We helped 21 Freeport residents in our dental clinic.

**Value of services provided to Freeport Residents (please explain how determined):**

The value of the medical services provided in our last fiscal year is almost \$144,000 (calculated by multiplying the number of visits by the cost of an average office visit).. The value of the dental services we provided is \$7,000 (calculated by adding the billable cost of each procedure).

**What population(s) does your Agency serve?:**

We serve adults between 18 and 64 who are uninsured and who are at/below 200% of the Federal Poverty Level. They must live in the towns of Freeport, Durham, Brunswick, Harpswell or Sagadahoc County.

**What is the criteria used to determine eligibility for your program(s)?:**

See above for eligibility criteria

**Does your program charge client fees (if so, describe)?:** No

**Does your program use a sliding fee scale (if so, describe)?:**

No, all services are free.



**Can residents access services immediately or is there a waiting list? What if there is an emergency?:**

When someone calls to become a patient, we schedule them with an eligibility screener within one week. After that, they are scheduled with a medical provider for a comprehensive health assessment within one week. Once someone has become an Oasis medical patient, they are eligible for our dental services. There is no wait for an initial screening appointment in the dental clinic. We have recently hired a staff dentist three days each week. As a result, there is a small delay for routine appointments; however, if someone is experiencing a dental emergency, we can see them within 1-3 days of their call. We have a staff dental hygienist one day each week, and we are scheduling appointments with her 3-4 weeks out. If someone has an emergent dental infection, we can treat them with antibiotics to stabilize them until they can be seen by our staff dentist. If someone needs emergency care, we refer them to area non-profit dental providers who offer sliding scale fees.

***Program Information & Services Provided:***

**Describe your program, objectives and how it benefits Freeport and its residents:**

Oasis provides free medical, mental health, optometry, and dental care as well as administer the region's Community Prescription Assistance Program (CPAP). Our Medical Clinic provides adult wellness and prevention visits, women's health and wellness visits, acute sick care, chronic disease care, limited mental health counseling services, optometry, and referrals to specialty care. Currently the medical clinic serves 500 patients. New patients are accepted on an ongoing basis, and the average time from initial call to first clinical appointment is less than seven days.

Since 2019, we have served as the primary medical and dental home for adult asylum seekers and immigrants living in the Midcoast. This includes the adults living in two Freeport hotels. We are committed to providing care that is linguistically and culturally appropriate, so in addition to the telephonic language line that we have used for several years, we have added community health outreach workers to our team.

Prior to the COVID-19 pandemic, approximately 50% of Oasis patients were diagnosed with mental health-related conditions including depression, anxiety, bipolar illness, and post-traumatic stress disorder. This has increased significantly as a result of the additional stress caused by COVID-19. With few mental health volunteers, there was a long wait list. To address this need, we overhauled our mental health services. This included adding a Mental Health Coordinator to our team, creating a 12 week, problem focused course of mental health services, developing a counseling referral program, adding graduate level student counselors, and offering case management.

The Dental Clinic addresses the oral health needs of our uninsured medical patients including conducting patient intake and health history, taking dental x-rays, doing fillings, providing dental cleanings, restorations, extractions, some oral surgery and endodontics. While the Maine Legislature recently expanded MaineCare coverage to include adult dental benefits, few dentists in our community accept the benefit due to insufficient reimbursement rates and high administrative burden. As a result, this policy change has not decreased the need for our free dental services.

Since 2006, Oasis has provided assistance to uninsured and underinsured members of our community in obtaining free medications through pharmaceutical patient assistance programs. We help people with the complicated application process to receive life-saving medications. This allows them to live more productive lives without having to choose between heat and medication and manage their health issues without the potential setback of losing access to critical medications. In FY23, we helped 94 people obtain free medications valued at \$1,138,296.

Oasis benefits Freeport residents because we help those who are unable to afford medical and dental care. While Freeport is fortunate to have a generous General Assistance program and a special medical fund, our clinic helps offset the need for residents to access these funds, allowing them to be used for other critical items, like fuel and housing assistance. Additionally, by having access to medical and dental care without the worry of cost, those

without insurance are more likely to seek care when it is needed instead of delaying care until it is a crisis (which is often more expensive and/or invasive).

**Please list the specific services you provide which are utilized by Freeport residents (please include the number of Freeport residents who received each specific service):**

In our last fiscal year, we provided medical care to 150 Freeport residents in 720 visits. We helped seven residents obtain free medications through the Community Prescription Assistance Program. We helped 21 Freeport residents in our dental clinic.

**Are there other organizations which provide similar services to Freeport Residents?**

Not in the immediate area – Oasis is, on average, a 25-mile roundtrip for someone living in Freeport, compared to 40 miles to the Portland clinics.

**If so, what are they?:**

Freeport residents could go to the Portland Community Free Clinic if they met their eligibility criteria or Greater Portland Health (which offers sliding scale fees but currently has a 4-6 month wait for new patient appointments).

**If so, what makes your Agency unique?**

We are the only organization in the southern Midcoast area that exists solely to provide free medical, dental, mental health, optometry, and prescription services to adults with limited economic means and no health insurance. Because we do not bill for our services, our flexible care model allows us to give patients the time they need to address their health issues. Finally, we are located in Brunswick, which is often a service center for Freeport residents.

**Describe how your program works cooperatively and/or collaboratively with other agencies:**

We partner with other medical providers to assure access to diagnostic and specialty care, as well as to make sure that smooth transitions happen when patients move to a new area. We work closely with Tedford Housing, Mid Coast Hunger Prevention Program, and the

Gathering Place as the safety net providers for our community. We have a strong and trusted partnership with Freeport Community Services and routinely connect our patients to their services, as well as to Freeport General Assistance. We have served on an inter-agency coordinating group providing medical, social services, and educational support to New Mainers moving to and living in Freeport.

**Describe how your program uses volunteers:**

Medical providers (physicians, nurse practitioners, physician assistants, and optometrists) volunteer in the clinic each week. We have several mental health providers who volunteer by providing free counseling to Oasis patients. In the dental clinic, we have volunteer dentists and hygienists who see patients, usually on a quarterly basis. Finally, we also have administrative volunteers, Bowdoin College students, our Board of Directors and committee members, totaling 75 volunteers who gave 1,732 hours of service last year.

**What else should we know about your Agency which will assist us in making funding recommendations?**

We are requesting a significant increase in the support from the Town of Freeport because of the significant increase in numbers of people we are serving. We are grateful for the support we have received from the residents of Freeport and appreciate the consideration of our request.

**All surveys need to be returned to:**

**Jessica Maloy  
Town of Freeport  
30 Main Street  
Freeport, ME 04032  
NO LATER THAN 3/23/23**

**Thank you!**



P.O. Box 704  
Portland, ME 04104  
Phone: (207) 767-4952  
Fax: (207) 767-8109  
Email: [info@throughthesedoors.org](mailto:info@throughthesedoors.org)  
[www.throughthesedoors.org](http://www.throughthesedoors.org)

Town of Freeport  
30 Main Street  
Freeport, ME 04032

March 15, 2023

Dear Freeport Town Council,

Thank you for considering our request for funding from the Town of Freeport.

Through These Doors provides comprehensive advocacy and support services for victims and survivors of domestic abuse residing in Cumberland County. In fiscal year 2022, TTD assisted 2,897 of your friends, family, and neighbors in our work supporting victims and survivors of domestic and sexual violence in Cumberland County. We responded to 10,643 helpline calls in which staff and volunteers provided critical support, resources, and safety planning to survivors of domestic and sexual violence. We provided emergency shelter services to 115 people including 33 children. TTD advocates facilitated 5,335 face-to-face contacts with victims and survivors of domestic violence seeking advocacy and support. In addition to our direct support services, we worked in both the local schools and the community to provide education and awareness opportunities to a total 731 community partners and 3,112 students.

At the core of our services is safety and advocacy. Survivors shared the following quotes about our services this past year:

*"Thank you for making your services free because I would not have been able to pay for any of this! Because of your support and generosity, I was able to heal, learn, grow, and change my mind set."*

*"I can't imagine where I would be without TTD. They have done so much for me and I'm so grateful they exist. I was lucky that they were able to take me in when I had nowhere else to go, and the house was always warm, clean and full of children. It gave me hope in a very dark time."*

On a local level, last year 34 of the people we served identified Freeport as their home. Your neighbors and friends experiencing violence and abuse have access to our wide array of services including a 24-hour hotline, emergency shelter, support groups and prevention education all at no cost. We hope that you will support us by allocating \$900 to Through These Doors in your upcoming budget. We appreciate your ongoing support.

Sincerely,

A handwritten signature in black ink that reads 'Rebecca Hobbs'. The signature is fluid and cursive, with the first name being more prominent.

Rebecca Hobbs, Executive Director

**Town of Freeport**  
**Human Service Agency Request for Funding**  
**Fiscal Year 2024**

*Please complete the following survey. Attach additional pages if necessary.*

**All surveys must be completed and received by 3/23/23 in order to be eligible for consideration for the Fiscal Year 2024 Freeport Budget**

Agency Name: Through These Doors Date: 3/10/2023  
Address: P.O. Box 704 Portland, ME 04104  
Telephone: 207-767-4952 Fax: 207-767-8109 Email: rebeccah@throughthesedoors.org  
Executive Director: Rebecca Hobbs Agency Fiscal Year: 2023

***Funding Request Summary:***

Total Amount of Request: \$ 500  
Funds received from Freeport in FY2023: \$ 500  
Total Agency Budget (most recent fiscal year) \$2,422,173.27  
% of Budget Spent on Client Services: 93%  
% of Budget Spent on Administrative Costs: 7%

***Revenue Sources:***

Federal Funds: \$1,405,479  
State Funds: \$ 507,044  
United Way: \$ 70,150  
Cumberland County: \$ 28,500  
Client Fees - Public: \$  
Client Fees – Private: \$ 126,000  
Municipalities (List):\* \$ 36,000  
Fundraising: : \$ 245,000  
Other: : \$ 4,000

\*actual municipalities not stated in budget. Past years have included Towns of Bowdoin, Bridgton, Cape Elizabeth, Casco, Falmouth, Harpswell, Naples, Pownal, Sebago, Standish, Windham, and Yarmouth.

***Client Composition:***

Number of Freeport Residents served annually: In FY'22, TTD served 34 residents who identified their home as Freeport. We know this number is likely higher as many individuals do not disclose identifying information such as town of residence.

Value of services provided to Freeport Residents (please explain how determined): **\$9,554, calculated as follows:**

Total budget x program distribution for advocacy & victim services = total cost of AVS program: \$815,304. Served 2,900 people = \$281 per person. Served (at least) 34 Freeport residents, total cost of serving Freeport residents = \$9,554 (at a minimum)

What population(s) does your Agency serve?: Through These Doors serves victims and survivors of domestic abuse, dating violence, stalking and human trafficking in Cumberland County.

What is the criteria used to determine eligibility for your program(s)?: The only criteria is the presence of domestic abuse. It may be an individual experiencing domestic violence directly or an individual impacted by domestic violence or supporting someone who was impacted.

Does your program charge client fees (if so, describe)?: No. our services are free and confidential.

Does your program use a sliding fee scale (if so, describe)?: No. all services are free of charge.

Can residents access services immediately or is there a waiting list? What if there is an emergency?: We do not have a waiting list for our services due to the emergency nature

of our work. Through These Doors maintains a 24-hour helpline and emergency shelter for victims and survivors of domestic violence to access in an emergency or whenever in need of support.

***Program Information & Services Provided:***

Describe your program, objectives and how it benefits Freeport and its residents: Freeport residents receive prevention education, access to all of our direct support services (helpline, emergency shelter, individual and court advocacy services, follow-ups with law enforcement departments, child protective services advocacy as well as specialized support services). Our services are available to all individuals.

Please list the specific services you provide which are utilized by Freeport residents (please include the number of Freeport residents who received each specific service):

1. Advocacy, support and safety planning: 34 individuals
2. Court advocacy: 21 individuals
3. Housing advocacy: 11 individuals
4. Referrals/linkages: 16 individuals
5. Child advocacy: 5 individual

Are there other organizations which provide similar services to Freeport Residents? No, Through These Doors is the only domestic violence resource center in Cumberland County.

If so, what are they?: N/A

If so, what makes your Agency unique? N/A

Describe how your program works cooperatively and/or collaboratively with other agencies: Through These Doors is a member of the Maine Coalition to End Domestic Violence (MCEDV). Additionally, we work collaboratively with many community partners such as general assistance offices, local shelters, all law enforcement departments in Cumberland County, local hospitals and other health/mental health providers.



Please describe how your agency evaluates and measures effectiveness: Through These Doors maintains an electronic database program for reporting to our funders. This database allows us to keep track of the number of individuals served and basic demographic information. Additionally, individuals who utilize our services are asked to complete a feedback survey indicating the quality and usefulness of our services. Surveys are reviewed for patterns and improvements and adjustments are made to our services as applicable and possible.

Describe how your program uses volunteers: Volunteer support is essential to our success. Volunteers answer calls on our 24-hour helpline, co-facilitate support groups, provide childcare and other services at our shelter, assist with fundraising events and serve on our board of directors.

What else should we know about your Agency which will assist us in making funding recommendations? Through These Doors maintains a strong presence in Cumberland County to make our services easily accessible to victims and survivors of domestic abuse, dating violence, stalking and human trafficking. We have established unique agreements with all law enforcement departments in Cumberland County to ensure a proactive approach to reaching victims and survivors of violence, including Freeport. We appreciate the continued support of the Town of Freeport. Thank-you for your consideration.

**All surveys need to be returned to:**

**Jessica Maloy  
Town of Freeport  
30 Main Street  
Freeport, ME 04032  
NO LATER THAN 3/23/23**

**Thank you!**

# **FREEMPORT ELDERS ASSOCIATION**

**53 Depot Street**

**P O Box 176**

**Freeport, Maine 04032**

**207-865-3985 Ext 219**

**Email: [freeporteldersmaine@gmail.com](mailto:freeporteldersmaine@gmail.com)**

**Officers:**

**Carol Piecuch- President**

**Elizabeth Moore-Vice President**

**Deb Daggett-Secretary**

**Martha Daly-Treasurer**

**Board Members:**

**Sarita Benoit**

**Alice Condon**

**Jackie Corliss**

**Jeannie Costigan**

**Janice Fournier**

**Retta Granholm**

**Anne LeClair**

**Everett Thurlow**

**March 1, 2023**

**To: Freeport Town Council**

**As in the past, we are requesting a donation in the amount of \$6,500.00, the same amount as in the past. We thank you for your consideration of this request and appreciate it very much.**

**Carol Piecuch, President  
Freeport Elders Association**

**Town of Freeport**  
**Human Service Agency Request for Funding**  
**Fiscal Year 2024**

*Please complete the following survey. Attach additional pages if necessary.*

**All surveys must be completed and received by 3/23/23 in order to be eligible for consideration for the Fiscal Year 2024 Freeport Budget**

Agency Name: Freeport Elders Association Date: March 12, 2023  
Address: P O Box 176 53 Depeot St Freeport, Maine 04032  
Telephone: 207-865-3985 ex 219 Fax: \_\_\_\_\_ Email: freeporteldersmaine@gmail.com  
Executive Director: Carol Piecuch, President Agency Fiscal Year: 10/1/2023-9/30/2024

***Funding Request Summary:***

Total Amount of Request: \$6,500.00  
Funds received from Freeport in FY2023: \$6,500.00 approved  
Total Agency Budget (most recent fiscal year) \$22,000.00  
% of Budget Spent on Client Services: 100 %  
% of Budget Spent on Administrative Costs: 0

***Revenue Sources:***

Federal Funds: -0-  
State Funds: -0-  
United Way: -0-  
Cumberland County: -0-  
Client Fees - Public: -0-  
Client Fees – Private: -0-  
Municipalities (List): Town of Freeport  
Fundraising: Crafts, Raffles, Annual Appeals Letter  
Other: \_\_\_\_\_

**Client Composition:**

Number of Freeport Residents served annually: 3,000

Value of services provided to Freeport Residents (please explain how determined): Priceless

What population(s) does your Agency serve?: 55++

What is the criteria used to determine eligibility for your program(s)?: open for anyone over 55

Does your program charge client fees (if so, describe)?: no

Does your program use a sliding fee scale (if so, describe)?: no

Can residents access services immediately or is there a waiting list? What if there is an emergency?: Immediately, Members can call to receive help and advice

**Program Information & Services Provided:**

Describe your program, objectives and how it benefits Freeport and its residents: FEA provides a safe place for members to congregate, share and socialize. This is a Senior Center for all residents.

Please list the specific services you provide which are utilized by Freeport residents (please include the number of Freeport residents who received each specific service):

We have monthly pot luck lunches, and birthday celebrations for members each month  
along with Bus trips to go out to lunch, puzzles, sewing just a safe and social place to be for some people that need it. Depending on the event and the day, there can be anywhere from 10 to 30 people around

Are there other organizations which provide similar services to Freeport Residents? Freeport Community Services /AFFP

If so, what are they?: \_\_\_\_\_

---

If so, what makes your Agency unique? We welcome 55++ - WE are a Senior Center recognized by a Maine Organization of Senior Centers. We are not a Club

---

Describe how your program works cooperatively and/or collaboratively with other agencies: Our Members participate in FCS's AFFP programs as well as with Southern Maine Agency on Aging and police, fire and rescue information

---

Please describe how your agency evaluates and measures effectiveness: Members feedback, community feedback, member satisfaction and membership growth

---

Describe how your program uses volunteers: Everything we do is by Volunteers, Newsletter, correspondence, bus trips , officers . We do not have paid personnel.

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What else should we know about your Agency which will assist us in making funding recommendations? We are a 501c3 and are a tenant of the Freeport Community Center.

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**All surveys need to be returned to:**

**Jessica Maloy  
Town of Freeport  
30 Main Street  
Freeport, ME 04032  
NO LATER THAN 3/23/23**

**Thank you!**

March 23, 2023  
Due Date

**Town of Freeport  
Human Service Agency Request for Funding  
Fiscal Year 2024**

*Please complete the following survey. Attach additional pages if necessary.*

**All surveys must be completed and received by 3/23/23 in order to be eligible for consideration for the Fiscal Year 2024 Freeport Budget**

Agency Name: Greater Freeport Chamber Date: March 9, 2023  
Address: 115 Main Street Freeport, ME 04032  
Telephone: 774 212 0269 Fax: \_\_\_\_\_ Email: twhitney@freeportmaine  
Executive Director: Tawni Whitney Agency Fiscal Year: \_\_\_\_\_  
Chamber, LI

***Funding Request Summary:***

Total Amount of Request: \$ 2,500.00  
Funds received from Freeport in FY2023: \$ 3,000.00  
Total Agency Budget (most recent fiscal year): \$ 137,600.00  
% of Budget Spent on Client Services: \$ 61,280.00  
% of Budget Spent on Administrative Costs: \$ 76,320.00

***Revenue Sources:***

Federal Funds: 0  
State Funds: 0  
United Way: 0  
Cumberland County: 0  
Client Fees - Public: \_\_\_\_\_  
Client Fees - Private: \_\_\_\_\_  
Municipalities (List): 0  
Fundraising: \_\_\_\_\_  
Other: \_\_\_\_\_

**Client Composition:**

Number of Freeport Residents served annually: all Freeport Businesses

Value of services provided to Freeport Residents (please explain how determined): are eligible to join

To support local commerce year round

What population(s) does your Agency serve?: Freeport, Pownal  
Durham

What is the criteria used to determine eligibility for your program(s)?: \_\_\_\_\_

Does your program charge client fees (if so, describe)?: yes.

Cornerstone membership is \$2,500 2+ employees

\$400  
under 2  
employees  
\$200

Does your program use a sliding fee scale (if so, describe)?: \_\_\_\_\_

Can residents access services immediately or is there a waiting list? What if there is an emergency?: Immediate access is available

**Program Information & Services Provided:**

Describe your program, objectives and how it benefits Freeport and its residents: \_\_\_\_\_

keeping freeport business open benefits all  
Freeport residents.

Please list the specific services you provide which are utilized by Freeport residents (please include the number of Freeport residents who received each specific service):

- Hosting town wide events
- Hosting business after hours
- Supporting local business to stay open
- Encouraging new bussiness to come to freeport

Are there other organizations which provide similar services to Freeport Residents? \_\_\_\_\_

Visit Freeport

If so, what are they?: \_\_\_\_\_

If so, what makes your Agency unique? We focus on supporting

Freeport business year round, making business connections and drawing in business during the dark months.

Describe how your program works cooperatively and/or collaboratively with other agencies: We work with Visit Freeport to

coordinate our calendars.

Please describe how your agency evaluates and measures effectiveness: \_\_\_\_\_

renewed membership

Describe how your program uses volunteers: We use volunteers on a

full time basis at the Chamber office and events.

What else should we know about your Agency which will assist us in making funding recommendations? We hope to help Freeport pivot

and succeed during the downturn revision and beyond.

**All surveys need to be returned to:**

**Jessica Maloy  
Town of Freeport  
30 Main Street  
Freeport, ME 04032  
NO LATER THAN 3/23/23**

**Thank you!**



**Town of Freeport  
Human Service Agency Request for Funding  
Fiscal Year 2024**

*Please complete the following survey. Attach additional pages if necessary.*

**All surveys must be completed and received by 3/23/23 in order to be eligible for  
consideration for the Fiscal Year 2024 Freeport Budget**

Agency Name: Freeport Community Services Date: 3/15/23

Address: 53 Depot Street, Freeport ME 04032

Telephone: 865-3985 ext. 204 Fax: 865-2236 Email: slundin@fcsmaine.org

Executive Director: Sarah Lundin Agency Fiscal Year: July-June

***Funding Request Summary:***

Total Amount of Request: \$31,000. Of the \$31,000 requested, \$21,000 is for operating costs, \$5,000 for Summer Camp Scholarships and \$5,000 for FCS's capital reserve account to support the Capital Replacement Plan that had been approved by the Town Council.

Funds received from Freeport in FY2023: \$36,000. \$26,000 operating costs, \$5,000 Summer Camp Scholarships and \$5,000 for FCS's Capital Reserve Fund. Additionally, \$112,500 in ARPA funds were awarded to FCS by the town in late 2022 for the General Assistance position, fuel assistance, food assistance, and emergency assistance needs.

Total Agency Budget (most recent fiscal year): \$976,343

% of Budget Spent on Client Services: 91%

% of Budget Spent on Administrative Costs: 7% Management and General, 2% Fundraising.

***Revenue Sources:***

Federal Funds: \$126,877 Child Nutrition Program pass through to the RSU5

United Way: \$22,243

Cumberland County: 0 \_\_\_\_\_  
Client Fees - Public: 0 \_\_\_\_\_  
Client Fees – Private: 0 \_\_\_\_\_  
Municipalities (List): Freeport: \$58,553 and Pownal: \$4,500 \_\_\_\_\_  
Fundraising: \$176,010 \_\_\_\_\_  
Other: Thrift Shop: \$405,965, Rental Income: \$34,325, Business Donations: \$39,470  
Foundations and Grants: \$154,520 Recycling/Other: \$2,343 \_\_\_\_\_

***Client Composition:***

Number of Freeport Residents served annually: Every resident of Freeport and Pownal is eligible for FCS services. FCS is a low-barrier organization dedicated to serving all members of the community, regardless of age or income. Annually, approximately 3,500 people walk through the doors of FCS.

Value of services provided to Freeport Residents (please explain how determined): FCS has a measurable impact on the financial stability, health, and overall wellness of the residents of Freeport and Pownal. As you will see in the included program statistics, FCS supports families with food, fuel, and other emergency assistance programs; maintains the health and wellness of residents through free transportation, medical equipment, and health and nutrition services; and provides enrichment services for children, including an early literacy program and summer camp scholarships.

In FY 22, in response to increasing needs amongst those sheltering by hotel in Freeport, FCS created onsite services at two of the hotels ensuring that families had adequate access to essential resources such as food, transportation, and support navigating other local resources. This is the perfect example of how FCS responds directly to the individual needs of those within the community..

In addition to providing resources to meet individual needs, FCS offers programming for residents of all ages. A few examples of this would be the Backpack program which provides weekend food for school aged children, the Carol Kaplan Fuel Fund that provides

heating assistance to families living within Freeport and Pownal, and wellness and social programming for older adults who may be struggling with loneliness or health concerns.

As earlier stated, FCS serves approximately 3,500 individuals living within the community through a wide array of resources and services. The request of \$31,000 would translate to approximately \$8.85 per person for 3,500 served. The programs and services provided by FCS are cost effective to the Town of Freeport and are integral in ensuring the financial and housing stability of some of the most vulnerable residents.

What population(s) does your Agency serve?: FCS is a low barrier agency – most programs require only proof of residency. While many programs are designed to support the most vulnerable within the community, all FCS services are open to any resident in Freeport or Pownal.

What is the criteria used to determine eligibility for your program(s)?: Residency only for most programs with the exception of GA. For households to be considered for GA, they must provide documentation of their current situation which can include, finances, bills, and other paperwork per state guidelines.

Does your program charge client fees (if so, describe)?: Most services offered at FCS are free, with the exception of the Carol Southall Summer Camp Scholarship program. Families are asked to contribute a small fee, which can be waived, upon completing applications for camp scholarships. Additionally, garden plots at the Community Garden can be rented for a fee of \$10 for the summer. Room rentals and tenant leases at FCS are below market rate.

Does your program use a sliding fee scale (if so, describe)?: N/A

Can residents access services immediately or is there a waiting list? What if there is an emergency?: Residents of Freeport and Pownal may access services immediately, with no wait list, the same day they make a request during the work week. For after-hour

emergencies related to the GA program, residents can be connected to the General Assistance Administrator through Freeport Public Safety.

***Program Information & Services Provided:***

Describe your program, objectives and how it benefits Freeport and its residents: FCS's mission is to enrich lives, connect neighbors, and help those in need in Freeport and Pownal and this is accomplished by providing direct services that address the financial, health/wellness, housing, energy, transportation, and other basic needs of low-income Freeport and Pownal residents. FCS's goals and objectives are to:

- Meet the basic needs of the most vulnerable residents of Freeport and Pownal through a wide variety of direct services designed to enhance long-term financial stability, improve educational outcomes, and increase quality of health and wellness;
- Reduce barriers and increase access to services;
- Create opportunities for the community to contribute to the solutions and meet those identified needs;
- Improve effectiveness of agency service delivery; and
- Provide a warm and welcoming community center for residents of all ages where they can connect, reflect, give back or get help.

Please list the specific services you provide which are utilized by Freeport residents (please include the number of Freeport residents who received each specific service):

**2021-2022 Fiscal Year Community Services Statistics**

**Kaplan Fuel Fund**

- The fund assisted 87 Freeport and Pownal families, or 104 individuals, with their heating needs.
  - 73 households were from Freeport, or 78 individuals with 50 adults and 28 children
  - 14 households were from Pownal, or 26 individuals with 19 adults and 7 children

**Emergency Assistance**

- 11 requests for emergency assistance were granted, totaling \$994.58
  - CMP 8 requests, \$800.00
  - Automobile repairs: \$394.58

- Dental: \$100.00

#### **General Assistance (New mission)**

- 27 applications processed and approved to support 75 individuals with food, temporary shelter, or both
  - 11 applications supporting 16 individuals for residents residing in our town
  - 16 applications supporting 59 individuals for New Mainers

#### **Thrift Shop Activity**

- #of individuals provided clothing/household items: 201/\$4,500.00
  - 174 New Mainers assisted
  - 27 Freeport/Pownal residents assisted

#### **Food Pantry**

- The average number of households served monthly was 160.
- The average number of people who utilized the pantry monthly was 395.
- The total weight of food donated through our Good Shepherd Food Bank and Feeding America relationships was 139,002 pounds (Hannaford, Shaw's, Bow Street Market, and Royal River.)
  - Hannaford: 108,032 pounds
  - Bow Street Market: 11,807 pounds
  - Royal River Natural Foods: 14,579 pounds
  - Shaw's: 4,589 pounds
- 25,375 pounds (or 12.7 tons) of donations were received from the public.
- Commodities
  - An average of 18 households utilized this resource every month.

#### **New Mainer Mission**

- FCS provided perishable and non-perishable items to an average of 71 families or 233 individuals on a weekly basis.
  - Approximately 200 trips have been completed since mid-January 2022 resulting in the delivery of much needed food, clothing, hygiene items, baby products (e.g. diapers, wipes, bottles, etc.), strollers, toys, bicycles, cooking devices.

#### **Salvation Army**

- 68 different individuals received Salvation Army vouchers for automobile fuel totaling \$3,425.00

#### **Medical Loan Closet**

- 66 people borrowed 136 various medical items.

#### **Thanksgiving**

- 90 households, or 216 individuals received a Thanksgiving Food Box.
- The Thanksgiving Day meal was served to 125 individuals at FCS.

#### **Holiday Helpline**

- 113 Families, or 334 individuals participated in the program.

- 13 families received additional holiday assistance from the Bruce Roberts Toy Fund.
- 71 individuals and groups adopted the 113 families who participated in the program

**Summer Meal Program (Summer 2022)**

- In partnership with RSU5, FCS relaunched our summer meal program on June 25<sup>th</sup> 2022 with the delivery of breakfast and lunch meals to Freeport children at the following sites:
  - o Wildwood, Village View and Casco Bay Inn
  - o Approximately 15 meals were delivered to each site Monday through Friday.

**Summer Camp Scholarships (2021 Summer)**

- 23 scholarships awarded to Freeport and Pownal children so they could attend the summer camp of their choice.

**Freeport Community Backpack Program**

- Over 60 children received food every Friday during the school year.

**Read to Succeed-** One volunteer is currently reading with Read to Succeed at a local daycare. Other daycares and centers have not allowed readers back due to continued COVID precautions.

**Free Community Lunch-** Program continues to serve meals to go twice a month to participants through a hand-off process in front of the Center. An average of 110 meals are provided each month.

Are there other organizations which provide similar services to Freeport Residents? No

If so, what are they?:N/A

If so, what makes your Agency unique?N/A

Describe how your program works cooperatively and/or collaboratively with other agencies: FCS has strong community partnerships with the Towns of Freeport and Pownal, the City of Portland as well as with representatives at the State level; other nonprofits (United Way of Southern Maine, Oasis Free Clinics, Quality Housing Coalition, Maine Immigrant Rights Coalition, ProsperityME, Wayside Food Programs, Good Shepherd Food Bank, Wolfe's Neck Center, Casco Bay YMCA, Meeting House Arts, Freeport Elders, and the Press Herald Toy Fund to name a few); schools (extensive involvement with area schools: RSU 5, L'Ecole Francais, Maine Coast Waldorf School, Freeport Community Programs, Pine Tree Academy); local Freeport day care centers; many local churches; civic organizations (Freeport Friends, Freeport Rotary, Freeport Lions Lioness, Freeport Woman's Club, Girl Scouts, Cub Scouts and Boy Scouts, etc.), and many local businesses (including L.L.Bean, Maine Beer Company, Patagonia, Freeport Oyster Bar, etc).

Much of the success FCS has had recently, the growth and expansion experienced as it met emergent needs within the community was because of the organization's ability to not only form productive, collaborative partnerships with essential community resources, but to also maintain those relationships. There are many talented and successful organizations within Cumberland County committed to the health and wellbeing of those they serve, naturally aligning with the mission of FCS. When there is a need for greater support within the Freeport Community, FCS leans on both new and existing partnerships and collaborative efforts to address the needs as wholistically and effectively as possible with great success.

Please describe how your agency evaluates and measures effectiveness:

- Metrics are developed for each FCS program area, with internal analysis done quarterly, semiannually, or annually, depending upon the program.
- The United Way of Greater Portland (an FCS partnering organization) requires an annual agency audit, with program and financial assessments for the entire agency. This audit from the United Way is an excellent way for FCS to ensure continued program quality.
- FCS invests in an annual financial audit with Albin, Randall and Bennett, to ensure sound fiscal practices and management.
- FCS compiles program and event assessment forms after every event and development activity to evaluate all areas of our operations.

Describe how your program uses volunteers: Despite the rocky economy and difficulty with employers finding workers, the ability for Freeport Community Services to attract and retain volunteers remains strong.

In 2022, we averaged 940 volunteer service hours per month, with approximately 110 active volunteers each month. Volunteers donated approximately 11,283 hours of service in 2022. If anything, this is an under-reported total, because there are more hours to capture. We will take steps to collect service hours in these areas in the future.

According to the national Independent Sector report on Volunteer Service, the value of a volunteer service hour in Maine in 2021 was \$26.77 per hour, which calculates to \$302,045.91 worth of volunteer service in 2022 for FCS. Our monthly average of 940 volunteer service hours translates roughly to 6 full-time employees, working 40 hours per week.

What else should we know about your Agency which will assist us in making funding recommendations? FCS is extremely grateful to the Town of Freeport, and to the present and past Town Councils, for supporting Freeport Community Services. FCS provides not only a critical safety net to our most vulnerable citizens, but also adds significant value to the Town in terms of addressing resident needs and enhancing the health and well-being of all residents. Thank you for your past support and we look forward to your continued support to improve the quality of life for our neighbors.

**All surveys need to be returned to:**

**Jessica Maloy**

**Town of Freeport**

**30 Main Street**

**Freeport, ME 04032**

**NO LATER THAN 3/23/23**

**Thank you!**



**Town of Freeport**  
**Outside Agency Request for Funding**  
**Fiscal Year 2024**

*Please complete the following survey. Attach additional pages if necessary.*

**All surveys must be completed and received by 3/23/23 in order to be eligible for consideration for the Fiscal Year 2024 Freeport Budget**

Organization Name: Freeport Farmers Market Date: 3/10/2023

Address: 50 Moose Crossing, Freeport, ME 04032

Telephone: 207 319-4701 Fax: \_\_\_\_\_ Email: mcmorfit@gmail.com

Contact Name: Margaret Morfit Agency Fiscal Year: \_\_\_\_\_

***Funding Request Summary:***

Total Amount of Request: \$2000.00

Funds received from Freeport in FY2023: \_\_\_\_\_

Total Agency Budget (most recent fiscal year) \$5500.00

% of Budget Spent on Administrative Costs: \$5500.00

***Revenue Sources (if applicable):***

Federal Funds: \_\_\_\_\_

State Funds: \_\_\_\_\_

United Way: \_\_\_\_\_

Cumberland County: \_\_\_\_\_

Member Fees/Membership: \_\_\_\_\_

Other Municipalities (List): \_\_\_\_\_

Fundraising: in process

Other: \_\_\_\_\_

***Member Composition:***

Number of Freeport Residents served annually: 400

Value of services provided to Freeport Residents (please explain how determined): \_\_\_\_\_

The principle purpose of the market is to help local farmers sell their produce and to provide the community with nutritious, locally grown food. In addition, the market serves as a community gathering place, where residents can stay connected to one another.

What population(s) does your Organization serve? Are there any restrictions/qualifications to participate in your program(s): \_\_\_\_\_

We serve Freeport and the surrounding communities - as well as the many tourists who come through our town.

Does your program charge member fees (if so, describe)?: no

***Program Information & Services Provided:***

Describe your program, objectives and how it benefits Freeport and its residents: \_\_\_\_\_

The Freeport Farmers Market provides locally grown produce , locally prepared foods - crafts made by local artists. We hope the market both provides an outlet for local farmers and is a source of nutritious food for our residents.

Please list the specific services you provide which are utilized by Freeport residents (please include the number of Freeport residents who participate in each specific service if available):

The market offers residents a place to shop locally, to support farmers and to gather together. Last year (our first year of operation) we had as many as 400 customers a day - with an average of closer to 300.

Describe how your program uses volunteers: \_\_\_\_\_

This program is entirely volunteer. We find the space, we work with the farmers, we do all the administrative work, the weekly set up and all the social networking.

What else should we know about your organization which will assist us in making funding recommendations? \_\_\_\_\_

Last year the town generously supported us in the amount of \$2500. We supplemented that gift with additional donations from community businesses. Yarmouth's Economic Development Advisory Board gives their market \$5000. each year, believing it has a positive economic and social benefit to the community. I believe the same is true of our market - and consider it one of the perks of living in Freeport. I hope you agree. Thank you

**All surveys need to be returned to:**

**Jessica Maloy  
Town of Freeport  
30 Main Street  
Freeport, ME 04032  
NO LATER THAN 3/23/23**

**Thank you!**

**Town of Freeport**  
**Outside Agency Request for Funding**  
**Fiscal Year 2024**

*Please complete the following survey. Attach additional pages if necessary.*

**All surveys must be completed and received by 3/23/23 in order to be eligible for consideration for the Fiscal Year 2024 Freeport Budget**

Organization Name: Harraseeket Grange No9 Date: 03/22/2023

Address: 13 Elm Street, Freeport, ME 04032

Telephone: 207-749-4451 Fax: \_\_\_\_\_ Email: Freeportgrange@gmail.com

Contact Name: Kathleen Meade Agency Fiscal Year: \_\_\_\_\_

***Funding Request Summary:***

Total Amount of Request: \$10,000 Grant for one time assistance for grounds, including tree and brush removal \$3,000 our top sponsor level support for programming.

Funds received from Freeport in FY2023: \$0

Total Agency Budget (most recent fiscal year) \$13,705

% of Budget Spent on Administrative Costs: \$0

***Revenue Sources (if applicable):***

Federal Funds: \$0

State Funds: \$0

United Way: \$0

Cumberland County: \$0

Member Fees/Membership: \$310

Other Municipalities (List): \$0

Fundraising: \$2500 Fundraising & donations

Other: \$10,864 Sponsorships, rentals, and grants

***Member Composition:***

Number of Freeport Residents served annually: \_\_\_\_\_

Value of services provided to Freeport Residents (please explain how determined): \_\_\_\_\_

**What population(s) does your Organization serve? Are there any restrictions/qualifications to participate in your program(s):** The Grange serves all populations in Freeport without restriction. The Grange traditional motto is "In essentials, unity; In non-essentials, liberty; in all things charity." Our modernized motto at Harraseeket Grange is "Respecting the past, into the future, the original farm to table..." Our efforts are toward home gardeners, small farmers, and activities that promote sharing – ie: bringing bike rodeos back to town; meals that encourage neighbors to get together – ie: bean and Irish suppers; entertainment – concerts, movie nights, and more; gardening information and support; art activities and gatherings. We have run a summer Farmers' Stand and Makers' Markets for eight years. Our space is available for use as an

affordable retro rental space for community members and groups. We have supported a Maine Film fundraising event and an eight year-old child's disco birthday, a weekly arts group, and more. People have been married at the Grange, memorialized there, it is a welcoming space for all ages. The only actual restriction is the National Grange prohibition on expressing partisan political views as the Grange.

Does your program charge member fees (if so, describe)? Membership to the Grange is currently \$25 per year. The membership dues mainly go to support credentials from the National and State Grange. Membership is not required for participation in events. Events we present as the Grange are low cost or free, supported by our fundraisers, donations, grants, and sponsorships.

***Program Information & Services Provided:***

**Describe your program, objectives and how it benefits Freeport and its residents:**

The Freeport Harraseeket Grange No9 has been an institution since the subordinate/community Granges were established in 1874. The primary impetus of the Grange system is to support agricultural endeavors beginning at the individual and family level through the national federal level. The goal of local community Granges includes encouraging communication and camaraderie between farmers, their families, and the local community and local and national governments. With energized, more local membership, the goal has been to re-activate the Grange based on the Grange motto. "In essentials, unity; in non-essentials, liberty; in all things, charity." Our modernized motto at Harraseeket Grange is "Respecting the past, into the future, the original farm to table..." We reach out to Freeport residents to support their efforts in home gardening, healthy eating, and knowing neighbors through fun activities and learning experiences.

**Please list the specific services you provide which are utilized by Freeport residents (please include the number of Freeport residents who participate in each specific service if available):**

Healthy eating programs and events, Gardening assistance and support, Bike rodeos, Adult Bike Care Program, Entertainment events, Socializing opportunities – ie: Craft Club, Game Nights, etc, Access to Maker Market representation and Farm Stant Access as vendors and shoppers. The number of participants varies by programming. We also provide residents with an affordable event and meeting space with amenities like stage, seating, secure internet access, etc.

**Describe how your program uses volunteers:** The Grange is a volunteer organization, Member officers are the board planning events and working to maintain the physical plant and grounds through essential planning and fiscal decisions. Events are held and run by Grange and other community volunteers.

**What else should we know about your organization which will assist us in making funding recommendations?** Our programs are fundraisers, informational events, and community gatherings of different types around arts, agriculture, and learning. Our programming is available to the public at low cost or free. We support the building which was built in the 1800's, originally as a barn to stage livestock before being brought across town to be taken to slaughter. It was built out as the Harraseeket Grange No9 by local chicken farmer, builder, and Grange member Charlie Guptil in the early 30's. The building is sound and we have maintained it through the winter for the past several years. Keeping it viable means keeping the heat, electric, and water on. Removing the trees and brush is a step toward modernizing with bringing a solar option to the structure.

*Thank you for the consideration of these requests to support a town treasure!  
Respectfully, Kathleen Meade President HG9*

**All surveys need to be returned to:**

**Jessica Maloy  
Town of Freeport  
30 Main Street  
Freeport, ME 04032  
NO LATER THAN 3/23/23**

**Thank you!**

# Town of Freeport Outside Agency Request for Funding Fiscal Year 2024

*Please complete the following survey. Attach additional pages if necessary.*

**All surveys must be completed and received by 3/23/23 in order to be eligible for consideration for the Fiscal Year 2024 Freeport Budget**

Date: March 22, 2023

Organization Name: Meetinghouse Arts

Address: 40 Main Street, Freeport, ME 04032 Email: [director@meetinghousearts.org](mailto:director@meetinghousearts.org)

Contact Name: Suzanne Watson, Executive Director

Agency Fiscal Year: January 1- December 31

***Funding Request Summary:***

Total Amount of Request: \$20,000

Funds received from Freeport in FY2023: \$25,000 to be used for capital improvement projects

Total Agency Budget (most recent fiscal year): \$229,000

% of Budget Spent on Administrative Costs: 15%

**Revenue Sources (if applicable):**

Federal Funds: \$0

State Funds: \$0

United Way: \$0

Cumberland County: \$0

Member Fees/Membership: Low cost Art gallery memberships only

Other Municipalities (List): None

Fundraising: Annual appeal for individual donors, business sponsorships, board donations, grants, membership fees, fundraising events

Other: Ticket sales, space rentals, percentage of gallery sales and workshop fees

***Membership Composition:***

Number of Greater Freeport Residents served annually:

We are a Freeport community organization with a public outreach mission. Our numbers include Freeport residents, regional visitors and out of state tourists to Freeport.

- Meetinghouse Arts Stage numbers, 2021-2022:
  - 7,383 stage audience attendees;
  - 1,835 stage performers;

- 2,494 hours of local volunteer time to run shows, market and produce shows, run the stage and maintain the historic building;
  - 36-local and regional musical and theater artists hosted (specific names available upon request);
  - Free or low cost use of MhA Stage for rehearsals and performances.
- Meetinghouse Arts Gallery numbers, 2021-2022:
    - 11 Gallery art shows in 2022;
    - \$52,214 sold in the gallery by local artists, \$36,549.80 (70%) of which has flowed back to the artists themselves;
    - Gallery show participation: 320 local artists;
    - Current gallery members: 121 local artists;
    - Gallery visitors: 4,465 visitors in the gallery in 2022; a daily average of 21;
    - 9 workshops/community events, including visual arts and business classes;
    - 2700 volunteer hours to produce shows, operate the Gallery on a daily basis;
    - MhA Annual Student art Exhibits, March 2022 & March 2023.

**Value of services provided to Greater Freeport Residents (please explain how determined):**

We have a working board and have active committees. We develop programs and shows, we seek out local, regional and national artists for our space, we negotiate contracts, we publicize and market our programming and community events, we secure business sponsors and local individual donors, we write grants. We work with local organizations and schools to grow partnerships, foster community outreach and host arts events in town. We are out in the community supporting arts and artists of all ages wherever we can. We work the door at the stage and the desk at the gallery.

Our volunteers include engineers, builders, designers, artists, musicians, audio and lighting technicians as well as students, homemakers, lawyers and business owners. An accounting (based on professional and skilled worker rates) of their unpaid contributions to help run Meetinghouse Arts and to the Town of Freeport is immeasurable. However, if the 5194 Meetinghouse Arts volunteer hours listed above were calculated simply at minimum wage, \$13.80 per hour, that would be \$71,677.20 in the last year.

The benefits of arts to a community are well documented: educational benefits, social interaction and reduction of loneliness and isolation, sense of belonging and social cohesion, growth of understanding between differing groups, community well-being and mental health. However, communities that host arts and cultural organizations also benefit from the extended economic activity of visitors (rooms, meals, retail spending etc), enhanced employment opportunities, entrepreneurship, as well as enhanced local economic development. Thus investment in the arts echoes throughout the local Freeport economy.

Arts also create an environment for better living, community identity and engagement that transforms a collection of homes into a neighborhood. Thus cultural tourism can be a significant contribution

towards a diversified economic future for Freeport. Local Arts Agencies have been a strong economic driver and community building force in many other Maine towns and cities, including organizations such as Waterville Creates, LA Arts and Creative Portland. Please also review the [attached 2015 study](#) from Portland regarding the economic impact of the arts there.

What population(s) does your Organization serve? Are there any restrictions/qualifications to participate in your program(s):

First, there are no restrictions nor qualifications to participate in our programs in either the gallery or the stage venue for local artists. We welcome artists of all ages and abilities. We are ADA accessible.

Populations served include:

- Local students in RSU5 and other schools in the local area;
- Local artists and performers;
- Local businesses as sponsors, supporters and service providers;
- Greater Freeport, regional and out of state visitors of all ages;
- Citizens of Freeport;
- Local volunteers;
- Our Event and Town Partners: VisitFreeport, FEDC, Freeport Chamber, Freeport Library, FCS, FPAC, Freeport Sustainability Advisory Board, Freeport Conservation Trust, Desert of Maine, Cadenza, Historical Society, Wolfes Neck, and many others; and
- Local parents and children (monthly storytelling series, visual arts, theater and music activities & workshops, yearly youth art show)

Does your program charge member fees (if so, describe):

The Meetinghouse Arts gallery charges membership fees as a co-op operation. The annual cost is \$70. If members want to exhibit their work either in the gallery or on-line an additional fee of \$20 is required. Artists also support the day-to-day operations by staffing the gallery desk. The stage and community arms of the operation do not charge membership fees but charge modest gate fees for performances and rentals.

An Arts Access Fund has been established to help offset the cost of gallery membership, the costs of tickets and the cost of rentals, providing access for those who might not be able to afford the cost to participate in Meetinghouse Arts activities. This aligns with our mission of being open to all artists and visitors, regardless of socioeconomic status, but it also requires outside funding to support the venue and programming.

***Program Information & Services Provided:***

Describe your program, objectives and how it benefits Greater Freeport and its residents:

***The mission of Meetinghouse Arts is to cultivate Greater Freeport as a vibrant center for arts and culture by fostering creative collaborations, expanding access to arts and culture***

**resources, and amplifying the arts and culture as tools to economically strengthen, educate, and connect community.**

Meetinghouse Arts and its founders were central to the development of the *2018 Freeport Cultural Plan: A Blueprint for Cultural Development* plan and is assigned multiple tasks in the more recent *Revising Freeport* plan representing the arts and cultural aspects involved.

Over the last year, we have supported or produced:

- The Bates Film Festival;
- A Community Production of *Our Town*;
- Partnered with Free(port) Speech to bring multiple national level speakers to Freeport;
- National level Art Exhibition about Parkinson's disease, with stage presentation from Parkinson's expert and dance workshop for those suffering from the disease;
- 36 local & regional musical artists including free concerts in Memorial Park;
- Theater, music, magic, dance and gallery shows that have brought thousands of attendees to town;
- Provided a stage for Freeport Middle School & Freeport High School theater students and music students;
- Provided free or low cost space for local organizations to host discussions important to Freeport and Greater Freeport;
- Provided hundreds of hours of free or reduced cost rehearsal and performance space for local organizations for music, theater and offered visual art workshops for students and adults, and business workshops for artists (currently Freeport Middle School is rehearsing and will perform their spring musical on the Meetinghouse Arts Stage on March 31 and April 1, 2023); and
- Participated in town revising as the leader on the arts and cultural recommendations.

In our next year, we are building on this foundation of a local arts agency to continue this work, bringing attendees to town, offering affordable arts opportunities and supporting local artists. These include:

- **Programming:** more than 50 theater, music, dance, readings, gallery exhibits and other events planned for all ages;
- **To continue to provide affordable space and upgrade our technology** in our space for local organizations to hold meetings and to host national lectures and Town discussions (by example, On March 7, 2023 Meetinghouse Arts hosted a discussion with Freeport Conservation Trust and Maine Coast Fisherman's Association about the challenges and opportunities for local fisheries in Freeport);
- To work to preserve, maintain and improve the **historic Meetinghouse building** we occupy on Main Street in the heart of downtown;
- Expand and maintain our **new website**, [MeetinghouseArts.org](http://MeetinghouseArts.org), with a **community calendar** promoting arts events and arts educational opportunities in the Greater Freeport area;



- **Assist the Town of Freeport to grow outdoor arts events** including a free Summer Outdoor Music Series at town-owned Memorial Park, performances at the new Town Hall amphitheater, and the Winslow Park summer entertainment program. These concert series are focused on local musical performers with a wide variety of musical styles;
- **Work with the Town of Freeport to expand public art and town art infrastructure in tandem with a townwide revisioning process.** To start, we have offered to take the lead on the public input process, design and construction of a new arts pavilion in town-owned Memorial Park. We are also working with Freeport to help coordinate design and installation of bike racks, bus stops, crosswalks and other eco-friendly/safety projects by engaging local artists;
- **Continue our work with RSU5** (including students from Freeport, Durham & Pownal) to bring artists to the schools and students to Meetinghouse Arts to experience arts events and activities. For example, we have brought Freeport Middle School students (including students from rural Durham & Pownal) to a special age-appropriate school performance of [Race & Song](#), a musical conversation between two storytellers/musicians from different races, ages and social backgrounds who discuss complicated issues of race, class, gender, and history with intentionality and generosity of spirit;
- **Continue to bring regional and national artists to show at the Meetinghouse Arts Gallery**, including this October's exhibition of [Robert Shetterly's "Americans Who Tell the Truth"](#) in October, a show "using the power of art to illuminate the ongoing struggle to realize America's democratic ideals and model the commitment to act for the common good" and highlighting Americans who stood up against powerful opposition in the interests of climate change, social justice, womens' rights and the rights of indigenous peoples. The show will include educational outreach and a talk by the artist himself;
- **Continue to support and exhibit local student artwork.** The Gallery is celebrating Youth Art Month again in March, 2023, with an exhibit of student work. To supplement that, we have invited Pamela Moulton, a recent artist in residence at Morse St. School, and her colleague David Whiting, the school's art teacher to give a presentation about the residency, the value of the arts in education and the positives of working with children on teaching artists. They will be creating a unique installation of some of the students' work as part of the show. We hope to expand our list of teaching artists from this presentation.

Please list the specific services you provide which are utilized by Greater Freeport residents (please include the number of Freeport residents who participate in each specific service if available):

(See above for details of our programs and services, as well as our substantial localized Greater Freeport impact and Freeport residents served)

Describe how your program uses volunteers:

As demonstrated by the extensive volunteer hours shown above, Meetinghouse Arts utilizes local volunteer support. Volunteers from our board members to technical and front of the house support, volunteers make our work possible. We are growing our support system to nurture volunteers with ongoing training, recognition, and on-site operational guides to support expanded programming. We also staff the gallery entirely with volunteer hours.

What else should we know about your organization which will assist us in making funding recommendations:

Meetinghouse Arts, as a local arts agency, sees itself as a Town of Freeport partner and an engine to elevate arts and culture for economic benefits to our community and keenly mission driven to support the new vision of a vibrant and locally-focused downtown.

We would like the revenue that flows from our economic activity directed primarily to local arts education, to support local artists (visual, music, theater) and to provide arts access to all, regardless of socioeconomic status, through free and low cost programming. Support from the Town is essential to make this possible, especially as we grow as an organization and engage with town revisioning.

**All surveys need to be returned to:**

**Jessica Maloy, Town of Freeport  
30 Main Street Freeport, ME 04032  
NO LATER THAN 3/23/23**

**Thank you!**

## The Economic Impact of Nonprofit Arts and Cultural Organizations and Their Audiences in the City of Portland, ME (Fiscal Year 2015)

Direct Economic Activity	Arts and Cultural Organizations	+	Arts and Cultural Audiences	=	Total Industry Expenditures
<b>Total Industry Expenditures</b>	\$46,572,402		\$29,028,265		<b>\$75,600,667</b>

### Economic Impact of Spending by Arts and Cultural Organizations and Their Audiences

Total Economic Impact of Expenditures	Economic Impact of Organizations	+	Economic Impact of Audiences	=	Total Economic Impact
Full-Time Equivalent (FTE) Jobs Supported	1,446		926		<b>2,372</b>
Household Income Paid to Residents	\$41,386,000		\$15,947,000		<b>\$57,333,000</b>
Revenue Generated to <u>Local</u> Government	\$2,217,000		\$1,696,000		<b>\$3,913,000</b>
Revenue Generated to <u>State</u> Government	\$2,842,000		\$1,828,000		<b>\$4,670,000</b>

### Event-Related Spending by Arts and Cultural Audiences Totaled \$29 million (excluding the cost of admission)

Attendance to Arts and Culture Events	Resident Attendees	+	Nonresident Attendees	=	All Cultural Audiences
Total Attendance to Arts and Culture Events	681,148		347,776		<b>1,028,924</b>
Percentage of Total Attendance	66.2%		33.8%		100.0%
Average Event-Related Spending Per Person	\$21.53		\$41.30		\$28.22
<b>Total Event-Related Expenditures</b>	<b>\$14,665,116</b>		<b>\$14,363,149</b>		<b>\$29,028,265</b>

### Nonprofit Arts and Cultural Event Attendees Spend an Average of \$28.22 Per Person (excluding the cost of admission)

Category of Event-Related Expenditure	Resident Attendees	Nonresident Attendees	All Cultural Audiences
Meals and Refreshments	\$16.60	\$24.89	\$19.40
Souvenirs and Gifts	\$1.01	\$2.47	\$1.50
Ground Transportation	\$1.99	\$4.88	\$2.97
Overnight Lodging (one night only)	\$0.24	\$6.98	\$2.52
Other/Miscellaneous	\$1.69	\$2.08	\$1.82
<b>Average Event-Related Spending Per Person</b>	<b>\$21.53</b>	<b>\$41.30</b>	<b>\$28.22</b>

Source: *Arts & Economic Prosperity 5: The Economic Impact of Nonprofit Arts and Cultural Organizations and Their Audiences in the City of Portland*. For more information about this study or about other cultural initiatives in the City of Portland, visit Creative Portland's web site at [www.creativeportland.com](http://www.creativeportland.com).

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## About This Study

This Arts & Economic Prosperity 5 study was conducted by Americans for the Arts to document the economic impact of the nonprofit arts and culture industry in 341 communities and regions (113 cities, 115 counties, 81 multicounty or multicounty regions, 10 states, and 12 individual arts districts)—representing all 50 U.S. states and the District of Columbia. The diverse communities range in population (1,500 to more than 4 million) and type (small rural to large urban). Project economists from the Georgia Institute of Technology customized an input-output analysis model for each participating region to provide specific and localized data on four measures of economic impact: full-time equivalent jobs, household income, and local and state government revenue. These localized models allow for the uniqueness of each local economy to be reflected in the findings.

Americans for the Arts partnered with 250 local, regional, and statewide organizations that represent the 341 study regions (30 partners included multiple study regions as part of their participation). **To complete this customized analysis for the City of Portland, Creative Portland joined the study as one of the 250 partners.**

## Surveys of Nonprofit Arts and Cultural ORGANIZATIONS

Each of the 250 partner organizations identified the universe of nonprofit arts and cultural organizations that are located in its region(s) using the Urban Institute's National Taxonomy of Exempt Entity (NTEE) coding system, a definitive classification system for nonprofit organizations recognized as tax exempt by the Internal Revenue Code. In addition, the study partners were encouraged to include other types of eligible organizations if they play a substantial role in the cultural life of the community or if their primary purpose is to promote participation in, appreciation for, and understanding of the visual, performing, folk, and literary and media arts. These include government-owned or government-operated cultural facilities and institutions; municipal arts agencies and councils; private community arts organizations; unincorporated arts groups; living collections (such as zoos, aquariums, and botanical gardens); university presenters, programs, and facilities; and arts programs that are embedded under the umbrella of a nonarts organization or facility (such as a hospital or church). In short, if it displays the characteristics of a nonprofit arts and cultural organization, it is included. *For-profit businesses (e.g., Broadway, motion picture theaters) and individual artists were excluded from this study.*

Nationally, data was collected from a total of 14,439 organizations for this study. Response rates among all eligible organizations located in the 341 study regions was 54.0 percent, and ranged from 9.5 percent to 100 percent. Responding organizations had budgets ranging from \$0 to \$785 million (Smithsonian Institution). It is important to note that each study region's results are based solely on the actual survey data collected. There are no estimates made to account for nonresponding organizations. Therefore, the less-than-100 percent response rates suggest an understatement of the economic impact findings in most of the individual study regions.

**In the City of Portland, 46 of the 125 eligible nonprofit arts and cultural organizations participated in this study—an overall participation rate of 36.8 percent.** A list of the participating organizations can be obtained from Creative Portland.

## Surveys of Nonprofit Arts and Cultural AUDIENCES

Audience-intercept surveying, a common and accepted research method, was completed in all 341 study regions to capture information about spending by audiences at nonprofit arts and culture events. Patrons were selected randomly and asked to complete a short survey while attending an event. A total of 212,691 attendees completed the survey. The respondents provided itemized travel party expenditure data on attendance-related activities such as meals, souvenirs, transportation, and lodging. Data was collected throughout the year to guard against seasonal spikes or drop-offs in attendance, and at a broad range of events (because a night at the opera will typically yield more spending than a Saturday children's theater production). Using total attendance data for 2015 (collected from the participating organizations), standard statistical methods were then used to derive a reliable estimate of total arts event-related expenditures by attendees in each study region.

**In the City of Portland, a total of 773 valid audience-intercept surveys were collected from attendees to nonprofit arts and cultural performances, events, and exhibitions during 2016.**

## Studying Economic Impact Using Input-Output Analysis

To derive the most reliable economic impact data, input-output analysis was used to measure the impact of expenditures by nonprofit arts and cultural organizations and their audiences. This highly-regarded type of economic analysis has been the basis for two Nobel Prizes in economics. The models are systems of mathematical equations that combine statistical methods and economic theory in an area of study called econometrics. The analysis traces how many times a dollar is respent within the local economy before it leaves the community, and it quantifies the economic impact of each of those rounds of spending. Project economists customized an input-output model for each of the 341 participating study regions based on the local dollar flow among 533 finely detailed industries within its economy. This was accomplished by using detailed data on employment, incomes, and government revenues provided by the U.S. Department of Commerce (County Business Patterns, the Regional Economic Information System, and the Survey of State and Local Finance), state and local tax data (e.g., sales taxes, lodging tax, property taxes, income tax, and miscellaneous local option taxes), and the survey data collected from the responding arts and cultural organizations and their audiences.

<sup>1</sup> For the purpose of this study, residents are attendees who live within Cumberland County; nonresidents live elsewhere.

**Town of Freeport**  
**Outside Agency Request for Funding**  
**Fiscal Year 2024**

*Please complete the following survey. Attach additional pages if necessary.*

**All surveys must be completed and received by 3/23/23 in order to be eligible for consideration for the Fiscal Year 2024 Freeport Budget**

Organization Name: Tri-Town Little League (formerly Freeport Pownal Little League)

Date: March 22, 2023 Address: PO Box 67 Freeport, Maine 04032

Telephone: (207) 232-0847 Fax: N/A Email: equipment@tritownll.org

Contact Name: Brian Steele Agency Fiscal Year: 2023

***Funding Request Summary:***

Total Amount of Request: \$26,750

Funds received from Freeport in FY2023: \$0

Total Agency Budget (most recent fiscal year) \$46,298

% of Budget Spent on Administrative Costs: 0% (all-volunteer)

***Revenue Sources (if applicable):***

Federal Funds: \_\_\_\_\_

State Funds: \_\_\_\_\_

United Way: \_\_\_\_\_

Cumberland County: \_\_\_\_\_

Member Fees/Membership: \_\_\_\_\_

Other Municipalities (List): \_\_\_\_\_

Fundraising: \$9,250 for general operations. (\$20,000 if this is asking about revenue for this specific project request)

Other: \$37,300 (registrations for our general operations)

***Member Composition:***

Number of Freeport Residents served annually: We serve ~330 kids (ages 4-12) on 32 teams during our spring season, ~ 104 kids (ages 7-14) during our summer season, and ~80 (ages 9-14) kids during our fall season. In addition, we provide training for adult coaches for our baseball and softball programs.

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Value of services provided to Freeport Residents (please explain how determined): We serve a critical role in youth programming that the Town of Freeport (and surrounding towns) and RSU5 Community Programs do not offer. We build leaders who value community and sportsmanship. Because our program serves the tri-town region of RSU5, we also provide an important space for families and children to meet prior to combining at Freeport High School. Through our programs we are building future Freeport Falcons and helping to break down stigma and dynamics that have long plagued the tri-town region by fostering positive experience through cooperative youth sports.

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What population(s) does your Organization serve? Are there any restrictions/qualifications to participate in your program(s): We serve children ages 4-16 from the RSU5 towns of Freeport, Pownal, and Durham. There are no restrictions to participation other than living within our tri-town service area.

Does your program charge member fees (if so, describe)?: No. However, we do charge a registration fee which helps pay for equipment, uniforms, field fees, field investments, etc. We do not budget for excess income annually so, aside from special grants or gifts, anything above our general operating costs requires private and public fundraising.

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***Program Information & Services Provided:***

Describe your program, objectives and how it benefits Freeport and its residents: We served a critical role in youth programming that the towns and RSU5 Community Programs do not offer. We build leaders who value community and sportsmanship. Because our program serves the tri-town region of RSU5, we also provide an important space for families and children to meet prior to combining at Freeport High School. Through our programs we are building future Freeport Falcons and helping to break down stigma and dynamics that have long plagued the tri-town region through cooperative youth sports.

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Please list the specific services you provide which are utilized by Freeport residents (please include the number of Freeport residents who participate in each specific service if available):

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We offer youth baseball and softball programming to ~400 area youth.

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Describe how your program uses volunteers: We are a 100% volunteer run organization. We have a 7-member governing board that is supported by a larger volunteer leadership corps that oversees all the annual operational functions of the organization. Our coaches are community volunteers. We also engage Freeport Middle School and Freeport High School students as youth umpires and in training programs for Little League kids. This create a nice direct connection with the Middle and High school sports programs and helps keep kids looking up to older players and increases long-term participation in sports.

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What else should we know about your organization which will assist us in making funding recommendations? Tri-Town Little League is committed to raising the \$20,000 in matching funds (total project budget of \$46,750) from our participating families, alumni, area businesses, and general crowdsourcing. Because the project is physically located in the Town of Freeport, in lieu of seeking direct contribution from our other service area towns of Pownal and Durham and needing to pass through their budget planning process and the uncertainty that could create in project and fundraising plans, we decided it would be more efficient and fruitful to seek donations directly from citizens, businesses, and participants in those towns. In addition to our dollar, we can provide volunteer project management and will rally a volunteer corps for the aspects we are not contracting for. We did not attempt to calculate that in-kind labor donation, but if you feel that would be helpful in showing our total contribution to the project we can do so. We have competent engineers and trades people on our board and in our participant families who are willing to donate their time and talents to seeing this project forward. In addition to benefiting Tri-Town Little League, the completion of the upgraded dugouts will increase safety for kids and make the fields more marketable for additional revenue generation through private rentals to outside baseball and softball programs for games and tournament. When we have hosted tournaments or inter-league games in the past the biggest complaint is that the dugouts are not enclosed and are often overgrown with grass, muddy after rains, and have no protection from the sun and the elements. We feel these design not only is visually appealing, but if done right will minimize annual and scheduled maintenance. We submitted a budget and dugout rendering to Adam Bliss, Town Engineer, for initial review and for review with the Hunter Road Field Committee. A copy of the budget, overview, and rendering are available upon request.

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**All surveys need to be returned to:**

**Jessica Maloy  
Town of Freeport  
30 Main Street  
Freeport, ME 04032  
NO LATER THAN 3/23/23**

**Thank you!**



# Proposal for Town Assistance to Fund Six New Dugouts at the Hunter Road Fields

To:

*RECEIVED 3/22/2023*

Adam S. Bliss, P.E.

Freeport Town Engineer / Public Works Director

Dear Adam and the Freeport Town Council-

The Tri-Town Little League (formerly Freeport-Pownal Little League) is seeking financial assistance from the Town of Freeport to build six new little league dugouts at the Hunter Road Fields. The existing dugouts are built out of chain link fence and have become over-grown over the last decade or so since they were built. They do not have a roof or a floor. After rainstorms, they develop puddles and can get full of mud and on sunny days there is no shade for players in the dugout nor overhead protection of foul balls. Kids of all ages tend to climb the fences during practice and games

The Tri-Town Little League would like to replace all six dugouts this coming summer/fall with a combination of professionally paid services as well as volunteer work. I have reached out to an excavation company, two concrete flatwork company, a fencing company, and the Hancock and Hammond lumber companies to get quotes for materials and the work that needs to be done by professionals, not volunteers. The volunteers will be the ones building the dugouts after the concrete slabs have cured. The fencing contractor will install the new batting cages.

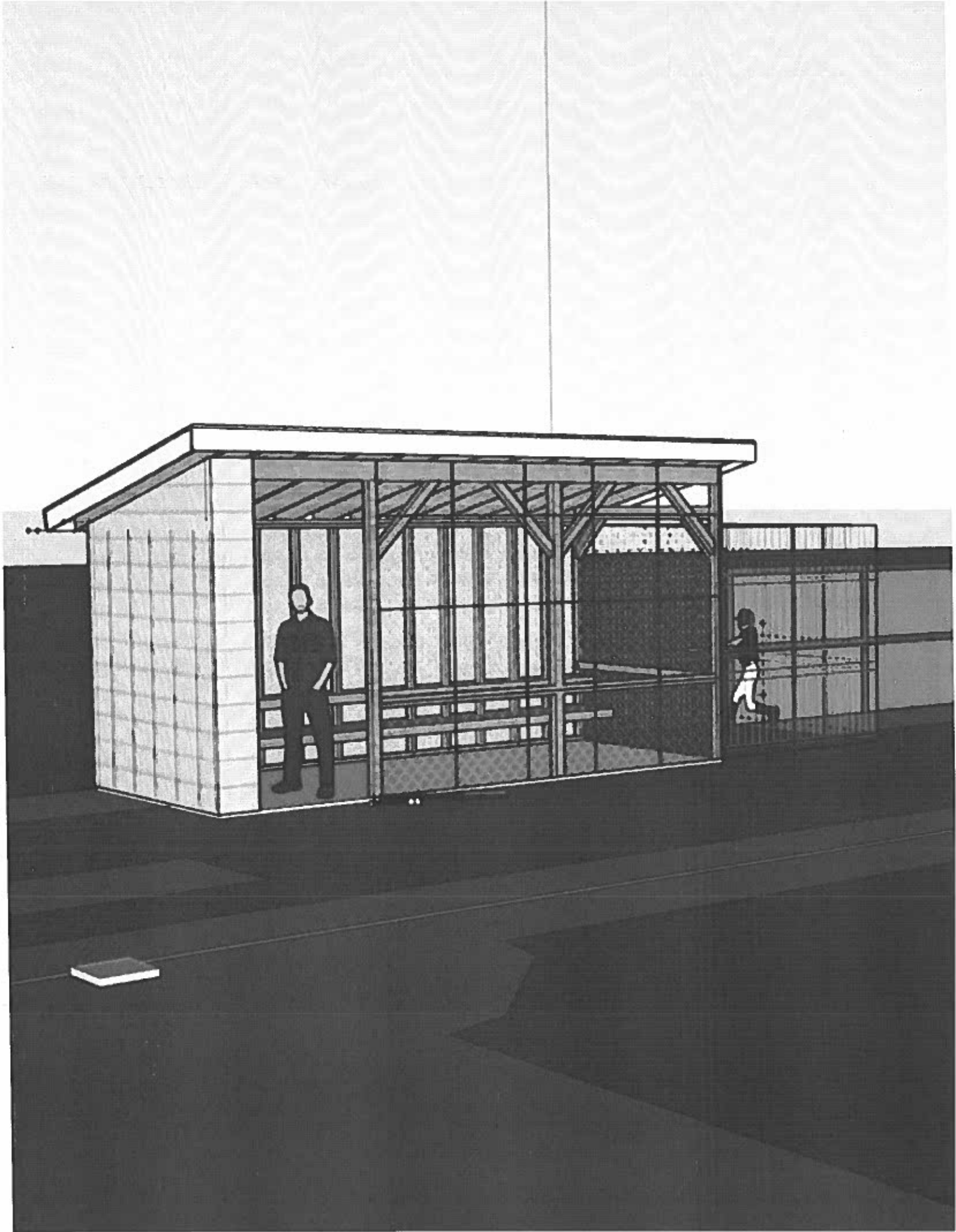
I have created a rendering of the dugouts to help the town understand the scope of work that will be involved. Below is a break-down of the costs for the project. The excavation and concrete work is on the higher ends because of the delicate nature of the fields. Since there is a complete irrigation system installed, only light weight equipment can drive on the fields, like a skid-steer and mini excavator. A larger percentage of the concrete work will be for the pump truck needed to pump the concrete to the dugout locations.

Scope	Company	Cost	Low Bid
Excavation Work	James Cassidy	\$4,500	\$4,500
Concrete Work	Curtis Flatwork Concrete	\$12,000 (\$3,000 discount)	\$12,000
	Glen Davenport	\$25,000	
Fencing	Atlantic Fence Co.	\$10,000	\$7,500
Materials	Hancock Lumber	\$18,500(\$8,675Discount)	\$18,500
	Hammond Lumber	\$23,350 (\$5,840 Discount)	
Contingency	10%	\$4,500	\$4,250
Total			\$46,750

Contribution for the Tri-Town LL = \$20,000

Requested contribution from the town = \$26,750





**Town of Freeport**  
**Human Service Agency Request for Funding**  
**Fiscal Year 2024**

*Please complete the following survey. Attach additional pages if necessary.*

**All surveys must be completed and received by 3/23/23 in order to be eligible for consideration for the Fiscal Year 2024 Freeport Budget**

Agency Name: RSU5 Community Programs

Address: 17 West Street, Freeport, ME 04032

Date: 3/22/23

Telephone: 207-865-6171 Fax: 207-865-2855

Email: cp@rsu5.org

Executive Director: Peter Wagner

Agency Fiscal Year: July 1 – June 30

***Funding Request Summary:***

Total Amount of Request: \$8,600

Funds received from Freeport in FY2023: \$8,600

Total Agency Budget (most recent fiscal year) \$35,000

% of Budget Spent on Client Services: 85%

% of Budget Spent on Administrative Costs: 15%

***Revenue Sources:***

Federal Funds: \$0

State Funds: \$0

United Way: \$0

Cumberland County: \$0

Client Fees - Public: \$0

Client Fees – Private: \$0

Municipalities (List): \$8,600 (Freeport contribution)

Fundraising: \$0

Other: \$26,400 (Community Programs budget)

**Number of Freeport Residents served annually:**

Through our various programs housed at the PORT, we typically serve 100-150 local teens throughout the year. Our afterschool program for middle school students has changed considerably over the last seven years, moving from a drop-in program to one in which registrations are required and participants are in our care between specified start and end times. Program attendance at the center ranges from 3-12 students. Additionally, we have approximately 10 adult students enrolled in our ESOL program and another 10 adult learners in our Learning Lab through the year. With the recent influx of New Mainers we also anticipate a greater use of the Learning Lab once we can secure a transportation plan. We have also had a notable increase in our HiSET learner population.

**Value of services provided to Freeport Residents (please explain how determined):**

Students use the PORT as an afternoon safe space and a location where they can find community with like-minded peers. In many cases their families need support – social, financial, and/or academic. It is difficult to place a value on those needs. In 2018 a survey was sent to the families of our regular PORT participants, inquiring about the things that keep them coming back to us. Respondents indicate that the care, support, and friendly environment at the PORT are important to them, as is the fun they have there. Additionally, the adjacent Learning Lab is the heart of our Adult Education efforts.

**What population(s) does your Agency serve?:**

The primary purpose of The PORT is to serve all teens in grades 6-12. We additionally make use of the space for our Adult Education Learning Lab, which includes learners of all ages but includes many who are 17-20 years of age.

**What is the criteria used to determine eligibility for your program(s):**

The PORT and its programming is open to all students of RSU5. The Learning Lab for Adult Education is open to any learner for whom Freeport is a convenient location to attend class.

**Does your program charge client fees (if so, describe)?:**

Both the PORT Teen Center and the Learning Lab are free to all participants – ALL teen programming and adult education. Some more complex programs and trips have a participant fee, especially those special camps that are offered during the summer and vacation weeks. In closer coordination now with the FCS Scholarship Committee, scholarships are available to students and families with financial need. Adult Education students are not charged fees.

**Does your program use a sliding fee scale (if so, describe)?:**

There is no sliding scale but need-based scholarships are available for all programs requiring fees. No teen is turned away because of an inability to pay.

**Can residents access services immediately or is there a waiting list? What if there is an emergency?**

There is no waiting period. Some programs have enrollment limits due to space and instructor constraints.

***Program Information & Services Provided:***

**Describe your program, objectives and how it benefits Freeport and its residents:** The PORT Teen Center is a valuable resource for Freeport teens, families, and adults across cultures and the socioeconomic spectrum. Our Adult Education programs, especially Programs for New Mainers (ESOL) and high school equivalency, have continued to grow. Our summer camps and Teen Treks programs are thriving. And we've added numerous athletic and enrichment programs for youth and adults throughout all of the RSU communities.

Under the leadership of Chris Guerette, our Recreation/Enrichment and Teen Programming Coordinator, we've been offering a number of exciting adventure-based teen activities. Liza Gerber, Lana O'Shea, Rodney Richard, and Sarah Nguyen, our Adult education instructors, continue doing a nice job of caring for and energizing both the Teen Center and Learning Lab rooms in our FCS space.

We continue to look for opportunities to make additional use of the space, both for teens and the broader RSU5 community. We continue to look for programming to fill the space, such as yoga and literacy classes in the daytime hours, enrichment programming for adults and children, and innovation in our teen offerings is a priority for the afternoons.

**Please list the specific services you provide which are utilized by Freeport residents (please include the number of Freeport residents who received each specific service):**

- After-school teen center with a variable daily turnout, serving 3-12 teens per day on two or more days of the week.
- Vacation and summer camps: 125
- Programs for New Mainers: 50 registered students (including those at hotel/s)
- Adult Education: 2-6 classes per week, averaging 10 students per class

**Are there other organizations which provide similar services to Freeport Residents?** Community Programs is the only organization that offers comprehensive Adult Education, Community Education, Youth and Adult Recreation, Teen Programming, Pre-School, and Before/After Care. While some groups offer targeted services of daycare or other specific programs, RSU5 Community Programs is wide-reaching. We are the only Adult Education office between Topsham (Merrymeeting) and Portland.

**If so, what are they?**

There has been significant growth in the Freeport Public Library's after-school programming for FMS students, however stunted by the pandemic. The YMCA provides childcare services and summer camp activities.

**If so, what makes your Agency unique?**

RSU5 Community Programs is unique in its service to the entire RSU5 community, with an opportunity to provide programs of real value to every man, woman, and child in the three towns we serve. We have the ability to share and reallocate resources internally to better any one of our operational areas (Recreation, Adult Education, Teen Programming, and Child Care), and we are enabled and empowered to seek partnerships with other non-profits in the community so that we are each/all pulling in the same direction.

**Describe how your program works cooperatively and/or collaboratively with other agencies:**

The PORT, as part of RSU5 Community Programs, works collaboratively within all of the RSU5 schools, Freeport Community Services, WIOA Youth Services, Freeport Housing Trust, and Tri-County Literacy. Our Adult Education program also has working relationships with the Maine Career Center, Workforce Solutions, Coastal Counties Workforce Inc., the Maine Community College System, and numerous other Maine Adult Education programs throughout southern and mid-coast Maine. As part of the federal Workforce Innovation and Opportunity Act (WIOA), we have developed relationships to refer our teen and young adult clients, aged 16 to 24 with barriers to education and employment, for supportive services with the goal of reaching financial independence.

In recent years we've been highly successful in partnering with Freeport-area non-profits (particularly Meetinghouse Arts, Freeport Historical Society, Wolfe Neck Farm, Desert of Maine Center for Arts & Ecology, and the Chamber of Commerce) so that we can align our similar missions and better and more collaboratively serve our shared constituents.

In cooperation with FCL, we have recently applied for a grant through the Davis Family Foundation to create a more comprehensive after-school program for middle school students.

**Please describe how your agency evaluates and measures effectiveness:**

Community Programs regularly reaches out to its clients for evaluative feedback. Through review of surveys and bi-weekly staff meetings, we constantly look to improve our delivery of services. We regularly review feedback from school administrators, community members, students, and families. Our Teen programming continues to produce positive feedback from parents and students.

**Describe how your program uses volunteers:**

We make great use of volunteers in our Recreation and Teen programming. As our PORT after-school activities transitioned from drop-in to registration-only, fewer volunteers have been required in those activities.

We continue to benefit from the support of volunteer tutors to work with our ESOL students, in what we are now packaging as "Programs for New Mainers." Additionally, we have helped recruit and organize an outstanding group of adult mentors as part of a dropout prevention effort at FHS.

**What else should we know about your Agency which will assist us in making funding recommendations?:**

The PORT continues to serve as a place of meeting, learning, and encouragement for asylees, immigrants, and New Mainers. It's truly become a home for those students.

By focusing our high school equivalency and Adult Education services at the space at FCS, we help more people connect with their community and the social services that can give them a boost. Additionally, the majority of our adult learners walked away from a traditional high school experience for a variety of reasons – but in most cases there is a real and visceral reaction to the idea of attending class in a school building. These learners also feel very much safe and at home in our Learning Lab. We've worked hard to make it feel that way.

It's also worth noting how our program accommodated the large group of asylum-seekers that we received in 2019 and the huge group of refugees housed in Freeport beginning in early 2022. We've provided English classes for them in the Learning Lab and at their hotel. Several of these individuals had young children, and through donated items and a group of volunteers we provided a safe place for their children to play while the adults learned in the adjacent room. There is no other space to which we have access that would have allowed us the flexibility to accomplish this. We are a part of those New Mainers' success stories because of our home at FCS.

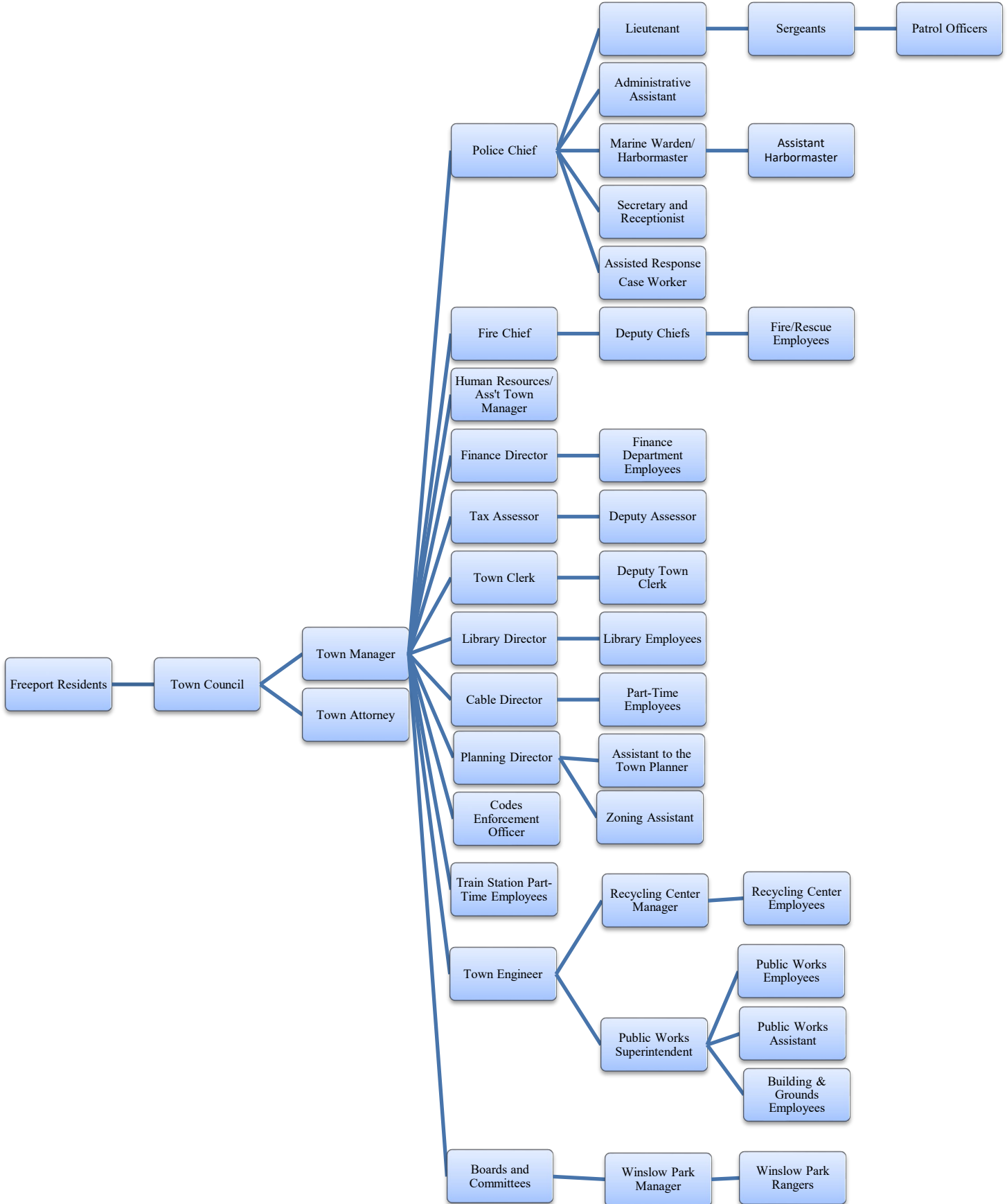
RSU5 Community Programs is thankful for the annual support provided by the Town of Freeport, and we look forward to continuing our partnership in providing outstanding and evolving services to the members of our community.

**All surveys need to be returned to:**

**Jessica Maloy  
Town of Freeport  
30 Main Street  
Freeport, ME 04032  
NO LATER THAN 3/23/23**

**Thank you!**

# Town of Freeport Organizational Chart FY 2024

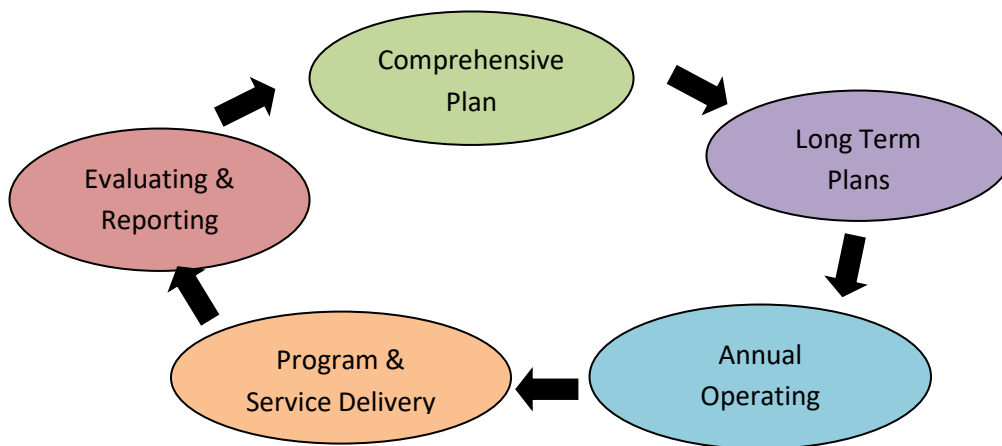


## Town Council Goals, Strategic Goals, and Their Impact on the Budgeting Process

The 2011 Town of Freeport Comprehensive Plan serves as the Town’s roadmap to maintain programs and services and advance priority projects and initiatives for the future.

The FY 2024 Budget outlines the Town’s financial expenses and revenues including capital investments required to maintain and improve Town programs, services, and operations. The Town Council adopts a five-year capital plan each year and passes the first year of this plan as its capital budget. This process ensures the most current economic climate and costs associated with delivering services to the community are applied.

Staff uses a strategic framework that encompasses the range of planning activities that are carried out to effectively manage the municipality. This framework provides clarity, direction, and balance to achieving long-term plans while focusing on short-term actions. The framework is comprised of five key elements as show below:



The Town of Freeport engaged residents to outline the direction Freeport Residents would like the community to move in, defining the unique identity that makes our Town succeed now and into the future. Development of this vision was led by a Council Committee that consisted of Staff, Council Members and Residents. This process indicated that the Town’s residents strongly identify with Freeport’s “small town feel”. Intelligent growth and development can benefit Freeport if they are managed in a manner consistent with the “small town feel”. It was felt this vision should be preserved, but not to the exclusion of all development. The 2011 Comprehensive Plan consisted of the following priorities:

- **Desirable Place to Live** – Freeport allows a variety of neighborhoods and housing types at a variety of prices while ensuring that workers in Freeport can afford to live in Freeport. We protect natural and historic resources including preserving and enhancing waterfront resources. We maintain large tracts of undeveloped fields and forests and provide opportunities to enjoy these places. We have recognizable transition from built-up village areas to rural areas while maintaining and improving the walk/bike ability of the town’s neighborhoods so as to encourage community health and safety.
- **Responsible Stewards of the Environment** – Freeport provides incentives to develop land in ways that don’t harm the environment. We ensure an adequate supply of potable drinking water and protect environmentally sensitive areas. Freeport reduces energy



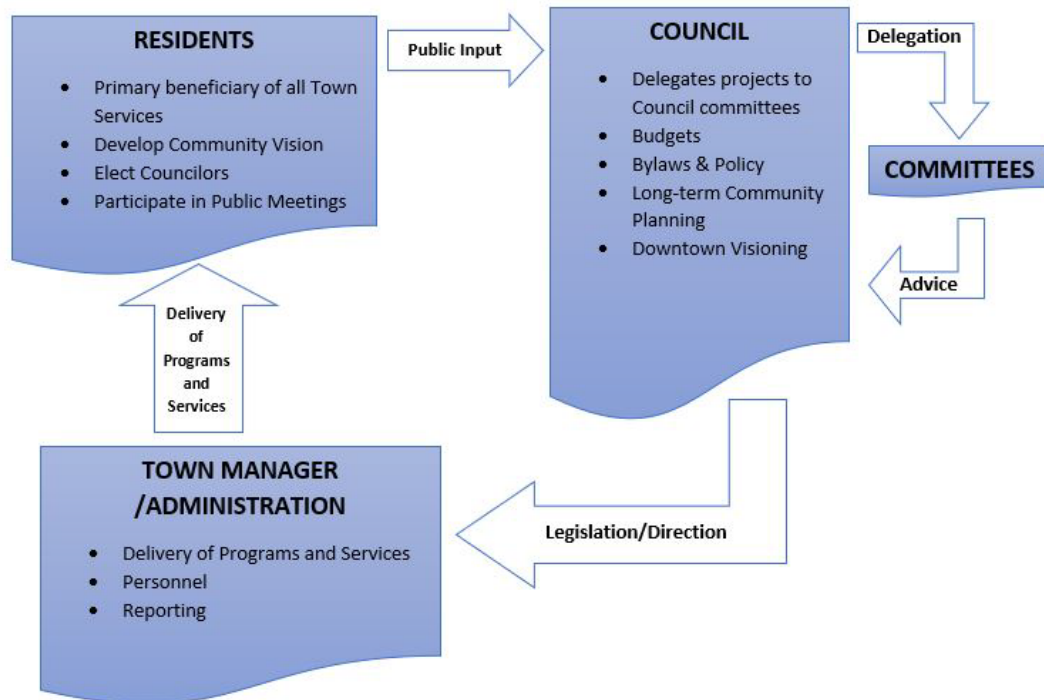
consumption through efficient land and building use and design, non-car transportation opportunities, and clean waste management.

- **Strong and Stable Economy** – Freeport provides diversity of commercial enterprises that attracts visitors and sustains residents, consistent with the community’s character. We promote Freeport as a destination to visitors. Freeport provides flexible regulations that allow creative site and building designs so as to minimize negative environmental impacts, improve traffic circulation and safety, and reduce our dependence on non-renewable energy resources.
- **Transportation** – Freeport promotes a variety of alternatives to the automobile, including walking, biking, rail, buses, and trains. Freeport improves the flow of traffic, both vehicular and pedestrian, in the village to reduce congestion and strives to maintain the existing system of roads, expanding only when necessary.
- **Growth** – Freeport’s tax base would best accommodate growth by using infrastructure (roads, water and sewer lines, power lines, etc) and services (schools, libraries, firehouses, and other public investments) to plan for growth, rather than simply to react to growth pressures.

Staff develops long-term plans relating to the community vision, tying the needs of the community together and providing a roadmap for achieving these goals. These plans are not restricted to a time frame, they are presented in the form of implementation ideas and are used to aid in the development of future budgets. The Town will continue to ensure that the related elements within the strategic framework align to the Town’s budgeting.

A municipal budget is developed and approved annually to finance the delivery of programs and services to the community according to Council approved service levels. Furthermore, the budget is the fiscal plan that support the initiatives that make progress toward achieving the community vision and Council priorities.

The illustration below depicts the Town’s governance model as well as Council’s direction as described above, including the roles of key stakeholders.



Each December after the November election, the new Town Council sets their priorities for the year. The Town Council periodically reviews these goals to ensure that they are achieved throughout the year. It is notable that while the goals cover a calendar year as that is consistent with the elections of new councilors; the financial items almost always correspond with the upcoming fiscal year. For example, the financial references in the 2023 goals refer to the FY 2024 budget process. For 2023, the Council opted to set guidelines and goals, focusing on outstanding action items to be completed by Council. These include the following items:

- The Council will oversee the Town's revenues, assets and reserves; and prioritize, evaluate and control expenditures in operating and capital budgets to mitigate the impact on the taxpayers and maintain a stable tax rate, while providing the highest quality services possible within the resources available.
- The Council will promote accountability, transparency, the open exchange of information and collaboration between Councilors, while conducting town business in a fair and efficient manner. The Council will prioritize: (a) transparency of decision-making and of Town government operations; and (b) attendance at Town Council and assigned Committee meetings.
- The Council will promote efforts to engage Freeport residents and businesses in the governance, operation and activities of the Town of Freeport, and acknowledge those efforts and accomplishments.
- The Council will support a community that is welcoming and supportive of all people in Freeport including newcomers and existing residents of all income and mobility levels.
- The Council will prioritize the care and stewardship of Freeport's natural resources.
- The Council will support increasing multi-family housing and mixed-use development in Downtown Freeport.
- The Council, together with the Town Manager, will diligently follow up on and communicate openly with each other and with the public regarding approved actions.

In addition to the guidelines set forth above, the Council will work on the following goals in 2023:

- The Council will pursue more frequent communications with residents on a wider variety of channels to draw in a wider variety of audiences. This may include encouraging Councilors to be visibly active in the community and increase communication channels by two.
- The Council will implement our Downtown Vision Plan. We will start 4 projects and complete 2 in 2023.
- The Council will review policies that could encourage participation on Town boards and committees and make service to the Town more attractive to a wider audience. We would know that by increasing applications by 5%.

## Town Financial Policies and How They Impact the Budget Process

The Town of Freeport is fortunate enough to have a very progressive and proactive set of policies; these have kept the Town in a strong financial position with a stable tax rate during tough economic times.

The Town maintains policies on fund balance, investments, reserves, tax rate stabilization, and tax-increment financing districts (TIFs); these are summarized below and the full policies are listed in Appendix A. In addition, the Town's Charter addresses many financial items, such as the balanced budget. In section 6.03, the Town Charter states that "the total of proposed expenditures shall not exceed the total of the estimated income".

**Fund Balance Policy Summary:** The Town's Fund Balance Policy was originally passed in 1984, and has most recently been amended in 2011 and 2012 to include the new Government Accounting Standards Board Statement Number 54 (GASB 54) definitions of fund balance and change the amount of minimum fund balance from one month to one and-a-half months of the operating budgets of the general fund, Cumberland County tax levy, and RSU #5 tax levy. The finance director is to report back on the fund balance on an annual basis after the financial statements are complete.

**Investment Policy Summary:** The Town's Investment Policy was first adopted in 1998 and has most recently been revised in 2012 to make changes to the qualifications to do business with the Town, percentage of fixed income and equities in the reserve funds in addition to the definition of fixed income funds versus individual investments. The policy addresses the general and other co-mingled cash funds, reserves, and trusts, and specifies reporting requirements for each. The general and other co-mingled funds are governed specifically by Maine Statutes, and equity investments are not allowed in this category. The Town employs both a trust advisor and investment advisor as required by law for investing the reserve funds. This additional safekeeping agreement is required in order to ensure that a qualified broker/dealer is conducting the transactions on behalf of the Town. The trust funds are invested in a similar manner, but include different fixed income and equities ratios. The reserves include 25 percent equities, while the trust funds are between 50 and 70 percent, depending upon their purpose.

**Tax Rate Stabilization Fund:** The Town adopted a tax rate stabilization fund in order to ensure a stable tax rate even during times of economic downturn in 1998, and it was most recently updated in 2011 to tighten the language allowing for the use of the fund for conformance with GASB 54. The tax rate stabilization fund is \$1 million, and up to 50 percent of it may only be used when the sum of the general fund, County, and RSU #5 budgets are requiring a five percent (or higher) budget increase, or a five percent increase is predicted in the Town's property tax mil rate.

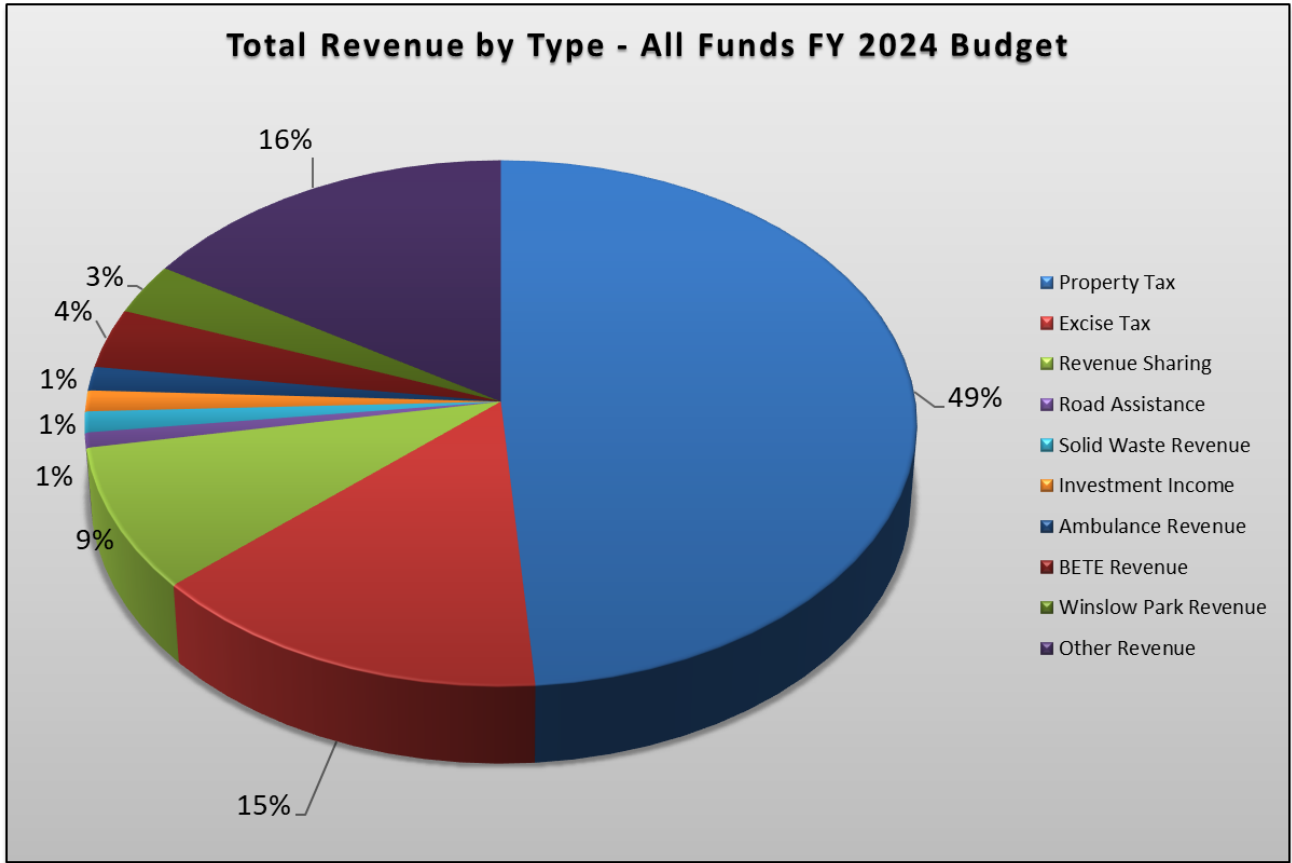
**Reserve Policy:** The Town council passed a Reserve Account Policy in 1996, and it is revised from time-to-time to add a reserve fund. The reserves are listed specifically, and their funding sources are emergency rescue revenue in excess of the amount required to be used to offset operating fund costs, cable television franchise fees in excess of the budgeted annual transfer to offset the operating budget, parking fees, excess fund balance from the general fund, sale of equipment, lease proceeds, balances left in capital accounts, unanticipated revenues, amounts established in the annual operating budget, and interest earned by the investment account.

**Tax Increment Financing (TIF) District Policy:** The Town implemented its first Tax Increment Financing District Policy in 1998, and its most recent revision was in 2021. The TIF policy guides how a district is identified, the maximum number of years a TIF can extend is identified as 30 years with 20 years of bonds allowed in association with the TIF, no personal property can be included in the TIF, and other qualifications for creating such a district. In the State of Maine, one of the largest tools municipalities have to attract businesses is the credit enhancement agreement (CEA). The CEA is normally an addendum to a TIF document that allows a developer to be reimbursed for a portion of public infrastructure via a property tax rebate. In most circumstances, the developer completes a project that would otherwise not have been possible and proves associated eligible expenses to the Town. The Town collects the property tax increment (above the original assessed value of the parcels in the district) and remits a portion of this to the developer until he is reimbursed for an agreed-upon amount of his infrastructure costs.

Freeport strives to be a business-friendly community by maintaining a detailed and well-documented TIF policy that developers are able to understand and readily follow. During 2010 and 2011, the Town undertook a lengthy strategic planning process regarding the use of tax increment financing districts, and produced a document that streamlines the process from the economic development office, to planning (and the planning board), the Town council, and then finally implementing new tax increment financing districts. The Town and Freeport Economic Development Corporation hired a consultant to facilitate the process, and encouraged much public participation. Since Freeport has so many small and locally-owned businesses, there was much public input.

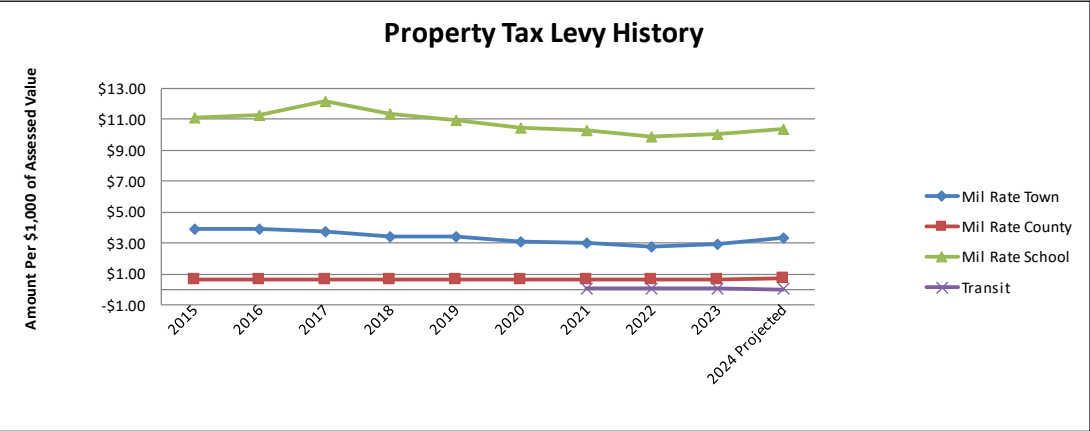
**Recap and Impact on the Budget Process:** All of the above policies help to preserve Freeport's financial health by ensuring that the tax rate remains stable, there is adequate fund balance to maintain operations until the first installment is billed and received in November of each year, the reserves are funded and benchmarked, and investments are treated in a consistent way. The Town uses its policies as tools in the budgeting and annual accounting cycle. For example, each year during the budgeting process, staff reports to the council on the funding of the reserve funds. This assists the councilors in making decisions on capital improvement needs. The benchmark is 20 percent of the 20-year capital replacement schedule or the sum of the five-year plan. If the balance is within these parameters, it is considered sufficient unless there is an extraordinarily large and immediate need such as the purchase of a fire truck. In that case, staff reports the benchmarks with a disclaimer regarding that upcoming purchase. The fund balance policy contains language that the finance director will return to the council annually and give a specific report on the fund balance and upcoming cash needs so the council is prepared to make decisions on the appropriate expenditure of any fund balance above the minimum amount of one-and-one half months.

## Town Revenues-Sources and Historic Data



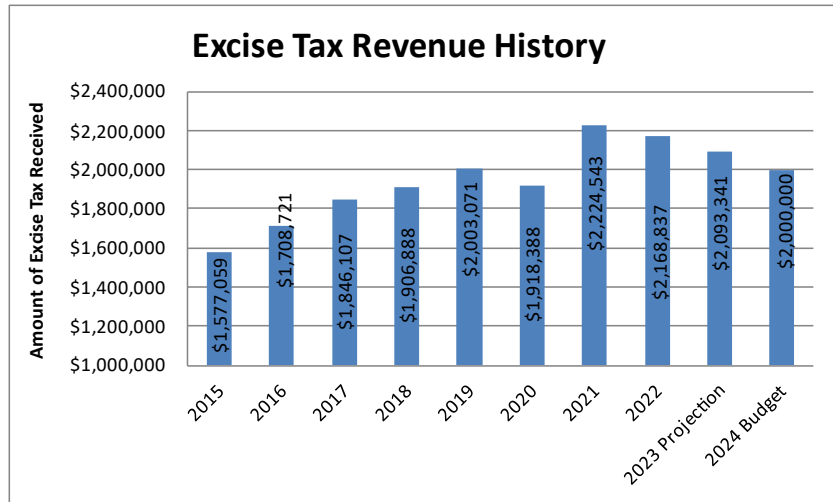
The Town of Freeport has numerous general fund sources of revenue; 11 of the major sources are listed below with ten years of historic information wherever possible and practical.

**PROPERTY TAXES** Maine State Statute Title 36 allows municipalities to levy property taxes on real and personal property each year as it is assessed on April 1<sup>st</sup>. Historically, approximately 50 percent of the Town’s general fund budget is funded by property taxes. These are taxes levied on businesses and residents of the Town that pay for essential programs and services for the Town, Cumberland County, Transit, and Regional School Unit #5. The Town Council has control over the Town’s general fund tax levy, but the County, Transit, and RSU taxes are sent to the Town tax assessor and he must levy those exact amounts. The Town’s general fund levy is approximately 23 percent of the total tax levy. The Town’s proposed FY 2024 property tax levy is approximately \$3.39 per \$1,000 of assessed value. The last ten years of property tax levies is shown above by Town, School, Transit and County.



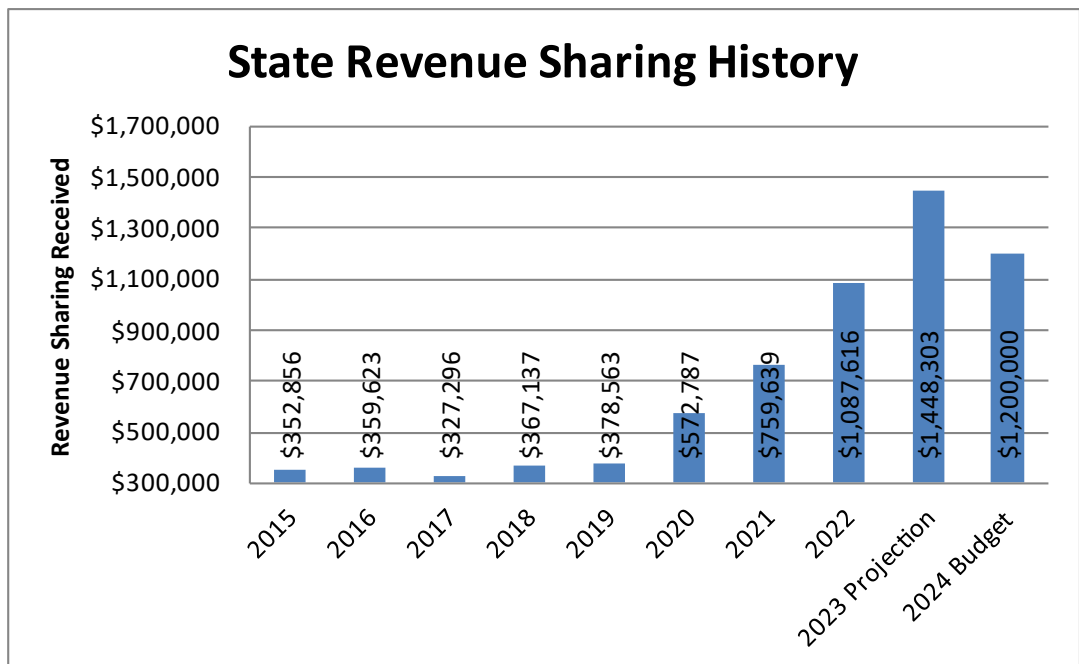
### MOTOR VEHICLE EXCISE TAX

Maine State Statute Title 36 Chapter 111 allows municipalities to levy and collect motor vehicle excise tax each year from residents of the Town who operate a motor vehicle on a public way. The excise tax is based upon the original manufacturer’s suggested retail price of the vehicle and depreciates for a six-year period. Excise tax stays with the Town and is used for road maintenance and paving. The last ten years of vehicle excise tax is shown to the right. The FY 2024 estimate is \$2.00 million.



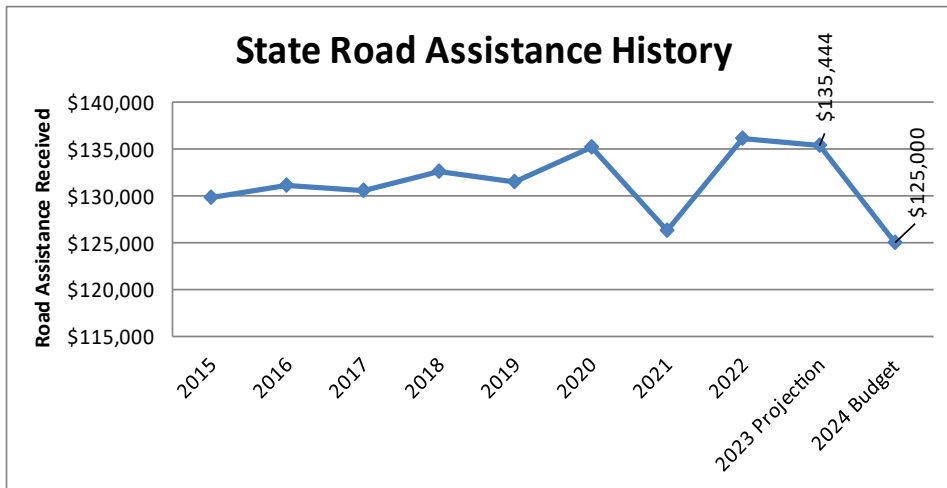
**STATE REVENUE SHARING** Maine State Statute Title 30-A Chapter 223 defines the State Revenue Sharing. The State collects all sales and income taxes in the State of Maine, and the intent of the revenue sharing was to remit 5% of these funds back to the Towns based upon their population and valuation in order to offset the property tax levy. However, during tough economic times, the Maine State Legislature removes funds from the municipal revenue sharing fund in order to assist with State budget-balancing. In addition, there are two types of revenue sharing; in 2009, the Legislature revised the Statute to more clearly define which revenue sharing was to be remitted to all towns, and which was to be remitted to only those towns with a “disproportionate tax burdens” or higher-than-average mil rates. The goal is to remit 80% of all revenue sharing collected to all municipalities, and 20% remitted to these “disproportionate tax burden” towns, as they are almost always service-center communities. Revenue sharing fluctuates greatly due to this in addition to the natural fluctuation relating to sales and income tax collected. The last ten years of revenue sharing collected from the State of Maine are listed below. The reader can see that there have been many historic legislative reductions in revenue sharing. The Maine State Legislature, in 2021, voted to fully fund and restore State-Municipal Revenue Sharing to its full 5% and we’ve

seen a great rebound in the amount of sales and income tax collected since the pandemic. The FY 2024 estimate is \$1.20 million.



**STATE ROAD ASSISTANCE** Maine State Statute Title 23 Chapter 19 Subchapter 6 defines State road assistance to municipalities, and this is based upon the number of lane miles of State roads maintained by each Town. Local Road Assistance Program (LRAP) funds are distributed quarterly. Funds are distributed based upon the type of road (rural, urban, and major vs minor collectors) in addition to a specified amount for winter and summer maintenance. Each year, the

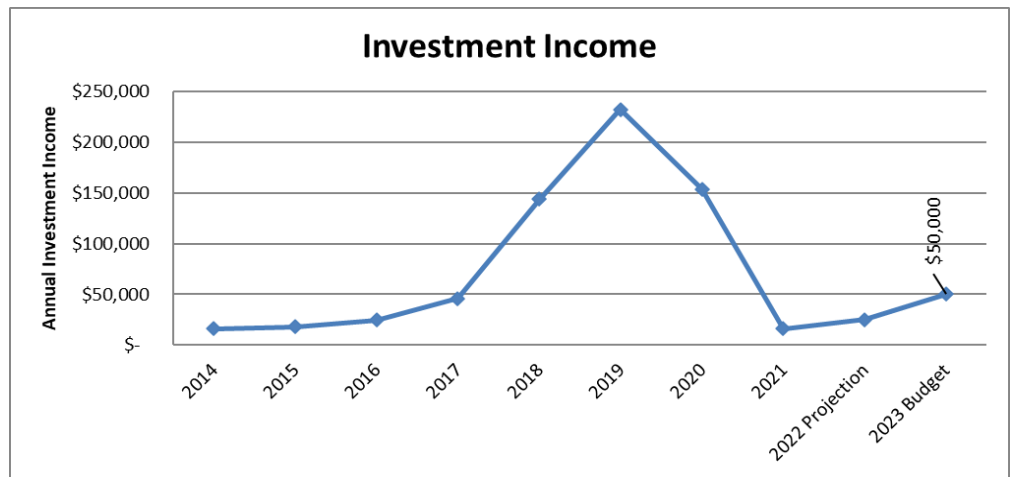
LRAP fund must be nine percent of the total State Highway Fund allocation to the Department of Transportation. As these funds fluctuate, the State Commissioner of Transportation must adjust the amount of reimbursement to meet the size of the fund. The Town's annual receipts are approximately \$130,000, and these funds are required to be used to maintain State roads located within the Town.



**SOLID WASTE RECYCLED MATERIAL** The Town operates the Transfer Station where residents can bring their trash and recyclables. To help cover some of the costs of running the facility, residents are charged fees for what they dispose of at the Transfer Station. Recycling is one-way residents can reduce costs since recycling costs less than waste disposal. The combination of the revenue from the sale of recyclables and the user fees collected resulted in the annual revenue of approximately \$200,000 for FY 2023.

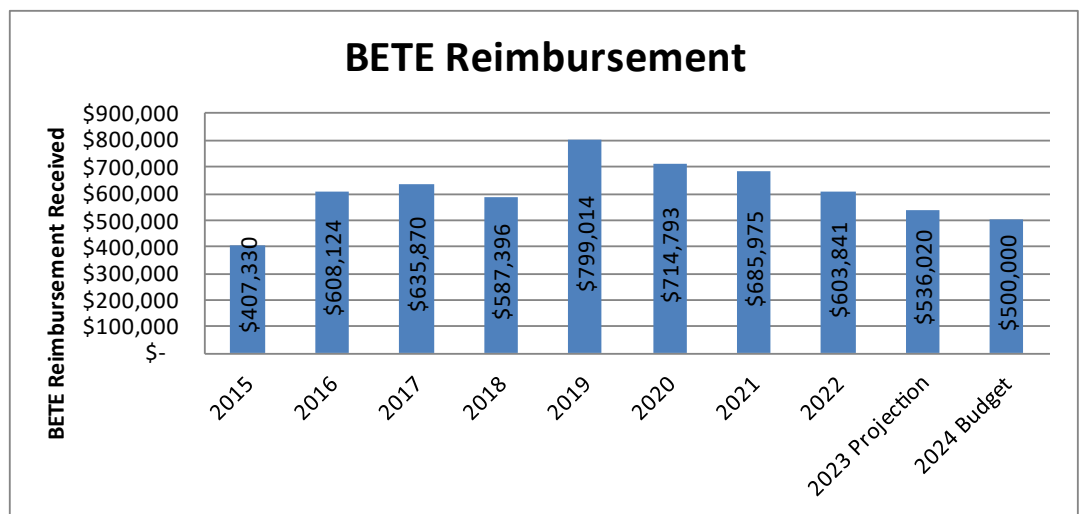


**INVESTMENT INCOME** The proceeds from the Town’s bank and investment accounts other than reserves and trusts is shown in the general fund. The annual income has varied greatly from almost \$150,000 back in 2010, to less than \$25,000 in 2015 due to market fluctuations, balances in the accounts, and cash-flow needs over the years, followed by a recent surge starting in 2018, reaching a peak of \$232,000 in 2019. Unfortunately, due to the pandemic and economic state we saw a steep decline to \$16,000 for 2021. The Town has rebounded slowly since then and is projecting \$46,000 for FY 2023. A ten-year history is shown here.



**AMBULANCE REVENUE** The Town collects approximately \$230,000 in emergency ambulance revenue each year. \$200,000 of this is transferred to the general fund to pay for the salaries of the rescue employees, medical supplies, and other overhead associated with operating an emergency rescue service. The remaining funds are kept in the reserve funds for rescue replacement.

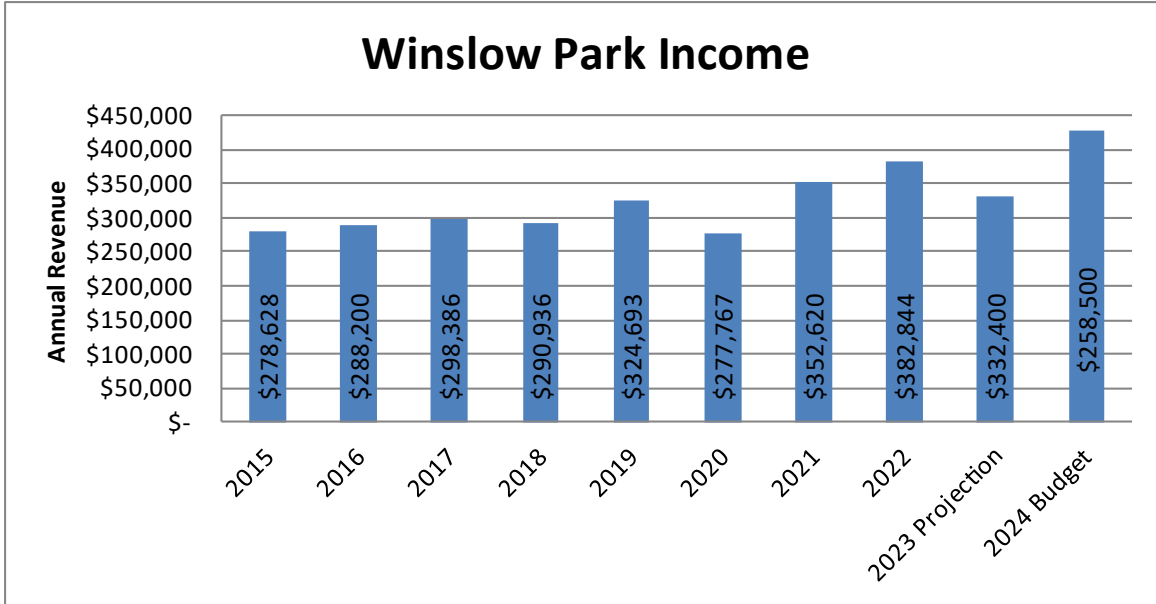
**BUSINESS EQUIPMENT TAX EXEMPTION REIMBURSEMENT** Maine State Statute Title 36 Chapter 105 describes the Business Equipment Tax Exemption (BETE) program. This program allows businesses with qualifying equipment to apply for and receive a tax exemption for their equipment. The State recognizes that personal property tax can be significant for municipalities, as it is normally taxed at the same rate as real estate. The State is currently reimbursing



the Towns 50 percent. The BETE reimbursement is very difficult to predict from one year to the next, as equipment is placed in service, old equipment is removed from service, and equipment depreciates each year. The Town has been receiving, on average, approximately \$550,000 in BETE reimbursement each year with the slight uptick beginning in FY 2016 to approximately \$700,000. A ten-year history is shown here.



**WINSLOW PARK REVENUE** Each year, over 25,000 people visit the Winslow Park beach, playground, and campground, which generates approximately \$350,000 in annual revenue to support operations and capital projects at the Park. This is comprised of gate fees for people visiting the beach and playground, soda and refreshment fees, and camping fees. The ten-year history of the Park’s revenue is listed in the chart to the side.



## The Town’s Reserve Funds and Their Relation to the Capital Plan

The Town has had reserve funds since the mid-1980’s, and these are a major source of funding for the Town’s capital improvements. The reserve policy and practice of transferring general fund money into the reserve began approximately 40 years ago when the Town did not have any reserves and had to issue bonds to complete all capital projects. This is a cumbersome and expensive process, and the Town Council wanted to ensure the long-term stability of the Town’s infrastructure and equipment. The Town Manager wanted to change the municipal government’s culture from a standard “use it or lose it” budgeting strategy when unspent funds may be lost in future budget cycles to a more frugal culture. He challenged the department heads that if they only purchased the items they needed and saved operating funds each year, the funds would be transferred into a reserve fund for future capital needs. That “corporate culture” is still in place today, and department heads under-spend whenever possible in order to “save up” for future capital needs in their or other departments.

The reserves are authorized by the Town Council for a specific type of non-routine project or investment. They are invested under a special section of the Town’s investment policy, and 25 percent of the investment is authorized to be invested in equity and fixed income funds as allowed by Maine Statute Title 30-A section 5706. The remaining 75 percent must be invested in investments that are very unlikely to lose principal as long as they are held to duration, such as government or agency bonds, certificates of deposits, or other like investments. While the reserve funds have not been audited as of 06/30/2023, the capital plan is completed based upon the prior year audited balances, and the Town uses the 12/31/2022 balances to ensure that all funds are within the benchmarks and guide the FY 2024 spending plan. The guide to benchmarking the reserve funds is a range of the sum of the five-year capital plan and 20 percent of the 20-year replacement plan. As of December 31<sup>st</sup>, 2022, the balances and benchmarks were as follows, and this guided the 2024 capital plan.

The balances in the reserve funds as of December 31<sup>st</sup>, 2022 and the appropriate guideline benchmarks are listed in the table to the right. The Finance Director works with the Town Manager and department heads on the 2024 plan based upon the Town’s capital needs and the reserve amounts above. It is notable that while the sum of the five-year plan and 20 percent of the 20-year plan are simply guidelines, and from time-to-time, staff

<b>Town of Freeport Summary of Funding Sources FY 2024 Capital Program</b>			
	Unaudited		
	12/31/2022 Reserve Balances	Low Benchmark	High Benchmark
Police	588,278	483,400	1,046,000
Fire	930,516	591,600	1,285,000
Rescue	849,404	648,600	1,060,000
Public Works	1,041,642	940,600	1,148,000
Solid Waste	88,841	63,000	130,000
Comprehensive Town	2,900,196	2,962,000	5,610,000
Municipal Facilities	1,165,411	719,900	1,506,000
Cable	217,808	71,000	115,000
Other	138,824	40,000	100,600

analyzes the upcoming department need when there is a particularly costly single item to be replaced, the benchmark provides less guidance as the actual needs of the department or program.

## Debt Service-Maine's Legal Debt Limit and Freeport's Debt Service

Maine State Statute Title 30-A Section 5702 defines municipal legal debt limits; the Towns are allowed to issue debt up to a maximum of 15 percent of their State valuation. The State defines the acceptable purposes for debt, and how much of each type the Towns are allowed to issue, but the maximum is always 15 percent. The Town's 2022 State valuation is \$2,170,880,702; as of 06/30/2023 the Town's outstanding debt service was \$570,600, or point zero three (0.03%) percent of the allowable limit of more than \$316 million. As of June 30<sup>th</sup>, 2023, the Town's debt-per-capita was approximately \$65 per person (assuming a constant population of 8,700). On the local level, Section 8.03 of the Town's Charter states that any appropriation of \$100,000 or more for a single capital improvement which requires the issuance of general obligation bonds must go to a referendum vote.

The Town's debt service issues are listed below; one pertinent fact concerning the Town's debt is that the State law enacting school consolidation took effect on July 1, 2009. Before that time, the school had been a department of the Town, and after consolidation, the school became part of a Regional School Unit and joined the neighboring towns of Pownal and Durham. A new RSU board was elected by the voters, and officially took control over the three Towns' schools, including the budget process and all financial transactions associated with the schools. At that time, the school buildings and appropriate land was deeded over to the RSU, yet the debt service remained with each participating Town. The result for FY 2024 is that the debt service shown below is listed in total and the Town has no debt service remaining from the RSU. All of the Town's current debt is general obligation, and the Town does not currently have any alternate revenue bonds outstanding.

<b>TOWN OF FREEPORT, MAINE CURRENT DEBT SERVICE OUTSTANDING</b>									
<u>Governmental Activities</u>	<u>Date of issue</u>	<u>Original amount issued</u>	<u>Date of maturity</u>	<u>Interest rate</u>	<u>Balance June 30, 2022</u>	<u>Payments FY 2023</u>	<u>Balance June 30, 2023</u>	<u>Payments FY 2024</u>	<u>Balance June 30, 2024</u>
2011 Refunding	4/19/2011	5,635,000	2023	2.94%	215,000	215,000	-	-	-
2022 Bike/Ped Bridge Work	11/4/2021	634,000	2031	1.39%	634,000	63,400	570,600	63,400	507,200
<b><u>Total bonds and notes payable</u></b>					<b><u>849,000</u></b>	<b><u>278,400</u></b>	<b><u>570,600</u></b>	<b><u>63,400</u></b>	<b><u>507,200</u></b>

The table above shows the Town's outstanding debt service issues in total, and the table below shows debt service issues by responsible entity. The Town's debt is listed on the top and includes principal payments and lists the issues in total, and the bottom table lists both principal and interest payments.

**Town of Freeport  
Debt Service Schedule  
Year Ended June 30, 2024**

	Balance June 30, 2023	Current Year Debt Service		
		Principal	Interest	Total
<u>General Obligation Bonds</u>				
Town issues:				
2021 Bike/Ped Bridge Work	570,600	63,400	6,876	70,276
Total Town Debt	570,600	63,400	6,876	70,276
<b>Total</b>	<b>570,600</b>	<b>63,400</b>	<b>6,876</b>	<b>70,276</b>

The Town issues debt as infrequently as possible and makes a practice of maintaining healthy reserves and a five-year capital plan and 20-year replacement schedule for all capital items. The reserves and capital plan are discussed in the prior section of this document.